



# MARICOPA COUNTY

STADIUM  
FLOOD  
CONTROL  
LIBRARY  
&  
OTHER  
SPECIAL  
DISTRICTS



RECOMMENDED BUDGET  
FISCAL YEAR  
**2016-2017**



# Table of Contents

## Maricopa County Districts

### Flood Control District

Motion	1
Transmittal Letter	3
Mission, Vision, Strategic Goals	5
Summary	6
Consolidated Sources, Uses and Fund Balance by Fund Type	6
Appropriated Expenditures and Other Uses by Department, Fund and Function Class	7
Sources and Uses of Funds	8
Sources and Uses by Program and Activity	9
Sources and Uses by Category	10
Sources and Uses by Fund and Function	11
Fund Transfers In	11
Fund Transfers Out	12
Staffing by Program and Activity	12
Staffing by Market Range Title	13
Staffing by Fund	14
Staffing Variance Analysis	14
General Adjustments	14
Programs and Activities	15
Revenue Sources and Variance Commentary	26
Property Taxes	26
Levy Limit	27
Licenses and Permits	28
Intergovernmental Revenues	28
Payments in Lieu of Taxes	29
Other Intergovernmental Revenue	29
Miscellaneous Revenue	29
Other Financing Sources	29
Fund Transfers In	29
Fund Balance Summary and Variance Commentary	30
Fund Balance Summary	30
Appropriated Budget Reconciliations	31
Capital Improvement Program	34
Summary	34
Project Detail	35
Sources and Uses by Project	35
Strategic Business Planning (SBP) for All Projects	36
Common Flood Control CIP Acronyms	37
Flood Control District Primary Capital Improvement Program	38
Flood Control District Small Projects Assistance Program	47
Flood Control District Floodprone Property Acquisition Program	49

## Library District

Motion	51
Transmittal Letter	53
Mission, Vision, Strategic Goals	55
Summary	56
Consolidated Sources, Uses and Fund Balance by Fund Type	56
Appropriated Expenditures by Department Fund and Function Class	57
Sources and Uses of Funds	58
Sources and Uses by Program and Activity	59
Sources and Uses by Category	59
Sources and Uses by Fund and Function	60
Fund Transfers In	61
Fund Transfers Out	62
Staffing by Program and Activity	62
Staffing by Market Range Title	63
Staffing by Fund	63
Staffing Variance Analysis	63
General Adjustments	64
Programs and Activities	64
Revenue Sources and Variance Commentary	66
Property Taxes	66
Levy Limit	67
Intergovernmental Revenues	69
Payments in Lieu of Taxes	69
Intergovernmental Charges for Service	69
Fines and Forfeits	69
Miscellaneous Revenue	69
Fund Balance Summary and Variance Commentary	70
Fund Balance Summary	70
Appropriated Budget Reconciliations	72

## Stadium District

Motion	75
Transmittal Letter	77
Mission, Vision, Strategic Goals	79
Summary	80
Consolidated Sources, Uses and Fund Balance by Fund Type	80
Appropriated Expenditures and Other Uses by Department, Fund and Function Class	81
Sources and Uses of Funds	82
Sources and Uses by Program and Activity	83
Sources and Uses by Category	84
Sources and Uses by Fund and Function	85
Fund Transfers In	86
Fund Transfers Out	86
Staffing by Program and Activity	87
Staffing by Market Range Title	87
Staffing by Fund	87
General Adjustments	87
Programs and Activities	88

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Revenue Sources and Variance Commentary	90
Special Sales Tax	90
Licenses and Permits	91
Other Charges for Service	91
Miscellaneous Revenue	91
Other Financing Sources	91
Fund Transfers	91
Fund Balance Summary and Variance Commentary	91
Fund Balance Summary	91
Appropriated Budget Reconciliations	93
Debt Service	97

## Improvement Districts

Motion	99
Direct Assessment Special Districts	100
Street Lighting Improvement District Levies	101



Maricopa County Library District  
*where curiosity leads*



## Flood Control District

### Motion

Approve the Flood Control District FY 2017 Tentative Budget in the amount of \$109,947,047 by total appropriation for each fund and function class for the Flood Control District.



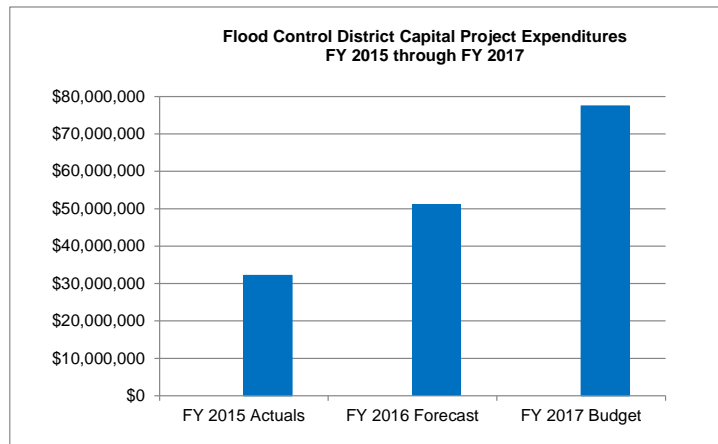


## Flood Control District Transmittal Letter

To: Clint Hickman, Chairman, District 4  
Denny Barney, District 1  
Steve Chucri, District 2  
Andrew Kunasek, District 3  
Steve Gallardo, District 5

The FY 2017 expenditure budget for the Flood Control District is \$109,947,047, an increase of \$8,847,880 over the FY 2016 Revised Budget. Capital project expenditures are budgeted at \$77,446,654. This is an increase of \$9,446,654 from FY 2016 and is supported by a partnership with the Natural Resources Conservation Service NRCS to rehabilitate four major dam structures over the next five years.

Commercial and residential property values have increased from FY 2016. The FY 2017 budget has been developed with an increased tax rate of \$0.1792 per \$100 dollars of net assessed value. This has increased the Flood Control District Levy to \$58,463,580 for FY 2017, an increase of \$8,951,444 from FY 2016. Intergovernmental Agreement (IGA) revenue totals \$38,733,500 for cost sharing with other governmental entities on capital projects. In FY 2017, the Flood Control District has budgeted operating revenue of \$97,456,842, which is \$12,892,814 (15.2%) more than FY 2016.



The Flood Control District Capital Improvement Program budget reflects strong activity in the construction phase of major infrastructure projects, which are geographically distributed to benefit all five County Supervisory Districts. In all, the Flood Control District has 52 scheduled projects totaling \$260 million in the five-year Capital Improvement Program. This includes \$6.8 million in the Small Projects Assistance Program and \$960,000 in the Floodprone Property Assistance Program.

I wish to offer my appreciation to the Board of Directors for their support and guidance during the budget development process. I believe this budget is sustainable, responsible, and aligns with the District's mission.

Sincerely,

Shelby Scharbach  
Interim Maricopa County Manager





Casandro Wash



Guadalupe Flood Retarding Structure

## Flood Control District

*Analysis by Christine Jasinski, Management and Budget Analyst*

### Mission

The Mission of the Maricopa County Flood Control District (FCD) is to provide regional flood hazard identification, regulation, remediation and education to Maricopa County residents so they can reduce the risk of injury, death, and property damage from flooding, while still enjoying the natural and beneficial values served by floodplains.

### Vision

The Flood Control District vision is for the residents of Maricopa County and future generations to have the maximum level of protection from the effects of flooding through fiscally responsible flood control actions and multi-use facilities that complement and enhance the beauty of our desert environment.

### Strategic Goals

#### Department Specific

**By 2022, the District will evaluate all new structures and 50% of the 83 existing District structures for potential water conservation measures and implement such water conservation measures on at least 5 of the new or existing structures.**

Status: This is a new goal for FY 2017 and as a result, there is no information to report at this time.

#### Government Operations

**By 2022, the District will achieve a 50% reduction in water usage on FCD landscaping from 7,500,000 gallons of water in 2014, thus reducing the overall water usage.**

Status: This is a new goal for FY 2017 and as a result, there is no information to report at this time.

#### Regional Services

**By 2022, The District will have reduced the risk of loss of life or property due to storm water flooding for 94% of the 2030 projected population of the County, an increase from 84% of the projected population. (Risk reduction is measured based on structures, regulation and information that comes out of studies.)**

Status: This is a new goal for FY 2017 and as a result, there is no information to report at this time.

## Summary

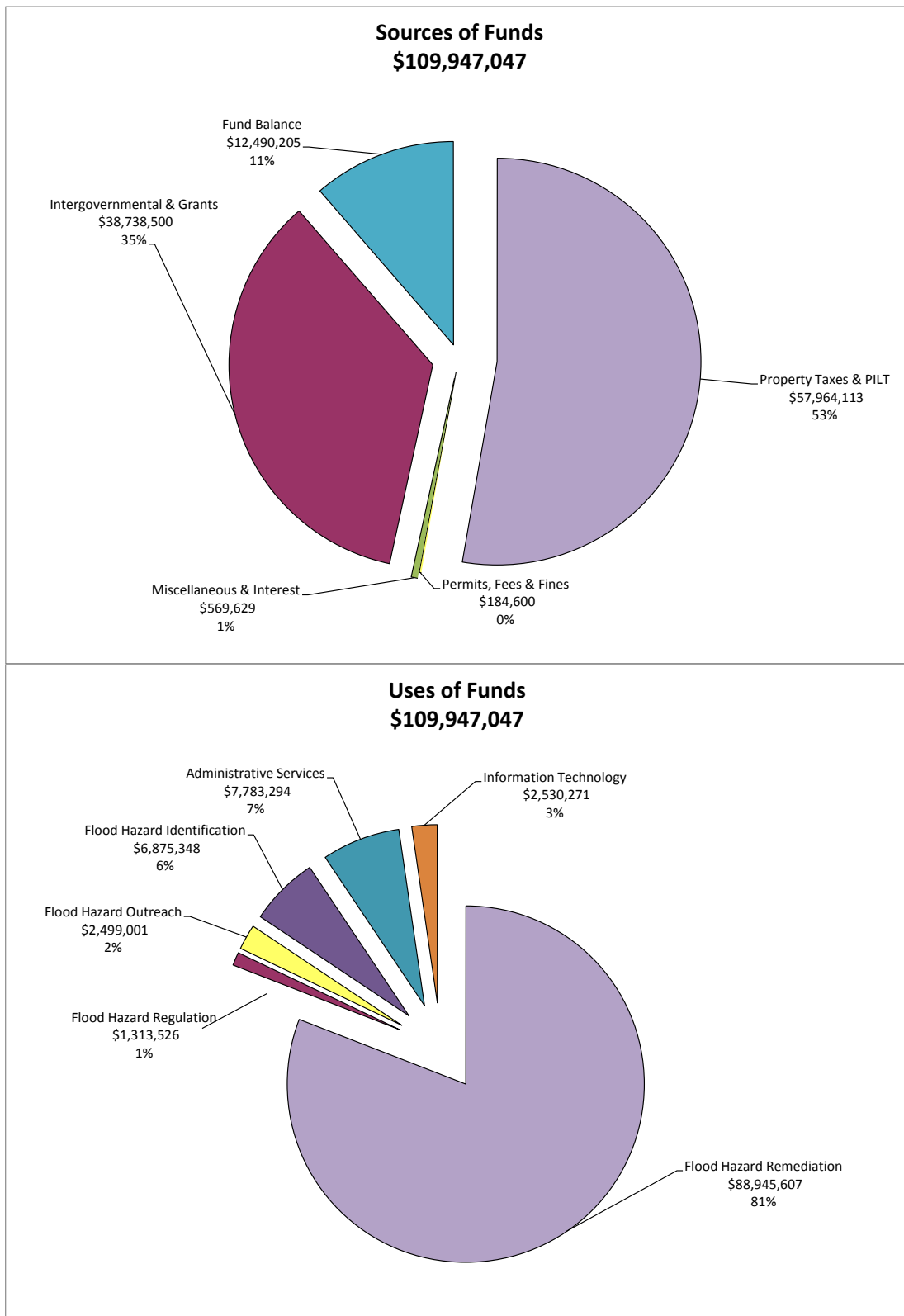
### Consolidated Sources, Uses and Fund Balance by Fund Type

	SPECIAL REVENUE	CAPITAL PROJECTS	SUBTOTAL	ELIMINATIONS	TOTAL
BEGINNING FUND BALANCE	\$ 6,349,421	\$ 18,246,085	\$ 24,595,506	\$ -	\$ 24,595,506
SOURCES OF FUNDS					
OPERATING					
PROPERTY TAXES	\$ 57,762,017	\$ -	\$ 57,762,017	\$ -	\$ 57,762,017
LICENSES AND PERMITS	184,600	-	184,600	-	184,600
PAYMENTS IN LIEU OF TAXES	202,096	-	202,096	-	202,096
INTEREST EARNINGS	65,000	-	65,000	-	65,000
MISCELLANEOUS REVENUE	504,629	-	504,629	-	504,629
TOTAL OPERATING SOURCES	\$ 58,718,342	\$ -	\$ 58,718,342	\$ -	\$ 58,718,342
NON-RECURRING					
GRANTS	\$ 5,000	\$ -	\$ 5,000	\$ -	\$ 5,000
OTHER INTERGOVERNMENTAL	-	38,733,500	38,733,500	-	38,733,500
TRANSFERS IN	-	25,408,677	25,408,677	(25,408,677)	-
TOTAL NON-RECURRING SOURCES	\$ 5,000	\$ 64,142,177	\$ 64,147,177	\$ (25,408,677)	\$ 38,738,500
TOTAL SOURCES	\$ 58,723,342	\$ 64,142,177	\$ 122,865,519	\$ (25,408,677)	\$ 97,456,842
USES OF FUNDS					
OPERATING					
PERSONAL SERVICES	\$ 16,028,642	\$ -	\$ 16,028,642	\$ -	\$ 16,028,642
SUPPLIES	1,647,930	-	1,647,930	-	1,647,930
SERVICES	13,463,725	-	13,463,725	-	13,463,725
CAPITAL	1,355,096	-	1,355,096	-	1,355,096
TOTAL OPERATING USES	\$ 32,495,393	\$ -	\$ 32,495,393	\$ -	\$ 32,495,393
NON-RECURRING					
PERSONAL SERVICES	\$ -	\$ 1,798,000	\$ 1,798,000	\$ -	\$ 1,798,000
SERVICES	5,000	-	5,000	-	5,000
CAPITAL	-	75,648,654	75,648,654	-	75,648,654
OTHER FINANCING USES	25,408,677	-	25,408,677	(25,408,677)	-
TOTAL NON-RECURRING USES	\$ 25,413,677	\$ 77,446,654	\$ 102,860,331	\$ (25,408,677)	\$ 77,451,654
TOTAL USES	\$ 57,909,070	\$ 77,446,654	\$ 135,355,724	\$ (25,408,677)	\$ 109,947,047
STRUCTURAL BALANCE	\$ 26,222,949	\$ -	\$ 26,222,949	\$ -	\$ 26,222,949
ENDING FUND BALANCE:					
RESTRICTED	\$ 7,163,693	\$ 4,941,608	\$ 12,105,301	\$ -	\$ 12,105,301

**Appropriated Expenditures and Other Uses by Department, Fund and Function Class**

		<b>FY 2016 ADOPTED</b>	<b>FY 2016 REVISED</b>	<b>FY 2017 RECOMM</b>	<b>(INC.)/DEC FROM REV.</b>
<b>690</b>	<b>FLOOD CONTROL DISTRICT</b>				
<b>991</b>	<b>FLOOD CONTROL</b>				
	OPERATING	\$ 32,495,393	\$ 32,495,393	\$ 32,495,393	\$ -
	NON RECURRING NON PROJECT	34,195,616	34,195,616	25,408,677	8,786,939
	All Functions	\$ 66,691,009	\$ 66,691,009	\$ 57,904,070	\$ 8,786,939
<b>989</b>	<b>FLOOD CONTROL GRANTS</b>				
	NON RECURRING NON PROJECT	\$ 345,000	\$ 603,774	\$ 5,000	\$ 598,774
<b>990</b>	<b>FLOOD CONTROL CAPITAL PROJECTS</b>				
	FLOOD CONTROL CIP	\$ 3,050,000	\$ 3,050,000	\$ 1,782,250	\$ 1,267,750
	FLOOD CONTROL CIP	-	-	320,000	(320,000)
	FLOOD CONTROL CIP	64,950,000	64,950,000	75,344,404	(10,394,404)
	All Functions	\$ 68,000,000	\$ 68,000,000	\$ 77,446,654	\$ (9,446,654)
<b>900</b>	<b>ELIMINATIONS</b>				
	NON RECURRING NON PROJECT	\$ (34,195,616)	\$ (34,195,616)	\$ (25,408,677)	\$ (8,786,939)
	<b>TOTAL FLOOD CONTROL DISTRICT</b>	<b>\$ 100,840,393</b>	<b>\$ 101,099,167</b>	<b>\$ 109,947,047</b>	<b>\$ (8,847,880)</b>

## Sources and Uses of Funds



## Sources and Uses by Program and Activity

PROGRAM / ACTIVITY	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VAR	%
<b>SOURCES</b>							
FCMP - FLOODPLAIN REGULATION COMPLNCE	\$ 8,619	\$ -	\$ -	\$ -	\$ 3,000	\$ 3,000	N/A
FREV - FLOODPLAIN PERMITTING	172,671	134,600	134,600	150,762	154,600	20,000	14.9%
69FH - FLOOD HAZARD REGULATION	\$ 181,290	\$ 134,600	\$ 134,600	\$ 150,762	\$ 157,600	\$ 23,000	17.1%
FWRN - FLOOD WARNING	\$ 100	\$ 7,000	\$ 7,000	\$ 7,100	\$ 7,000	\$ -	0.0%
69HE - FLOOD HAZARD OUTREACH	\$ 100	\$ 7,000	\$ 7,000	\$ 7,100	\$ 7,000	\$ -	0.0%
PLNG - FLOOD HAZARD PLANNING	\$ 273,709	\$ 345,000	\$ 468,774	\$ 521,291	\$ 5,000	\$ (463,774)	-98.9%
69HI - FLOOD HAZARD IDENTIFICATION	\$ 273,709	\$ 345,000	\$ 468,774	\$ 521,291	\$ 5,000	\$ (463,774)	-98.9%
HAZD - FLOOD CONTROL CAPITAL PROJECTS	\$ 7,131,014	\$ 34,453,000	\$ 34,453,000	\$ 25,751,542	\$ 38,733,500	\$ 4,280,500	12.4%
MAIN - FLOOD CTRL STRUCTURE MAINT	2,528	-	-	4,195	25,000	25,000	N/A
69HR - FLOOD HAZARD REMEDIATION	\$ 7,133,542	\$ 34,453,000	\$ 34,453,000	\$ 25,755,737	\$ 38,758,500	\$ 4,305,500	12.5%
RECO - RECORDS MANAGEMENT	\$ 25,699	\$ -	\$ -	\$ 17,190	\$ -	\$ -	N/A
RWAY - REAL ESTATE SERVICES	1,211,173	135,477	135,477	712,110	383,629	248,152	183.2%
SPPT - OPERATIONS SUPPORT	130,626	161,135	161,135	138,737	101,000	(60,135)	-37.3%
99AS - INDIRECT SUPPORT	\$ 1,367,498	\$ 296,612	\$ 296,612	\$ 868,037	\$ 484,629	\$ 188,017	63.4%
GGOV - GENERAL GOVERNMENT	\$ 43,437,175	\$ 49,204,042	\$ 49,204,042	\$ 49,351,703	\$ 58,029,113	\$ 8,825,071	17.9%
99GV - GENERAL OVERHEAD	\$ 43,437,175	\$ 49,204,042	\$ 49,204,042	\$ 49,351,703	\$ 58,029,113	\$ 8,825,071	17.9%
GISA - GIS APPLICATION DEV AND SUPP	\$ 475	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	N/A
99IT - INFORMATION TECHNOLOGY	\$ 475	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	N/A
<b>TOTAL PROGRAMS</b>	<b>\$ 52,393,789</b>	<b>\$ 84,440,254</b>	<b>\$ 84,564,028</b>	<b>\$ 76,654,630</b>	<b>\$ 97,456,842</b>	<b>\$ 12,892,814</b>	<b>15.2%</b>
<b>USES</b>							
FCMP - FLOODPLAIN REGULATION COMPLNCE	\$ 278,043	\$ 337,847	\$ 301,690	\$ 245,195	\$ 343,198	\$ (41,508)	-13.8%
FREV - FLOODPLAIN PERMITTING	1,002,551	945,439	956,164	979,733	970,328	(14,164)	-1.5%
69FH - FLOOD HAZARD REGULATION	\$ 1,280,594	\$ 1,283,286	\$ 1,257,854	\$ 1,224,928	\$ 1,313,526	\$ (55,672)	-4.4%
EDAY - FLOOD CNTRL PUBLIC INFORMATION	\$ 16,729	\$ 104,164	\$ 60,438	\$ 34,901	\$ 67,032	\$ (6,594)	-10.9%
FCSR - FLOOD CUSTOMER SERVICE	541,516	651,990	619,313	556,969	864,116	(244,803)	-39.5%
FWRN - FLOOD WARNING	1,282,930	1,253,213	1,249,054	1,176,211	1,223,557	25,497	2.0%
MASM - FLOOD SAFETY EDUCATION	412,752	310,346	337,873	292,290	344,296	(6,423)	-1.9%
69HE - FLOOD HAZARD OUTREACH	\$ 2,253,927	\$ 2,319,713	\$ 2,266,678	\$ 2,060,371	\$ 2,499,001	\$ (232,323)	-10.2%
FLDP - FLOODPLAIN DELINEATION	\$ 1,747,236	\$ 2,225,587	\$ 2,163,170	\$ 1,921,567	\$ 1,983,553	\$ 179,617	8.3%
PLNG - FLOOD HAZARD PLANNING	4,180,412	5,482,226	5,736,405	5,375,733	4,891,795	844,610	14.7%
69HI - FLOOD HAZARD IDENTIFICATION	\$ 5,927,648	\$ 7,707,813	\$ 7,899,575	\$ 7,297,300	\$ 6,875,348	\$ 1,024,227	13.0%
HAZD - FLOOD CONTROL CAPITAL PROJECTS	\$ 32,162,464	\$ 68,967,794	\$ 69,116,660	\$ 55,762,662	\$ 78,629,673	\$ (9,513,013)	-13.8%
MAIN - FLOOD CTRL STRUCTURE MAINT	9,544,725	11,564,635	11,565,093	10,926,100	10,315,934	1,249,159	10.8%
69HR - FLOOD HAZARD REMEDIATION	\$ 41,707,189	\$ 80,532,429	\$ 80,681,753	\$ 66,688,762	\$ 88,945,607	\$ (8,263,854)	-10.2%
BDFS - BUDGET AND FINANCIAL SERVICES	\$ 456,728	\$ 523,569	\$ 443,971	\$ 527,496	\$ 535,076	\$ (91,105)	-20.5%
FACI - FACILITIES MANAGEMENT	505,630	530,404	530,404	536,586	794,526	(264,122)	-49.8%
HRAC - HUMAN RESOURCES	92,736	114,797	114,797	46,183	83,705	31,092	27.1%
ODIR - EXECUTIVE MANAGEMENT	1,156,579	1,114,224	1,233,976	1,216,879	1,232,634	1,342	0.1%
POOL - POOLED COSTS	-	184,522	184,522	184,522	259,242	(74,720)	-40.5%
PROC - PROCUREMENT	223,647	306,199	267,897	237,422	264,383	3,514	1.3%
RCOM - REGULATION COMPLIANCE	104,990	121,528	121,528	114,100	118,583	2,945	2.4%
RECO - RECORDS MANAGEMENT	100,634	102,831	102,831	221,888	133,298	(30,467)	-29.6%
RMGT - RISK MANAGEMENT	5,530	17,295	17,295	15,815	16,720	575	3.3%
RWAY - REAL ESTATE SERVICES	680,779	687,351	687,351	647,266	1,675,857	(988,506)	-143.8%
SPPT - OPERATIONS SUPPORT	516,267	741,800	741,800	648,582	760,745	(18,945)	-2.6%
99AS - INDIRECT SUPPORT	\$ 3,843,520	\$ 4,444,520	\$ 4,446,372	\$ 4,396,739	\$ 5,874,769	\$ (1,428,397)	-32.1%
CSCA - CENTRAL SERVICE COST ALLOC	\$ 1,730,641	\$ 1,667,648	\$ 1,667,648	\$ 1,667,648	\$ 1,340,900	\$ 326,748	19.6%
INFR - INFRASTRUCTURE	229,196	237,663	237,663	239,517	325,444	(87,781)	-36.9%
RISK - RISK PREMIUMS	172,164	226,928	226,928	227,543	242,181	(15,253)	-6.7%
99GV - GENERAL OVERHEAD	\$ 2,132,001	\$ 2,132,239	\$ 2,132,239	\$ 2,134,708	\$ 1,908,525	\$ 223,714	10.5%
BUAS - BUSINESS APPLICATION DEV SUPP	\$ 810,545	\$ 936,968	\$ 936,968	\$ 1,103,840	\$ 1,064,318	\$ (127,350)	-13.6%
GISA - GIS APPLICATION DEV AND SUPP	875,865	1,143,077	1,137,380	1,032,297	1,175,643	(38,263)	-3.4%
TSPT - TECHNOLOGY SUPPORT	269,556	340,348	340,348	417,635	290,310	50,038	14.7%
99IT - INFORMATION TECHNOLOGY	\$ 1,955,966	\$ 2,420,393	\$ 2,414,696	\$ 2,553,772	\$ 2,530,271	\$ (115,575)	-4.8%
<b>TOTAL PROGRAMS</b>	<b>\$ 59,100,845</b>	<b>\$ 100,840,393</b>	<b>\$ 101,099,167</b>	<b>\$ 86,356,580</b>	<b>\$ 109,947,047</b>	<b>\$ (8,847,880)</b>	<b>-8.8%</b>



## Sources and Uses by Category

CATEGORY	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VAR	%
<b>TAXES</b>							
0601 - PROPERTY TAXES	\$ 43,056,303	\$ 48,917,990	\$ 48,917,990	\$ 49,022,804	\$ 57,762,017	\$ 8,844,027	18.1%
<b>SUBTOTAL</b>	\$ 43,056,303	\$ 48,917,990	\$ 48,917,990	\$ 49,022,804	\$ 57,762,017	\$ 8,844,027	18.1%
<b>LICENSES AND PERMITS</b>							
0610 - LICENSES AND PERMITS	\$ 347,390	\$ 174,600	\$ 174,600	\$ 215,569	\$ 184,600	\$ 10,000	5.7%
<b>SUBTOTAL</b>	\$ 347,390	\$ 174,600	\$ 174,600	\$ 215,569	\$ 184,600	\$ 10,000	5.7%
<b>INTERGOVERNMENTAL</b>							
0615 - GRANTS	\$ 273,709	\$ 345,000	\$ 468,774	\$ 521,291	\$ 5,000	\$ (463,774)	-98.9%
0620 - OTHER INTERGOVERNMENTAL	7,131,014	34,453,000	34,453,000	25,751,542	38,733,500	4,280,500	12.4%
0621 - PAYMENTS IN LIEU OF TAXES	152,712	186,052	186,052	186,618	202,096	16,044	8.6%
<b>SUBTOTAL</b>	\$ 7,557,435	\$ 34,984,052	\$ 35,107,826	\$ 26,459,451	\$ 38,940,596	\$ 3,832,770	10.9%
<b>MISCELLANEOUS</b>							
0645 - INTEREST EARNINGS	\$ 228,160	\$ 100,000	\$ 100,000	\$ 142,281	\$ 65,000	\$ (35,000)	-35.0%
0650 - MISCELLANEOUS REVENUE	1,204,501	263,612	263,612	814,525	504,629	241,017	91.4%
<b>SUBTOTAL</b>	\$ 1,432,661	\$ 363,612	\$ 363,612	\$ 956,806	\$ 569,629	\$ 206,017	56.7%
<b>ALL REVENUES</b>	\$ 52,393,789	\$ 84,440,254	\$ 84,564,028	\$ 76,654,630	\$ 97,456,842	\$ 12,892,814	15.2%
<b>TOTAL SOURCES</b>	\$ 52,393,789	\$ 84,440,254	\$ 84,564,028	\$ 76,654,630	\$ 97,456,842	\$ 12,892,814	15.2%
CATEGORY	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VAR	%
<b>PERSONAL SERVICES</b>							
0701 - REGULAR PAY	\$ 12,269,358	\$ 11,148,355	\$ 11,130,432	\$ 10,615,395	\$ 9,892,210	\$ 1,238,222	11.1%
0705 - TEMPORARY PAY	24,333	50,136	68,040	37,998	43,056	24,984	36.7%
0710 - OVERTIME	34,899	53,300	53,300	43,495	48,600	4,700	8.8%
0750 - FRINGE BENEFITS	4,166,498	4,032,207	4,032,226	3,812,946	4,139,232	(107,006)	-2.7%
0790 - OTHER PERSONNEL SERVICES	50,008	14,000	14,000	10,015	10,000	4,000	28.6%
0795 - PERSONNEL SERVICES ALLOC-OUT	(4,570,609)	(2,001,000)	(2,001,000)	(2,719,773)	(2,448,679)	447,679	22.4%
0796 - PERSONNEL SERVICES ALLOC-IN	4,492,206	5,021,803	5,021,803	5,342,049	6,144,223	(1,122,420)	-22.4%
<b>SUBTOTAL</b>	\$ 16,466,693	\$ 18,318,801	\$ 18,318,801	\$ 17,142,125	\$ 17,828,642	\$ 490,159	2.7%
<b>SUPPLIES</b>							
0801 - GENERAL SUPPLIES	\$ 719,958	\$ 966,244	\$ 966,244	\$ 840,129	\$ 1,038,977	\$ (72,733)	-7.5%
0803 - FUEL	264,705	378,666	378,666	335,921	361,500	17,166	4.5%
0804 - NON-CAPITAL EQUIPMENT	252,535	127,400	127,400	389,335	111,350	16,050	12.6%
0805 - SUPPLIES-ALLOCATION OUT	(34,889)	-	-	-	(15,348)	15,348	N/A
0806 - SUPPLIES-ALLOCATION IN	129,372	156,532	156,532	148,017	151,451	5,081	3.2%
<b>SUBTOTAL</b>	\$ 1,331,681	\$ 1,628,842	\$ 1,628,842	\$ 1,713,402	\$ 1,647,930	\$ (19,088)	-1.2%
<b>SERVICES</b>							
0810 - LEGAL SERVICES	\$ 288,071	\$ 59,113	\$ 59,113	\$ 204,046	\$ 299,550	\$ (240,437)	-406.7%
0812 - OTHER SERVICES	5,684,676	8,734,465	8,993,239	7,904,243	7,680,302	1,312,937	14.6%
0820 - RENT & OPERATING LEASES	862,284	485,465	485,465	626,976	626,127	(140,662)	-29.0%
0825 - REPAIRS AND MAINTENANCE	283,153	962,985	962,985	963,129	1,390,771	(427,786)	-44.4%
0830 - INTERGOVERNMENTAL PAYMENTS	2,986,257	3,036,638	3,036,638	2,999,988	2,833,796	202,842	6.7%
0839 - INTERNAL SERVICE CHARGES	-	-	-	49	-	-	N/A
0841 - TRAVEL	33,495	108,250	108,250	82,227	75,300	32,950	30.4%
0842 - EDUCATION AND TRAINING	61,979	67,421	67,421	52,504	118,550	(51,129)	-75.8%
0843 - POSTAGE/FREIGHT/SHIPPING	12,877	9,300	9,300	13,735	8,600	700	7.5%
0850 - UTILITIES	653,955	325,200	325,200	312,052	325,200	-	0.0%
0872 - SERVICES-ALLOCATION OUT	(189,940)	-	-	(10,772)	(253,342)	253,342	N/A
0873 - SERVICES-ALLOCATION IN	233,595	331,846	331,846	361,236	363,871	(32,025)	-9.7%
<b>SUBTOTAL</b>	\$ 10,910,402	\$ 14,120,683	\$ 14,379,457	\$ 13,509,413	\$ 13,468,725	\$ 910,732	6.3%
<b>CAPITAL</b>							
0910 - LAND	\$ 1,858,656	\$ 235,000	\$ 235,000	\$ 1,030,541	\$ 870,000	\$ (635,000)	-270.2%
0920 - CAPITAL EQUIPMENT	1,104,935	40,000	40,000	55,143	376,096	(336,096)	-840.2%
0930 - VEHICLES & CONSTRUCTION EQUIP	841,633	735,500	735,500	715,499	979,000	(243,500)	-33.1%
0940 - INFRASTRUCTURE	26,563,239	65,761,000	65,761,000	52,190,219	74,776,654	(9,015,654)	-13.7%
0955 - CAPITAL-ALLOCATION OUT	(14,842)	-	-	-	-	-	N/A
0956 - CAPITAL-ALLOCATION IN	38,448	567	567	238	-	567	100.0%
<b>SUBTOTAL</b>	\$ 30,392,069	\$ 66,772,067	\$ 66,772,067	\$ 53,991,640	\$ 77,001,750	\$ (10,229,683)	-15.3%
<b>ALL EXPENDITURES</b>	\$ 59,100,845	\$ 100,840,393	\$ 101,099,167	\$ 86,356,580	\$ 109,947,047	\$ (8,847,880)	-8.8%
<b>TOTAL USES</b>	\$ 59,100,845	\$ 100,840,393	\$ 101,099,167	\$ 86,356,580	\$ 109,947,047	\$ (8,847,880)	-8.8%



## Sources and Uses by Fund and Function

FUND / FUNCTION CLASS	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VAR	%
989 FLOOD CONTROL GRANTS							
OPERATING	\$ 6,027	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
NON RECURRING NON PROJECT	267,682	345,000	468,774	521,291	5,000	(463,774)	-98.9%
FUND TOTAL SOURCES	\$ 273,709	\$ 345,000	\$ 468,774	\$ 521,291	\$ 5,000	\$ (463,774)	-98.9%
991 FLOOD CONTROL							
OPERATING	\$ 44,989,066	\$ 49,642,254	\$ 49,642,254	\$ 50,381,797	\$ 58,718,342	\$ 9,076,088	18.3%
FUND TOTAL SOURCES	\$ 44,989,066	\$ 49,642,254	\$ 49,642,254	\$ 50,381,797	\$ 58,718,342	\$ 9,076,088	18.3%
990 FLOOD CONTROL CAPITAL PROJECTS							
NON RECURRING NON PROJECT	\$ 30,000,000	\$ 34,195,616	\$ 34,195,616	\$ 34,195,616	\$ 25,408,677	\$ (8,786,939)	-25.7%
FLOOD CONTROL CIP	7,131,014	34,453,000	34,453,000	25,751,542	38,733,500	4,280,500	12.4%
FUND TOTAL SOURCES	\$ 37,131,014	\$ 68,648,616	\$ 68,648,616	\$ 59,947,158	\$ 64,142,177	\$ (4,506,439)	-6.6%
900 ELIMINATIONS							
NON RECURRING NON PROJECT	\$ (30,000,000)	\$ (34,195,616)	\$ (34,195,616)	\$ (34,195,616)	\$ (25,408,677)	\$ 8,786,939	-25.7%
FUND TOTAL SOURCES	\$ (30,000,000)	\$ (34,195,616)	\$ (34,195,616)	\$ (34,195,616)	\$ (25,408,677)	\$ 8,786,939	-25.7%
DEPARTMENT OPERATING TOTAL SOURCES	\$ 44,995,093	\$ 49,642,254	\$ 49,642,254	\$ 50,381,797	\$ 58,718,342	\$ 9,076,088	18.3%
DEPARTMENT NON RECURRING TOTAL SOURCES	\$ 7,398,696	\$ 34,798,000	\$ 34,921,774	\$ 26,272,833	\$ 38,738,500	\$ 3,816,726	10.9%
DEPARTMENT TOTAL SOURCES	\$ 52,393,789	\$ 84,440,254	\$ 84,564,028	\$ 76,654,630	\$ 97,456,842	\$ 12,892,814	15.2%
FUND / FUNCTION CLASS	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VAR	%
989 FLOOD CONTROL GRANTS							
NON RECURRING NON PROJECT	\$ 188,808	\$ 345,000	\$ 603,774	\$ 603,774	\$ 5,000	\$ 598,774	99.2%
FUND TOTAL USES	\$ 188,808	\$ 345,000	\$ 603,774	\$ 603,774	\$ 5,000	\$ 598,774	99.2%
991 FLOOD CONTROL							
OPERATING	\$ 27,506,348	\$ 32,495,393	\$ 32,495,393	\$ 30,818,499	\$ 32,495,393	\$ -	0.0%
NON RECURRING NON PROJECT	30,000,000	34,195,616	34,195,616	34,195,616	25,408,677	8,786,939	25.7%
FUND TOTAL USES	\$ 57,506,348	\$ 66,691,009	\$ 66,691,009	\$ 65,014,115	\$ 57,904,070	\$ 8,786,939	13.2%
990 FLOOD CONTROL CAPITAL PROJECTS							
FLOOD CONTROL CIP	\$ 1,372,834	\$ 3,050,000	\$ 3,050,000	\$ 3,102,743	\$ 1,782,250	\$ 1,267,750	41.6%
FLOOD CONTROL CIP	-	-	-	600,737	320,000	(320,000)	N/A
FLOOD CONTROL CIP	30,032,855	64,950,000	64,950,000	51,230,827	75,344,404	(10,394,404)	-16.0%
FUND TOTAL USES	\$ 31,405,689	\$ 68,000,000	\$ 68,000,000	\$ 54,934,307	\$ 77,446,654	\$ (9,446,654)	-13.9%
900 ELIMINATIONS							
NON RECURRING NON PROJECT	\$ (30,000,000)	\$ (34,195,616)	\$ (34,195,616)	\$ (34,195,616)	\$ (25,408,677)	\$ (8,786,939)	25.7%
FUND TOTAL USES	\$ (30,000,000)	\$ (34,195,616)	\$ (34,195,616)	\$ (34,195,616)	\$ (25,408,677)	\$ (8,786,939)	25.7%
DEPARTMENT OPERATING TOTAL USES	\$ 27,506,348	\$ 32,495,393	\$ 32,495,393	\$ 30,818,499	\$ 32,495,393	\$ -	0.0%
DEPARTMENT NON RECURRING TOTAL USES	\$ 31,594,497	\$ 68,345,000	\$ 68,603,774	\$ 55,538,081	\$ 77,451,654	\$ (8,847,880)	-12.9%
DEPARTMENT TOTAL USES	\$ 59,100,845	\$ 100,840,393	\$ 101,099,167	\$ 86,356,580	\$ 109,947,047	\$ (8,847,880)	-8.8%

## Fund Transfers In

Fund/Function/Transfer	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMMENDED
<b>CAPITAL PROJECTS</b>	<b>\$ 34,195,616</b>	<b>\$ 34,195,616</b>	<b>\$ 34,195,616</b>	<b>\$ 25,408,677</b>
<u>Non-Recurring</u>	\$ 34,195,616	\$ 34,195,616	\$ 34,195,616	\$ 25,408,677
990 - FLOOD CONTROL CAPITAL PROJECTS	\$ 34,195,616	\$ 34,195,616	\$ 34,195,616	\$ 25,408,677
<b>TOTAL BEFORE ELIMINATIONS</b>	<b>\$ 34,195,616</b>	<b>\$ 34,195,616</b>	<b>\$ 34,195,616</b>	<b>\$ 25,408,677</b>
<u>Non-Recurring</u>	\$ 34,195,616	\$ 34,195,616	\$ 34,195,616	\$ 25,408,677
<b>ELIMINATIONS</b>	<b>\$ (34,195,616)</b>	<b>\$ (34,195,616)</b>	<b>\$ (34,195,616)</b>	<b>\$ (25,408,677)</b>
<u>Non-Recurring</u>	\$ (34,195,616)	\$ (34,195,616)	\$ (34,195,616)	\$ (25,408,677)
<b>ALL FUNDS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Fund Transfers Out

Fund/Function/Transfer	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMMENDED
<b>OTHER SPECIAL REVENUE</b>	<b>\$ 34,195,616</b>	<b>\$ 34,195,616</b>	<b>\$ 34,195,616</b>	<b>\$ 25,408,677</b>
<u>Non-Recurring</u>	\$ 34,195,616	\$ 34,195,616	\$ 34,195,616	\$ 25,408,677
991 - FLOOD CONTROL	\$ 34,195,616	\$ 34,195,616	\$ 34,195,616	\$ 25,408,677
<b>TOTAL BEFORE ELIMINATIONS</b>	<b>\$ 34,195,616</b>	<b>\$ 34,195,616</b>	<b>\$ 34,195,616</b>	<b>\$ 25,408,677</b>
<u>Non-Recurring</u>	\$ 34,195,616	\$ 34,195,616	\$ 34,195,616	\$ 25,408,677
<b>ELIMINATIONS</b>	<b>\$ (34,195,616)</b>	<b>\$ (34,195,616)</b>	<b>\$ (34,195,616)</b>	<b>\$ (25,408,677)</b>
<u>Non-Recurring</u>	\$ (34,195,616)	\$ (34,195,616)	\$ (34,195,616)	\$ (25,408,677)
<b>ALL FUNDS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Staffing by Program and Activity

PROGRAM/ACTIVITY	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED TO RECOMM VARIANCE	VAR %
FLOOD HAZARD IDENTIFICATION	14.00	15.00	16.50	14.50	13.50	(3.00)	(18.2%)
FLOOD HAZARD PLANNING	11.00	11.00	10.00	10.00	10.00	-	0.0%
FLOODPLAIN DELINEATION	25.00	26.00	26.50	24.50	23.50	(3.00)	(11.3%)
PROGRAM TOTAL	25.00	26.00	26.50	24.50	23.50	(3.00)	(11.3%)
FLOOD HAZARD OUTREACH	2.00	1.00	1.00	1.00	1.00	-	0.0%
FLOOD CNTRL PUBLIC INFORMATION	9.00	8.00	8.00	8.00	8.00	-	0.0%
FLOOD CUSTOMER SERVICE	3.00	1.00	1.00	1.00	1.00	-	0.0%
FLOOD SAFETY EDUCATION	9.00	9.00	9.00	9.00	9.00	-	0.0%
FLOOD WARNING	23.00	19.00	19.00	19.00	19.00	-	0.0%
PROGRAM TOTAL	23.00	19.00	19.00	19.00	19.00	-	0.0%
FLOOD HAZARD REGULATION	7.00	7.00	7.00	7.00	7.00	-	0.0%
FLOODPLAIN PERMITTING	4.00	4.00	4.00	4.00	4.00	-	0.0%
FLOODPLAIN REGULATION COMPLNCE	11.00	11.00	11.00	11.00	11.00	-	0.0%
PROGRAM TOTAL	11.00	11.00	11.00	11.00	11.00	-	0.0%
FLOOD HAZARD REMEDIATION	15.00	17.00	19.00	17.00	16.00	(3.00)	(15.8%)
FLOOD CONTROL CAPITAL PROJECTS	87.00	86.50	86.50	87.00	89.00	2.50	2.9%
FLOOD CTRL STRUCTURE MAINT	102.00	103.50	105.50	104.00	105.00	(.50)	(0.5%)
PROGRAM TOTAL	102.00	103.50	105.50	104.00	105.00	(.50)	(0.5%)
INDIRECT SUPPORT	7.00	7.00	7.00	7.00	7.00	-	0.0%
BUDGET AND FINANCIAL SERVICES	3.00	6.00	7.00	6.00	6.00	(1.00)	(14.3%)
EXECUTIVE MANAGEMENT	1.00	1.00	1.00	1.00	1.00	-	0.0%
FACILITIES MANAGEMENT	7.00	6.00	6.00	6.00	6.00	-	0.0%
OPERATIONS SUPPORT	4.00	4.00	4.00	4.00	4.00	-	0.0%
PROCUREMENT	27.00	-	.00	-	-	-	N/A
REAL ESTATE SERVICES	2.00	2.00	2.00	2.00	2.00	-	0.0%
RECORDS MANAGEMENT	2.00	1.00	1.00	1.00	1.00	-	0.0%
REGULATION COMPLIANCE	53.00	27.00	28.00	27.00	27.00	(1.00)	(3.6%)
PROGRAM TOTAL	53.00	27.00	28.00	27.00	27.00	(1.00)	(3.6%)
INFORMATION TECHNOLOGY	14.00	-	.00	-	-	-	N/A
GIS APPLICATION DEV AND SUPP	14.00	-	-	-	-	-	N/A
PROGRAM TOTAL	14.00	-	-	-	-	-	N/A
DEPARTMENT TOTAL	228.00	186.50	190.00	185.50	185.50	(4.50)	(2.4%)

## Staffing by Market Range Title

MARKET RANGE TITLE	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED TO RECOMM VARIANCE	VAR %
Accountant	2.00	2.00	2.00	2.00	2.00	-	0.0%
Accounting Specialist	2.00	2.00	2.00	2.00	2.00	-	0.0%
Admin/Operations Specialist	6.00	5.00	5.00	5.00	5.00	-	0.0%
Administrative Staff Supv	2.00	1.00	1.00	1.00	1.00	-	0.0%
Administrative Supervisor	1.00	1.00	1.00	1.00	1.00	-	0.0%
Applications Development Mgr	1.00	-	-	-	-	-	N/A
Applications Development Supv	2.00	-	-	-	-	-	N/A
Atmospheric Science Pro	1.00	1.00	1.00	1.00	1.00	-	0.0%
Chemical Applicatns Tech	5.00	5.00	5.00	5.00	5.00	-	0.0%
Communications Department Ofcr	-	-	1.00	1.00	1.00	-	0.0%
Communicatn Ofcr/Govt Liaison	2.00	2.00	1.00	1.00	1.00	-	0.0%
Communicatn Officer Supervisor	1.00	-	-	-	-	-	N/A
Construction Maintenance Supv	1.00	1.00	1.00	1.00	1.00	-	0.0%
Crew Leader	5.00	5.00	5.00	5.00	5.00	-	0.0%
Database Administrator	2.00	-	-	-	-	-	N/A
Deputy Director - Flood Control	-	1.00	1.00	1.00	1.00	-	0.0%
Development Services Supervisor	1.00	1.00	-	-	-	-	N/A
Development Svcs Technician	-	-	3.00	3.00	3.00	-	0.0%
Development Svcs Technician Ld	-	-	2.00	2.00	1.00	(1.00)	(50.0%)
Development Svcs Technician Sr	-	-	1.00	1.00	1.00	-	0.0%
Director - Flood Control District	1.00	1.00	1.00	1.00	1.00	-	0.0%
Engineer	28.00	30.50	33.00	31.50	31.50	(1.50)	(4.5%)
Engineering Associate	16.00	16.00	16.00	14.00	14.00	(2.00)	(12.5%)
Engineering Manager	3.00	4.00	5.00	4.00	4.00	(1.00)	(20.0%)
Engineering Specialist	4.00	1.00	-	-	-	-	N/A
Engineering Supervisor	8.00	8.00	8.00	8.00	8.00	-	0.0%
Engineering Support Branch Manager	-	1.00	1.00	1.00	1.00	-	0.0%
Engineering Technician	14.00	4.00	4.00	4.00	4.00	-	0.0%
Equipment Operator	4.00	4.00	4.00	4.00	4.00	-	0.0%
Executive Assistant	1.00	1.00	1.00	1.00	1.00	-	0.0%
Field Operations Supervisor	7.00	7.00	7.00	7.00	7.00	-	0.0%
Finance Manager - Large	1.00	1.00	1.00	1.00	1.00	-	0.0%
Finance Support Supervisor	1.00	1.00	1.00	1.00	1.00	-	0.0%
Finance/Business Analyst	1.00	1.00	1.00	1.00	1.00	-	0.0%
General Maintenance Worker	10.00	10.00	10.00	10.00	10.00	-	0.0%
GIS Programmer/Analyst	8.00	1.00	-	-	-	-	N/A
GIS Programmer/Analyst - Senior/Lead	2.00	-	-	-	-	-	N/A
Heavy Equipment Operator	7.00	7.00	7.00	7.00	7.00	-	0.0%
Heavy Equipment Operator - Sr	4.00	4.00	4.00	4.00	4.00	-	0.0%
Inspection Supervisor	2.00	2.00	2.00	2.00	2.00	-	0.0%
Inspector	12.00	12.00	12.00	12.00	12.00	-	0.0%
Instrumentation Tech-Water	4.00	4.00	4.00	4.00	4.00	-	0.0%
Management Analyst	3.00	3.00	3.00	3.00	3.00	-	0.0%
Management Assistant	1.00	1.00	1.00	1.00	1.00	-	0.0%
Mechanic - Automotive	1.00	1.00	1.00	1.00	1.00	-	0.0%
Media Specialist	1.00	1.00	1.00	1.00	1.00	-	0.0%
Office Assistant	6.00	5.00	5.00	5.00	5.00	-	0.0%
Office Assistant Specialized	1.00	1.00	1.00	1.00	1.00	-	0.0%
Operations Supervisor - PW	2.00	1.00	1.00	1.00	1.00	-	0.0%
Operations/Program Manager	1.00	1.00	1.00	1.00	1.00	-	0.0%
Planning Supervisor	1.00	1.00	1.00	1.00	1.00	-	0.0%
Procurement Officer - Dept	-	-	1.00	1.00	1.00	-	0.0%
Procurement Specialist	3.00	3.00	2.00	2.00	2.00	-	0.0%
Procurement Supervisor - Dept	1.00	1.00	1.00	1.00	1.00	-	0.0%
Public Works Chief Appraiser	1.00	-	-	-	-	-	N/A
Real Property Manager	1.00	-	-	-	-	-	N/A
Real Property Specialist	10.00	-	-	-	-	-	N/A
Real Property Supervisor	3.00	-	-	-	-	-	N/A
Respiratory Technician	-	-	1.00	1.00	1.00	-	0.0%
Software Sys Engineer	1.00	1.00	2.00	2.00	2.00	-	0.0%
Special Projects Manager	-	-	1.00	1.00	1.00	-	0.0%
Survey Technician	-	2.00	2.00	2.00	2.00	-	0.0%
Technical Program Supv	2.00	1.00	-	-	-	-	N/A
Title Examiner	5.00	5.00	-	-	1.00	1.00	N/A
Trades Generalist	10.00	10.00	10.00	10.00	10.00	-	0.0%
Water Instrument Tech Supv	1.00	1.00	1.00	1.00	1.00	-	0.0%
Web Designer/Developer	1.00	-	-	-	-	-	N/A
<b>Department Total</b>	<b>228.00</b>	<b>186.50</b>	<b>190.00</b>	<b>185.50</b>	<b>185.50</b>	<b>(4.50)</b>	<b>(2.4%)</b>

## Staffing by Fund

DEPARTMENT/FUND	FY 2015	FY 2016	FY 2016	FY 2016	FY 2017	REVISED TO RECOMM	
	ADOPTED	ADOPTED	REVISED	FORECAST	RECOMM	VARIANCE	VAR %
991 FLOOD CONTROL	228.00	186.50	190.00	185.50	185.50	(4.50)	(2.4%)
<b>Department Total</b>	<b>228.00</b>	<b>186.50</b>	<b>190.00</b>	<b>185.50</b>	<b>185.50</b>	<b>(4.50)</b>	<b>(2.4%)</b>

## Staffing Variance Analysis

The Flood Control District reassessed the needs of the Engineering Division which resulted in the net inactivation of one Developmental Services Technician, one part time and one full time Engineer, two Engineer Associates and an Engineering Manager. This change was accomplished through regular attrition within the department. The Title Examiner market range title was used since there is no market range title for the Landscape Architect position which was created to manage water conservation and multi-use landscape aesthetic.

## General Adjustments

### Base Adjustments:

#### **Flood Control Grants Fund (989) Non Recurring Non Project**

- FY 2017 Non Recurring Non Project budget includes:
  - \$5,000 in Revenue and Expenditure for Gila River Indian Community for Vegetation Management.

#### **Flood Control Fund (991) Operating**

- Increase Revenue by \$216,017 for Other Intergovernmental.
- Increase Revenue by \$8,844,027 for Property Taxes.
- Increase Revenue by \$16,044 for Payments in Lieu of Taxes.
- Increase Regular Benefits by \$244,264 for the impact of the changes in health/dental premium rates.
- Increase Personnel Benefits Savings by \$8,564 for the vacancy factor applied to the impact of the changes in health/dental and retirement rates.
- Increase Regular Benefits by \$1,126 for the impact of the changes in retirement contribution rates.
- Increase in Services by \$326,748 for Central Services Cost Allocation.
- Increase in Capital by \$395,775 for equipment.
- Increase Internal Service Charges by \$458 for the impact of the changes in radio charges.
- Increase Internal Service Charges by \$15,253 for the impact of the changes in risk management charges.
- Increase Internal Service Charges by \$87,323 for the impact of the changes in the base telecommunication charges.
- Increase in Personnel Savings by \$1,062,383, from 5.17% to 10.15%.

#### **Flood Control Fund (991) Non Recurring Non Project**

- FY 2017 Non Recurring Non Project budget includes:
  - \$25,408,677 Transfer to the Capital Project Fund.

#### **Flood Control Capital Projects Fund (990)**

- FY 2017 Non Recurring Non Project budget includes:
  - \$38,773,500 in Revenue from the Natural Resources Conservation Service (NRCS).
  - \$77,446,654 in Total Expenditures for Capital Improvement Projects.

**Flood Control Capital Projects Fund (990) Non Recurring Non Project**

- FY 2017 Non Recurring Non Project budget includes:
  - \$25,408,677 for Transfer to the Capital Project Fund.

## Programs and Activities

### Flood Hazard Regulation Program

The purpose of the Flood Hazard Regulation Program is to provide advisory information and enforcement services to the public with property within floodplains so they can avoid causing adverse impacts to surrounding property, and use their property safely and in compliance with applicable state and federal laws.

### Program Results

Measure Description	FY 2015 ACTUAL	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REV VS RECOMM VAR	%
Percent of floodplain use permits completed within 90 days of submittal to the District.	95.5%	100.0%	100.0%	100.0%	0.0%	0.0%
Percent of map change first reviews completed within 90 days of submittal to the District.	73.3%	100.0%	100.0%	95.0%	(5.0%)	-5.0%
Percent of floodplain complaints investigated within 30 days of receipt.	100.0%	100.0%	100.0%	98.0%	(2.0%)	-2.0%
Percent of floodplain use permit inspections completed within one day of request.	95.4%	100.0%	100.0%	98.0%	(2.0%)	-2.0%

Activities that comprise this program include:

- Floodplain Permitting
- Floodplain Regulation Compliance

### Floodplain Permitting Activity

The purpose of the Floodplain Permitting Activity is to provide clearance and permitting services to the permit applicant so they can make changes needed to their plans or pick up their approved permits.

**Mandates:** A.R.S. §48-3608 establishes that the director is designated as the state coordinator of the national flood insurance program to assist local jurisdictions in complying with the requirements of such program and state law; 48-3609 establishes assistance and rules for floodplain delineations and flood regulations; 48-3613, 3614, and 3615 requires authorization for development in watercourses and outlines violations and penalties; 44CFR 59-78 (Code of Federal Regulations) establishes guidelines for emergency management assistance by the Federal Emergency Management Agency (FEMA) related to flood hazards and flood insurance.

Maricopa County Annual Business Strategies  
FY 2017 Recommended Budget

**Flood Control District**

Measure Type	Measure Description	FY 2015 ACTUAL	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REV VS RECOMM VAR	%
Result	Percent of floodplain use permits completed within 90 days of submittal to the District.	95.5%	100.0%	100.0%	100.0%	0.0%	0.0%
Result	Percent of map change first reviews completed within 90 days of submittal to the District.	73.3%	100.0%	100.0%	95.0%	(5.0%)	-5.0%
Output	Number of floodplain use permit applications reviewed.	463	100	100	160	60	60.0%
Output	Number of map change reviews completed.	15	10	10	10	-	0.0%
Demand	Number of floodplain use permit applications submitted.	463	100	100	160	60	60.0%
Demand	Number of map change reviews requested.	15	10	10	10	-	0.0%
Expenditure Ratio	Total expenditure per map change review.	\$ 66,836.73	\$ 95,616.40	\$ 97,973.30	\$ 97,032.80	\$ (1,416.40)	-1.5%
<b>Revenue</b>							
	991 - FLOOD CONTROL	\$ 172,671	\$ 134,600	\$ 150,762	\$ 154,600	\$ 20,000	14.9%
	TOTAL SOURCES	\$ 172,671	\$ 134,600	\$ 150,762	\$ 154,600	\$ 20,000	14.9%
<b>Expenditure</b>							
	991 - FLOOD CONTROL	\$ 1,002,551	\$ 956,164	\$ 979,733	\$ 970,328	\$ (14,164)	-1.5%
	TOTAL USES	\$ 1,002,551	\$ 956,164	\$ 979,733	\$ 970,328	\$ (14,164)	-1.5%

**Activity Narrative:** The Flood Control District now serves 14 communities with floodplain management. Two of which have been acquired in the last couple of years. Additionally, the communities have rebounded quicker from the recession due to increased development. Trends are showing this number to continue increasing as well as the revenue associated with floodplain permitting. The unincorporated permits that are processed by the Planning and Development Department in the One Stop Shop are not included in the output of 160, but are also increasing. The slight expenditure increase is due to higher health/dental benefits rates in FY 2017.

### Floodplain Regulation Compliance Activity

The purpose of the Floodplain Regulation Compliance Activity is to provide inspection and enforcement services to property owners so they can develop their property without adversely affecting surrounding property.

**Mandates:** A.R.S. §48-3608 establishes that the director is designated as the state coordinator of the national flood insurance program to assist local jurisdictions in complying with the requirements of such program and state law; 48-3609 establishes assistance and rules for floodplain delineations and flood regulations; 48-3613, 3614, and 3615 requires authorization for development in watercourses and outlines violations and penalties; 44CFR 59-78 (Code of Federal Regulations) establishes guidelines for emergency management assistance by the Federal Emergency Management Agency (FEMA) related to flood hazards and flood insurance.

Maricopa County Annual Business Strategies  
FY 2017 Recommended Budget

**Flood Control District**

Measure Type	Measure Description	FY 2015 ACTUAL	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REV VS RECOMM VAR	%
Result	Percent of floodplain complaints investigated within 30 days of receipt.	100.0%	100.0%	100.0%	98.0%	(2.0%)	-2.0%
Result	Percent of floodplain use permit inspections completed within one day of request.	95.4%	100.0%	100.0%	98.0%	(2.0%)	-2.0%
Output	Number of floodplain complaints investigated.	119	100	100	125	25	25.0%
Output	Number of floodplain use permit inspections completed.	152	500	500	500	-	0.0%
Demand	Number of floodplain complaints.	119	100	100	125	25	25.0%
Demand	Number of floodplain use permits requiring inspection.	152	500	500	500	-	0.0%
Expenditure Ratio	Total expenditure per floodplain use permit inspection completed.	\$ 1,829.23	\$ 603.38	\$ 490.39	\$ 522.60	\$ 80.78	13.4%
<b>Revenue</b>							
	991 - FLOOD CONTROL	\$ 8,619	\$ -	\$ -	\$ 3,000	\$ 3,000	N/A
	TOTAL SOURCES	\$ 8,619	\$ -	\$ -	\$ 3,000	\$ 3,000	N/A
<b>Expenditure</b>							
	991 - FLOOD CONTROL	\$ 278,043	\$ 301,690	\$ 245,195	\$ 261,298	\$ 40,392	13.4%
	TOTAL USES	\$ 278,043	\$ 301,690	\$ 245,195	\$ 261,298	\$ 40,392	13.4%

**Activity Narrative:** There are more miles of floodplain delineations as the District continues to complete studies. Therefore, it is more likely there will be an increase in violations and a slight increase in revenue since development is on the rise again post-recession. The percent of floodplain complaints investigated within 30 days of receipt is down because there are more delineations to investigate. Expenditure decrease is due to a decrease in the complexity of floodplain use permits.

## Flood Hazard Outreach Program

The purpose of the Flood Hazard Outreach Program is to provide information services to the public and other agencies so they can take appropriate steps to protect themselves from injury and loss of property from flooding.

## Program Results

Measure Description	FY 2015 ACTUAL	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REV VS RECOMM VAR	%
Percent of affected residents surveyed who report that the printed or electronic materials they received were useful to understand the subject project or study.	0.0%	90.2%	90.2%	N/A	N/A	N/A
Percent of residents and visitors surveyed that understand media messages and/or civic presentations about the risks of floods and flood hazards.	N/A	90.0%	90.0%	N/A	N/A	N/A
Percent of days during which reliable weather, water level and stream flow information was available.	99.5%	98.6%	98.6%	98.6%	(0.0%)	-0.0%
Percent of needed flood response plans that were completed or updated and distributed to agencies.	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
Percent of Floodplain Management & Services customers surveyed who were satisfied with the service/information that they received.	N/A	90.0%	90.0%	N/A	N/A	N/A

Activities that comprise the program include:

- Flood Control Customer Service
- Flood Control Public Information
- Flood Safety Education
- Flood Warning



### Flood Control Customer Service Activity

The purpose of the Flood Control Customer Service Activity is to provide responsive flood hazard and mitigation advisory information services to the general public, government agencies and other entities so they can make informed development decisions and be protected from loss of life and property damage due to flooding.

**Mandates:** Administrative mandate.

Measure Type	Measure Description	FY 2015 ACTUAL	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REV VS RECOMM VAR	%
Result	Percent of Floodplain Management & Services customers surveyed who were satisfied with the service/information that they received.	N/A	90.0%	90.0%	N/A	N/A	N/A
Output	Number of Floodplain Management & Services customer information requests completed.	5,476	6,200	6,200	5,800	(400)	-6.5%
Demand	Number of Floodplain Management & Services customer information requests received.	5,476	6,200	6,200	5,800	(400)	-6.5%
Expenditure Ratio	Total activity expenditure per citizen information request response provided.	\$ 98.89	\$ 99.89	\$ 89.83	\$ 148.99	\$ (49.10)	-49.2%
<i>Expenditure</i>							
	991 - FLOOD CONTROL	\$ 541,516	\$ 619,313	\$ 556,969	\$ 864,116	\$ (244,803)	-39.5%
	TOTAL USES	\$ 541,516	\$ 619,313	\$ 556,969	\$ 864,116	\$ (244,803)	-39.5%

**Activity Narrative:** The 5 year average for customer contacts has been around 5,500. The increase for last year was due to the flood insurance reform and the large number of Flood Insurance Rate Map changes. The District anticipates that inquiries will return to a normal level in FY 2017. The District is no longer conducting surveys therefore the result measure for FY 2017 is not applicable. Expenditure increase is due to changes in the procedures for this division and higher health/dental benefits rates in FY 2017.

### Flood Control Public Information Activity

The purpose of the Flood Control Public Information Activity is to provide project and study information services to affected Maricopa County residents and property owners so they can understand how their flooding risk is being mitigated in order to preclude injury, loss of life, and property damage.

**Mandates:** A.R.S. §48-3609E requires counties to have floodplain regulations adopted at a public meeting; 48-3616 requires the chief engineer and his staff to prepare a comprehensive program of flood hazard mitigation reported at a public hearing; 44CFR 59-78 (Code of Federal Regulations) establishes guidelines for emergency management assistance by the Federal Emergency Management Agency (FEMA) related to flood hazards and flood insurance.

Maricopa County Annual Business Strategies  
FY 2017 Recommended Budget

**Flood Control District**

Measure Type	Measure Description	FY 2015 ACTUAL	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REV VS RECOMM VAR	%
Result	Percent of affected residents surveyed who report that the printed or electronic materials they received were useful to understand the subject project or study.	0.0%	90.2%	90.2%	N/A	N/A	N/A
Output	Number of public meetings held.	11	13	13	13	-	0.0%
Output	Number of printed materials produced.	14	50	50	55	5	10.0%
Output	Number of website hits received.	334,963,500	10,000,000	10,000,000	12,000,000	2,000,000	20.0%
Demand	Number of public meetings required.	11	13	13	13	-	0.0%
Demand	Number of printed materials (including brochures, advertisements and newsletters) needed.	14	50	50	60	10	20.0%
Expenditure Ratio	Total activity expenditure per affected resident that utilized the District website.	\$ 0.00	\$ 0.01	\$ 0.00	\$ 0.01	\$ 0.00	7.6%
<i>Expenditure</i>							
	991 - FLOOD CONTROL	\$ 16,729	\$ 60,438	\$ 34,901	\$ 67,032	\$ (6,594)	-10.9%
	TOTAL USES	\$ 16,729	\$ 60,438	\$ 34,901	\$ 67,032	\$ (6,594)	-10.9%

**Activity Narrative:** Current Administration has discontinued all surveys. The District has begun an advertising campaign engaging various methods including social media to increase traffic to their website. Expenditures will increase as a result.

### Flood Safety Education Activity

The purpose of the Flood Safety Education Activity is to provide flood and storm water safety education services to residents of and visitors to Maricopa County so they can be aware of flood hazards and understand how to avoid injury and loss of life due to flooding.

**Mandates:** Administrative mandate.

Measure Type	Measure Description	FY 2015 ACTUAL	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REV VS RECOMM VAR	%
Result	Percent of residents and visitors surveyed that understand media messages and/or civic presentations about the risks of floods and flood hazards.	N/A	90.0%	90.0%	N/A	N/A	N/A
Output	Number of school and civic presentations completed.	12	10	10	10	-	0.0%
Demand	Number of school and civic presentations requested.	12	10	10	10	-	0.0%
Expenditure Ratio	Total expenditure per school and civic presentation.	\$ 34,396.00	\$ 33,787.30	\$ 29,229.00	\$ 34,429.60	\$ (642.30)	-1.9%
<i>Expenditure</i>							
	991 - FLOOD CONTROL	\$ 412,752	\$ 337,873	\$ 292,290	\$ 344,296	\$ (6,423)	-1.9%
	TOTAL USES	\$ 412,752	\$ 337,873	\$ 292,290	\$ 344,296	\$ (6,423)	-1.9%

**Activity Narrative:** The Flood Control District no longer conducts the survey, but continues to present at schools and in civic presentations. Expenditure increase is due to higher health/dental benefits rates in FY 2017.

### Flood Warning Activity

The purpose of the Flood Warning Activity is to provide reliable weather, water level and stream flow information and flood response planning services to public safety managers so they can make public safety decisions in a timely and effective manner.

**Mandates:** A.R.S. §45-1423 requires the District to operate in accordance with Federal guidance that is normally issued in the form of structure Operating and Maintenance Manuals. The manuals federally direct the District to operate and maintain the structure and other equipment installed during

construction in accordance with the standard in that manual. National Flood Insurance Act of 1968 and related laws require entities such as the District to protect those in a floodplain. In order to fulfill this requirement, monitoring is required to provide sufficient lead-time to allow evacuation of those in danger.

Measure Type	Measure Description	FY 2015 ACTUAL	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REV VS RECOMM VAR	%
Result	Percent of days during which reliable weather, water level and stream flow information was available.	99.5%	98.6%	98.6%	98.6%	(0.0%)	-0.0%
Result	Percent of needed flood response plans that were completed or updated and distributed to agencies.	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
Output	Number of sensor-days during which District ALERT system sensors are operational.	248,745	248,902	248,902	266,325	17,423	7.0%
Output	Number of flood response plans completed.	1	1	1	1	-	0.0%
Demand	Number of sensor-days during which ALERT system sensors are needed.	250,019	252,434	252,434	270,100	17,666	7.0%
Demand	Number of flood response plans requested.	1	1	1	1	-	0.0%
Expenditure Ratio	Total activity expenditure per operational ALERT sensor-day.	\$ 5.16	\$ 5.02	\$ 4.73	\$ 4.59	\$ 0.42	8.4%
<b>Revenue</b>							
	991 - FLOOD CONTROL	\$ 100	\$ 7,000	\$ 7,100	\$ 7,000	\$ -	0.0%
	TOTAL SOURCES	\$ 100	\$ 7,000	\$ 7,100	\$ 7,000	\$ -	0.0%
<b>Expenditure</b>							
	991 - FLOOD CONTROL	\$ 1,282,930	\$ 1,249,054	\$ 1,176,211	\$ 1,223,557	\$ 25,497	2.0%
	TOTAL USES	\$ 1,282,930	\$ 1,249,054	\$ 1,176,211	\$ 1,223,557	\$ 25,497	2.0%

**Activity Narrative:** The District added 14 new weather stations since July 2015 accounting for the increase in sensor days. The slight decrease in expenditures is due to an increase in efficiencies with the new weather stations.

## Flood Hazard Identification Program

The purpose of the Flood Hazard Identification Program is to provide flood hazard information and solution services to government entities so they can utilize knowledge of flood hazards to protect the public and infrastructure.

## Program Results

Measure Description	FY 2015 ACTUAL	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REV VS RECOMM VAR	%
Percent of linear miles of floodplains delineated.	68.6%	70.5%	70.5%	0.6%	(69.9%)	-99.1%
Percent of watershed square miles studied that provide residents with the information necessary to mitigate flood and erosion hazards.	60.4%	42.1%	42.1%	47.9%	5.8%	13.7%

Activities that comprise this program include:

- Flood Hazard Planning
- Floodplain Delineation

## Flood Hazard Planning Activity

The purpose of the Flood Hazard Planning Activity is to provide flood and erosion hazard identification and flood mitigation services to municipalities and public agencies so they can have the information necessary to mitigate identified flood and erosion hazards.

**Mandates:** A.R.S. §11-821 requires the County to establish a comprehensive long-term county plan for the development; 48-3609 establishes rules for floodplain delineations and flood regulations including planning; 48-3616 establishes the requirement for a survey and report of flood control problems and facilities.

Measure Type	Measure Description	FY 2015 ACTUAL	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REV VS RECOMM VAR	%
Result	Percent of watershed square miles studied that provide residents with the information necessary to mitigate flood and erosion hazards.	60.4%	42.1%	42.1%	47.9%	5.8%	13.7%
Output	Cumulative square miles of Area Drainage Master Studies or Plans completed through the end of this fiscal year.	223	3,557	3,557	3,690	133	3.7%
Output	Number of linear miles of watercourse where Watercourse Master Plans were completed this fiscal year.	-	20	20	-	(20)	-100.0%
Output	Number of population in areas where Area Drainage Master Studies or Plans were completed this fiscal year.	122,396	186,386	186,386	365,434	179,048	96.1%
Output	Number of square miles of new Area Drainage Master Studies or Plans completed this fiscal year.	147	394	394	68	(326)	-82.7%
Output	Number of square miles of updated Area Drainage Master Studies or Plans completed this fiscal year.	6	155	155	65	(90)	-58.0%
Demand	Total number of square miles identified for Area Drainage Master Studies or Plans.	7,877	8,271	8,271	8,271	-	0.0%
Demand	Number of linear miles of watercourse identified for Watercourse Master Plans.	192	211	211	211	-	0.0%
Demand	Number of population in areas identified for Area Drainage Master Studies or Plans.	3,731,063	3,917,447	3,917,447	3,917,447	-	0.0%
Expenditure Ratio	Total activity expenditure per number of population in areas where Area Drainage Master Studies or Plans were completed this fiscal year.	\$ 34.15	\$ 30.78	\$ 28.84	\$ 13.39	\$ 17.39	56.5%
<b>Revenue</b>							
	989 - FLOOD CONTROL GRANTS	\$ 273,709	\$ 468,774	\$ 521,291	\$ 5,000	\$ (463,774)	-98.9%
	TOTAL SOURCES	\$ 273,709	\$ 468,774	\$ 521,291	\$ 5,000	\$ (463,774)	-98.9%
<b>Expenditure</b>							
	989 - FLOOD CONTROL GRANTS	\$ 188,808	\$ 603,774	\$ 603,774	\$ 5,000	\$ 598,774	99.2%
	991 - FLOOD CONTROL	3,991,604	5,132,631	4,771,959	4,886,795	245,836	4.8%
	TOTAL USES	\$ 4,180,412	\$ 5,736,405	\$ 5,375,733	\$ 4,891,795	\$ 844,610	14.7%

**Activity Narrative:** Demand and Output is driven by changes in population, land development, emergent flooding issues, and technological improvements. Population density varies with each project, causing fluctuations in the number of residents that will benefit. These variable parameters in combination with the duration of individual studies can vary and typically require multiple years to complete which will then cause fluctuations in the Output from year to year. Population density varies with each project causing fluctuations in the number of residents and associated benefits. The District will not complete any Watercourse Master Plans in FY 2017. The Area Drainage Master Studies (ADMS's) that are currently underway and scheduled for the next year are within the more urban areas of Ahwatukee Foothills, Lower Indian Bend Wash, Middle Indian Bend Wash, East Fork Cave Creek, Paradise Valley/Scottsdale/Phoenix Shea Corridor, North Mesa, South Phoenix/Laveen, Tempe and various Design Concept Reports (DCR's). The decrease in revenue is a result of a decrease in anticipated grant activity. The decrease in expenditures can be attributed to the decrease in District construction projects that will be completed in FY 2017.

## Floodplain Delineation Activity

The purpose of the Floodplain Delineation Activity is to provide National Floodplain Insurance Program-based flood hazard identification services to floodplain administrators so they can have the necessary information available to regulate floodplains.

**Mandates:** A.R.S. §11-821 requires the County to establish a comprehensive long-term county plan for the development; 48-3605, 48-3606, 48-3609 establishes assistance and rules for floodplain delineations and flood regulations; 48-3616 establishes the requirement for a survey and report of flood control problems and facilities.

Measure Type	Measure Description	FY 2015 ACTUAL	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REV VS RECOMM VAR	%
Result	Percent of linear miles of floodplains delineated.	68.6%	70.5%	70.5%	68.7%	(1.8%)	-2.6%
Output	Number of cumulative linear miles of floodplains delineated through the end of the fiscal year.	4,107	4,222	4,110	4,110	(112)	-2.7%
Output	Linear miles of floodplains currently under delineation study.	197	105	105	36	(69)	-65.7%
Output	Linear miles of floodplain delineated this fiscal year.	20	105	105	36	(69)	-65.7%
Demand	Total number of linear miles of floodplains requiring delineation.	5,985	5,985	5,985	5,985	-	0.0%
Expenditure Ratio	Total activity expenditure per linear mile of floodplain delineated this fiscal year.	\$ 85,648.82	\$ 20,601.62	\$ 18,300.64	\$ 55,098.69	\$ (34,497.08)	-167.4%
<i>Expenditure</i>							
	991 - FLOOD CONTROL	\$ 1,747,236	\$ 2,163,170	\$ 1,921,567	\$ 1,983,553	\$ 179,617	8.3%
	TOTAL USES	\$ 1,747,236	\$ 2,163,170	\$ 1,921,567	\$ 1,983,553	\$ 179,617	8.3%

**Activity Narrative:** The number of new linear miles to be completed in FY 2016 has been reduced. Due to the size and complexity of the delineations for FY 2017 there will be less linear miles completed. Expenditure increase is due to the increased complexity of delineations and higher health/dental benefits rates in FY 2017.

## Flood Hazard Remediation Program

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

## Program Results

Measure Description	FY 2015 ACTUAL	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REV VS RECOMM	
					VAR	%
Percent of square miles of area that receive physical protection benefits from projects in the five-year Capital Improvement Program that are completed in this fiscal year.	11.8%	0.1%	0.1%	12.8%	12.7%	12568.8%
Percent of capital projects completed this fiscal year having multi-purpose features.	100.0%	50.0%	50.0%	100.0%	50.0%	100.0%
Percent of qualifying Small Project Assistance Program projects approved for District funding this fiscal year.	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
Percent of District dams identified by the Arizona Department of Water Resources with no dam safety deficiencies.	77.3%	77.3%	77.3%	77.3%	0.0%	0.0%
Percent of critical maintenance Priority 1 (P1) Work Orders completed within 14 calendar days.	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
Percent of Priority 1 (P1A) Work Orders completed within 90 calendar days.	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
Percent of District dams for which assessments were completed this fiscal year.	100.0%	100.0%	100.0%	90.9%	(9.1%)	-9.1%

Activities that comprise this program include:

- Flood Control Capital Projects
- Flood Control Structure Maintenance

### Flood Control Capital Projects Activity

The purpose of the Flood Control Capital Projects Activity is to provide structural and non-structural flood protection services to residents of and visitors to Maricopa County so they can have increased physical protection from injury, loss of life, and property damage due to flooding.

**Mandates:** A.R.S. §45-1423 and 45-1424 gives power to Maricopa County to cooperate with the federal government in flood control projects; 48-3616 establishes that the chief engineer develop a survey and report of flood control problems and facilities.

Maricopa County Annual Business Strategies  
FY 2017 Recommended Budget

**Flood Control District**

Measure Type	Measure Description	FY 2015 ACTUAL	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REV VS RECOMM VAR	%
Result	Percent of square miles of area that receive physical protection benefits from projects in the five-year Capital Improvement Program that are completed in this fiscal year	11.8%	0.1%	0.1%	12.8%	12.7%	12568.8%
Result	Percent of capital projects completed this fiscal year having multi-purpose features	100.0%	50.0%	50.0%	100.0%	50.0%	100.0%
Result	Percent of qualifying Small Project Assistance Program projects approved for District funding this fiscal year	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
Result	Percent of District dams identified by the Arizona Department of Water Resources with no dam safety deficiencies	77.3%	77.3%	77.3%	77.3%	0.0%	0.0%
Output	Number of capital projects completed this fiscal year	2	2	2	4	2	100.0%
Output	Number of Small Project Assistance Program projects approved for District funding this fiscal year	6	13	13	12	(1)	-7.7%
Output	Number of dam rehabilitation project milestones completed this fiscal year to ensure physical protection from flooding	4	7	7	6	(1)	-14.3%
Demand	Number of square miles of area benefited by projects in current five-year Capital Improvement Program	662	592	592	592	(0)	-0.0%
Demand	Number of qualifying Small Project Assistance Program projects requested this fiscal year	7	13	13	12	(1)	-7.7%
Demand	Number of dam rehabilitation project milestones identified for completion this fiscal year to ensure physical protection from flooding	5	7	7	7	-	0.0%
Expenditure Ratio	Total activity expenditure per capital project completed this fiscal year	\$ 48,561.78	\$ 116,731.40	\$ 94,177.78	\$ 19,657,418.25	\$ (19,540,686.85)	-16739.9%
<b>Revenue</b>							
	990 - FLOOD CONTROL CAPITAL PROJECTS	\$ 37,131,014	\$ 68,648,616	\$ 59,947,158	\$ 64,142,177	\$ (4,506,439)	-6.6%
	900 - ELIMINATIONS	(30,000,000)	(34,195,616)	(34,195,616)	(25,408,677)	8,786,939	-25.7%
	TOTAL SOURCES	\$ 7,131,014	\$ 34,453,000	\$ 25,751,542	\$ 38,733,500	\$ 4,280,500	12.4%
<b>Expenditure</b>							
	991 - FLOOD CONTROL	\$ 30,756,775	\$ 35,312,276	\$ 35,023,971	\$ 26,591,696	\$ 8,720,580	24.7%
	990 - FLOOD CONTROL CAPITAL PROJECTS	31,405,689	68,000,000	54,934,307	77,446,654	(9,446,654)	-13.9%
	900 - ELIMINATIONS	(30,000,000)	(34,195,616)	(34,195,616)	(25,408,677)	(8,786,939)	25.7%
	TOTAL USES	\$ 32,162,464	\$ 69,116,660	\$ 55,762,662	\$ 78,629,673	\$ (9,513,013)	-13.8%

**Activity Narrative:** Benefited areas vary greatly from project to project and year to year. In FY 2016 the District will complete two small projects. In FY 2017 the District will complete three much larger projects, including two large dam rehabilitation projects with very large benefited areas. The number of projects completed varies from year to year, depending on budget, schedule, partner interest and other factors. The number of projects approved varies from year to year depending on customer demand and available funding. The number of Small Project Assistance projects requested is dependent on community needs and those projects requested. The variability of the expenditure ration is directly related to the ultimate overall cost of projects in the benefited areas. The FY 2017 increase in expenditures is due to the scheduled completion of critical projects identified from the flooding that occurred in 2014.

### Flood Control Structure Maintenance Activity

The purpose of the Flood Control Structure Maintenance Activity is to provide flood control infrastructure maintenance services that meet federal, state and local safety and operational standards for residents and visitors of Maricopa County so they can experience protection from flooding as a consequence of safe and well maintained flood control structures.



**Mandates:** A.R.S. §45-1212 provides that the State's director of water resources issue rules and orders necessary to secure maintenance and operation of dams which will safeguard life and property; 45-1423 gives power to Maricopa County to cooperate with the federal government in flood control projects; 48-3608 establishes that the director is designated as the state coordinator of the national flood insurance program to assist local jurisdictions in complying with the requirements of such program and state law; 48-3609 establishes assistance and rules for floodplain delineations and flood regulations.

Measure Type	Measure Description	FY 2015 ACTUAL	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REV VS RECOMM VAR	%
Result	Percent of critical maintenance Priority 1 (P1) Work Orders completed within 14 calendar days.	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
Result	Percent of Priority 1 (P1A) Work Orders completed within 90 calendar days.	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
Result	Percent of District dams for which assessments were completed this fiscal year.	100.0%	100.0%	100.0%	90.9%	(9.1%)	-9.1%
Output	Number of critical maintenance Priority 1 (P1) Work Orders completed.	34	30	39	34	4	13.3%
Output	Number of Work Orders completed.	972	993	1,023	873	(120)	-12.1%
Output	Number of Priority 1 (P1A) Work Orders completed.	62	83	98	62	(21)	-25.3%
Output	Number of dam assessments provided this fiscal year.	22	22	22	20	(2)	-9.1%
Output	Number of dam repair project milestones completed this fiscal year.	1	1	1	6	5	500.0%
Demand	Number of Work Order requests submitted.	1,025	993	1,058	928	(65)	-6.5%
Demand	Number of dam assessments required this fiscal year.	22	22	22	20	(2)	-9.1%
Demand	Number of dam repair project milestones identified for completion this fiscal year.	1	1	1	6	5	500.0%
Expenditure Ratio	Total activity expenditure per Work Order completed.	\$ 9,819.68	\$ 11,646.62	\$ 10,680.45	\$ 11,816.65	\$ (170.03)	-1.5%
<b>Revenue</b>							
	991 - FLOOD CONTROL	\$ 2,528	\$ -	\$ 4,195	\$ 25,000	\$ 25,000	N/A
	TOTAL SOURCES	\$ 2,528	\$ -	\$ 4,195	\$ 25,000	\$ 25,000	N/A
<b>Expenditure</b>							
	991 - FLOOD CONTROL	\$ 9,544,725	\$ 11,565,093	\$ 10,926,100	\$ 10,315,934	\$ 1,249,159	10.8%
	TOTAL USES	\$ 9,544,725	\$ 11,565,093	\$ 10,926,100	\$ 10,315,934	\$ 1,249,159	10.8%

**Activity Narrative:** The District owns, operates and maintains 83 flood control structures including 22 dams/flood retarding structures totaling 64 miles in length, 150 miles of channels and levees, 250 acres of basins, and 40 acres of general flood hazard mitigation property. Flood control structures require regular inspections and maintenance to function as designed and provide the maximum flood protection. This maintenance is performed by the staff of the District's Operations & Maintenance (O&M) Division. This year the District is adding the Loop 303 project to the maintenance program. This structure is 4.5 miles in length. The District's most significant structures are approaching their design life and maintenance costs will continue to increase on a long-term basis to extend the life of these structures. Two dams are under rehabilitation so they will not be inspected. This number will return to 22 when construction is complete. The number of Priority 1 (P1A) Work Orders completed would be in the 60's if it weren't for the storm event of 2014. The District anticipates returning to normal numbers for FY 2017. The construction on the dam rehabilitations will be well under way in FY 2017 so more milestones will be met. Revenue increase is from cost share partnerships. Although expenditures decreased for FY 2017, increases are anticipated in the upcoming fiscal years due to the need to increase maintenance personnel and contracted repair work.

## Revenue Sources and Variance Commentary

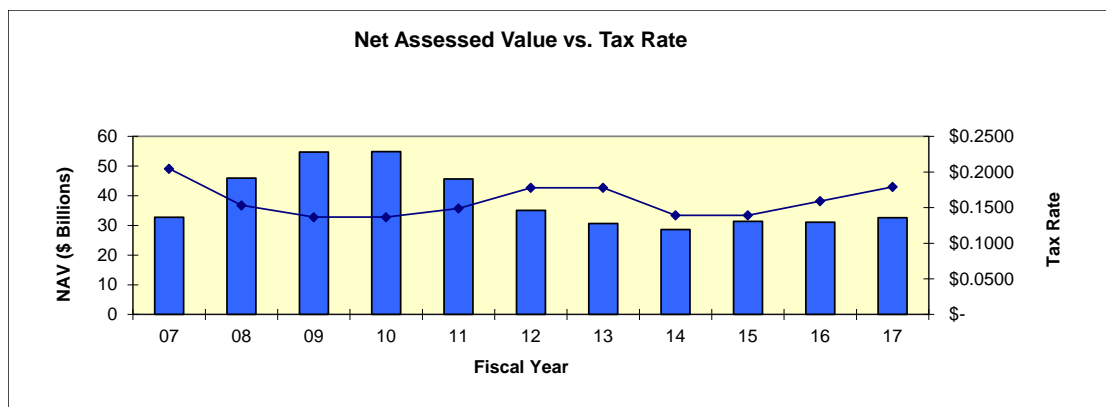
### Property Taxes

Beginning in FY 2016 for Tax Year 2015, the Flood Control District secondary property tax will no longer assess property valuation based on full cash value, but instead on limited property value and will have a growth cap of 5% on property taxed in the prior year. This change in property tax collections is due to a voter approved Proposition 117 that was approved in 2012. Previously, secondary net assessed values of real and personal property had no constitutional limitation on growth. The Flood Control District Board of Directors chose to impose growth limitations similar to those imposed on the primary levy resulting in a 2% cap annual growth on property taxed in the prior year.

Fiscal Year	Net Assessed Value (Thousands)	Tax Rate (per \$100 N.A.V.)	Tax Levy
2008	45,937,945	0.1533	70,422,870
2009	54,751,263	0.1367	74,674,333
2010	54,862,329	0.1367	74,996,804
2011	45,681,391	0.1489	68,019,592
2012	35,056,838	0.1780	62,401,172
2013	30,665,493	0.1780	54,584,578
2014	28,622,833	0.1392	39,842,985
2015	31,339,191	0.1392	43,660,332
2016	31,100,587	0.1592	49,512,136
2017	32,624,765	0.1792	58,463,580

The Board of Supervisors must adopt the Flood Control District's property tax levy on or before the third Monday in August for the fiscal year that begins on the previous July 1. Real property taxes are paid in arrears in two installments, due October 1 and March 1.

The schedule above lists the District's secondary net assessed values, tax rates, and secondary property tax levies for the last nine fiscal years, plus the assessed values and the tax rates for FY 2017. The Flood Control District's property tax rate for FY 2017 will increase to \$0.1792 per \$100 net assessed value, resulting in a levy increase of \$8,951,444.



The FY 2017 budget includes a secondary property tax levy (excluding Salt River Project) of \$58,463,580, an increase from the FY 2016 Adopted Levy.

FY 2017 RECOMMENDED PROPERTY TAX LEVIES AND RATES FLOOD CONTROL DISTRICT									
Description	Net Assessed Value	Salt River Proj. Effective Net Assessed Value	Total Net Assessed Value w/SRP	Revenue from 1-cent Levy	Tax Rates	Property Tax Levy	SRP Payment in Lieu of Taxes (PILT)	Total Tax Levy & PILT	
FLOOD CONTROL DISTRICT SECONDARY:									
FY 2017 Recommended	\$ 32,624,765,419	\$ 112,776,850	\$ 32,737,542,269	\$ 3,273,754	\$ 0.1792	\$ 58,463,580	\$ 202,096	\$ 58,665,676	
FY 2016 Adopted	\$ 31,100,587,859	\$ 116,866,656	\$ 31,217,454,515	\$ 3,121,745	\$ 0.1592	\$ 49,512,136	\$ 186,052	\$ 49,698,188	
FY 2017 Variance	\$ 1,524,177,560	\$ (4,089,806)	\$ 1,520,087,754	\$ 152,009	\$ 0.0200	\$ 8,951,444	\$ 16,044	\$ 8,967,488	

## Levy Limit

FY 2017 FLOOD CONTROL DISTRICT SECONDARY PROPERTY TAX LEVY vs. SELF-IMPOSED LEVY LIMIT			
FY 2017 Adjusted Allowable Levy Limit	\$ 97,058,677		
Maximum Tax Rate (per \$100 Assessed Value)	0.2975		
FY 2017 Secondary Levy (excluding SRP)	\$ 58,463,580		
Secondary Tax Rate (per \$100 Assessed Value)	0.1792		
Amount Under Limit:	\$ 38,595,097	39.8%	
	0.1183		
FY 2017 FLOOD CONTROL DISTRICT SECONDARY PROPERTY TAX LEVY vs. "TRUTH-IN-TAXATION" TOTAL LEVY			
FY 2017 "Truth-in-Taxation" Secondary Levy	\$ 50,144,264		
"Truth-in-Taxation" Tax Rate (per \$100 Assessed Value)	0.1537		
FY 2017 Secondary Levy	\$ 58,463,580		
Secondary Tax Rate (per \$100 Assessed Value)	0.1792		
Amount Under/(Over) "Truth-in-Taxation" Levy	\$ (8,319,316)	-16.6%	
	(0.0255)		
FY 2017 Median Residential Limited Property Value	\$ 121,100		
"Truth-in-Taxation" Tax Bill on Median-Valued Home	\$ 18.61		
Property Tax Bill on Median-Valued Home	21.70		
Tax Bill Savings/(Increase)	\$ (3.09)	-16.6%	

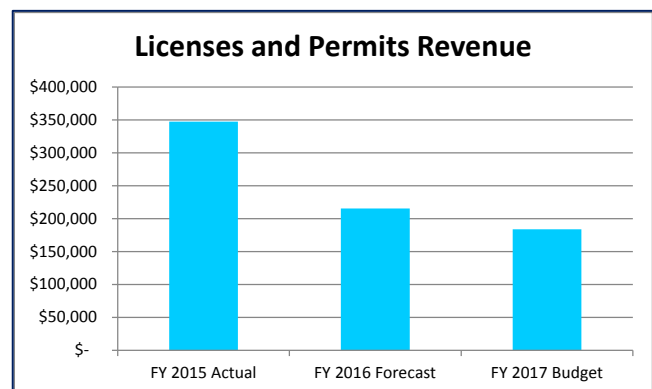
<b>FLOOD CONTROL DISTRICT SECONDARY PROPERTY TAX LEVY FY 2017 vs. FY 2016 TAX BILL IMPACT ON MEDIAN HOME</b>			
<b>FY 2016:</b>			
Median Residential Full Cash Property Value	\$	116,078	
Secondary Tax Rate (per \$100 Assessed Value)		0.1592	
Property Tax Bill	\$	18.48	
<b>FY 2017:</b>			
Median Residential Limited Property Value	\$	121,100	
Secondary Tax Rate (per \$100 Assessed Value)		0.1792	
Property Tax Bill	\$	21.70	
Tax Bill Savings/(Increase)	\$	(3.22)	-17.4%

Property tax revenue is budgeted in FY 2017 based on prior years' collection trends, rather than on the actual levy amount. The chart below illustrates the estimated collection for FY 2017.

<b>Property Tax Collection Analysis Flood Control District</b>			
		<b>Estimated</b>	
<b>FY</b>	<b>Levy Amount</b>	<b>Collections</b>	<b>Rate</b>
2017	\$ 58,463,580	\$ 57,762,017	98.8%

## Licenses and Permits

The Flood Control District collects revenue from customers for drainage plans, plan site reviews, and licenses. Rates for licenses and permits are approved by the Board of Directors, unless otherwise set forth in statute. The revenue generated from licenses and permits is used to offset the cost of issuing the permits. The chart to the right shows the FY 2015 actual, the FY 2016 forecast and the FY 2017 budget revenue for this category. FY 2015 revenue was higher than FY 2016 forecast and FY 2017 budget because the complexity of the requested permits has dropped.



## Intergovernmental Revenues

Intergovernmental revenues are received by the Flood Control District from other government or public entities, and include payments in lieu of taxes, grants, and payments required by intergovernmental agreements (IGA's). Intergovernmental revenues come from a variety of sources, including the Federal government, local cities and the State of Arizona. Included in the intergovernmental classification are grant revenues that typically carry restrictions on how they may be expended.

## Payments in Lieu of Taxes

Payments in lieu of taxes are collected from the Salt River Project (SRP) and the federal government. Although it is a public entity, SRP estimates its net assessed value and makes payments in lieu of property taxes to each taxing jurisdiction based on its property tax rates. The table to the right reflects historical payments and the projected FY 2016 payments in lieu of taxes. The increase in revenue is reflective of SRP's increase in estimated net assessed value.

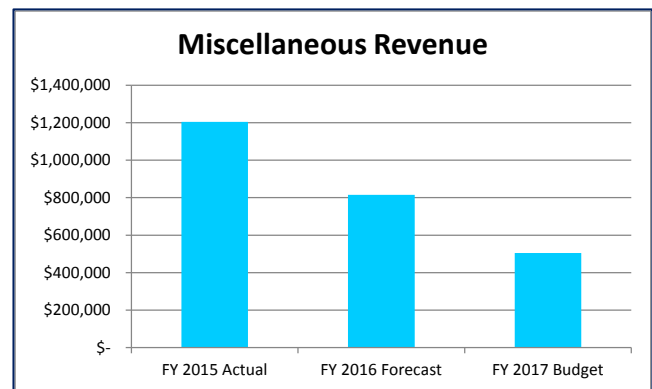
SRP Payments in Fiscal Year Lieu of Taxes	
2008	149,582
2009	135,796
2010	144,249
2011	156,110
2012	186,613
2013	192,535
2014	151,252
2015	152,482
2016*	186,618
2017**	202,096
* Forecast	
** Budget	

## Other Intergovernmental Revenue

Other Intergovernmental Revenue includes a variety of payments from other jurisdictions, usually as required by IGA's with the District. The District's FY 2016 budget is reflective of receiving \$38,733,500 for cost sharing of capital projects.

## Miscellaneous Revenue

The Flood Control District classifies miscellaneous revenues as any revenues that do not fall within a more specific revenue category. Examples of miscellaneous revenues include sale of copies, interest earnings, building rental, insurance recoveries, land sales, map sales and equipment rental as well as sales of fixed assets, and bond proceeds. FY 2015 revenues were higher than budgeted for FY 2017 due to a decrease in land sales during these fiscal years.

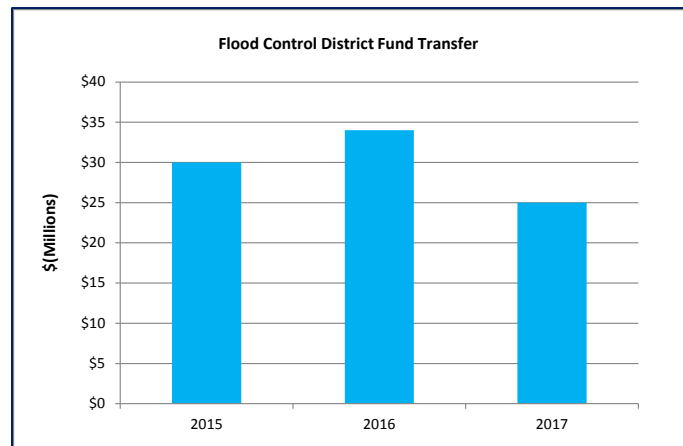


## Other Financing Sources

In the Flood Control District, Other Financing Sources are comprised solely of Fund Transfers In.

## Fund Transfers In

The Flood Control District transfers fund balances from the operating to the capital fund throughout the year in order to support the District's Capital Improvement Program.



## Fund Balance Summary and Variance Commentary

The following schedule lists the estimated beginning fund balances, projected revenues and expenditures for the upcoming fiscal year, along with resulting estimated fund balances. "Beginning Spendable Fund Balance" represents resources accumulated within each fund as of the start of the fiscal year, based on actual and projected revenues and expenditures for prior fiscal years. For budgeting purposes, Flood Control District fund balances are "Restricted".

### Fund Balance Summary

#### Flood Control Grants Fund (989)

	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM
Beginning Spendable Fund Balance	\$ -	\$ -	\$ -	\$ 84,901	\$ 2,418
Sources:					
Operating	\$ 6,027	\$ -	\$ -	\$ -	\$ -
Non-Recurring	267,682	345,000	468,774	521,291	5,000
Total Sources:	\$ 273,709	\$ 345,000	\$ 468,774	\$ 521,291	\$ 5,000
Uses:					
Non-Recurring	188,808	345,000	603,774	603,774	5,000
Total Uses:	\$ 188,808	\$ 345,000	\$ 603,774	\$ 603,774	\$ 5,000
Structural Balance	\$ 6,027	\$ -	\$ -	\$ -	\$ -
Ending Spendable Fund Balance:					
Restricted	\$ 84,901	\$ -	\$ -	\$ 2,418	\$ 2,418
Unassigned	-	-	(135,000)	-	-
Total Ending Spendable Fund Balance	\$ 84,901	\$ -	\$ (135,000)	\$ 2,418	\$ 2,418

#### Flood Control Fund (991)

	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM
Beginning Spendable Fund Balance	\$ 33,496,573	\$ 17,048,755	\$ 17,048,755	\$ 20,979,321	\$ 6,347,003
Sources:					
Operating	\$ 44,989,066	\$ 49,642,254	\$ 49,642,254	\$ 50,381,797	\$ 58,718,342
Total Sources:	\$ 44,989,066	\$ 49,642,254	\$ 49,642,254	\$ 50,381,797	\$ 58,718,342
Uses:					
Operating	\$ 27,506,348	\$ 32,495,393	\$ 32,495,393	\$ 30,818,499	\$ 32,495,393
Non-Recurring	30,000,000	34,195,616	34,195,616	34,195,616	25,408,677
Total Uses:	\$ 57,506,348	\$ 66,691,009	\$ 66,691,009	\$ 65,014,115	\$ 57,904,070
Structural Balance	\$ 17,482,718	\$ 17,146,861	\$ 17,146,861	\$ 19,563,298	\$ 26,222,949
Accounting Adjustments	\$ 30	\$ -	\$ -	\$ -	\$ -
Ending Spendable Fund Balance:					
Restricted	\$ 20,979,321	\$ -	\$ -	\$ 6,347,003	\$ 7,161,275
Total Ending Spendable Fund Balance	\$ 20,979,321	\$ -	\$ -	\$ 6,347,003	\$ 7,161,275

**Capital Project Fund (990)**

	<b>FY 2015 ACTUAL</b>	<b>FY 2016 ADOPTED</b>	<b>FY 2016 REVISED</b>	<b>FY 2016 FORECAST</b>	<b>FY 2017 RECOMM</b>
Beginning Spendable Fund Balance	\$ 7,507,905	\$ 6,504,950	\$ 6,504,950	\$ 13,233,234	\$ 18,246,085
Sources:					
Non-Recurring	37,131,014	68,648,616	68,648,616	59,947,158	64,142,177
Total Sources:	\$ 37,131,014	\$ 68,648,616	\$ 68,648,616	\$ 59,947,158	\$ 64,142,177
Uses:					
Non-Recurring	31,405,689	68,000,000	68,000,000	54,934,307	77,446,654
Total Uses:	\$ 31,405,689	\$ 68,000,000	\$ 68,000,000	\$ 54,934,307	\$ 77,446,654
Accounting Adjustments	\$ 4	\$ -	\$ -	\$ -	\$ -
Ending Spendable Fund Balance:					
Restricted	\$ 13,233,234	\$ 7,153,566	\$ 7,153,566	\$ 18,246,085	\$ 4,941,608
Total Ending Spendable Fund Balance	\$ 13,233,234	\$ 7,153,566	\$ 7,153,566	\$ 18,246,085	\$ 4,941,608

**Appropriated Budget Reconciliations**

**Flood Control Grants Fund (989)**

	<b>Expenditures</b>	<b>Revenue</b>
<b>NON-RECURRING</b>		
<b>FY 2016 Adopted Budget</b>	<b>\$ 345,000</b>	<b>\$ 345,000</b>
Adjustments:	Agenda Item:	
<b>Grants</b>		
GRIC Flood Control Grant	C-69-16-018-2-00	135,000
FEMA Grant FY16	C-69-16-019-2-00	123,774
<b>FY 2016 Revised Budget</b>	<b>\$ 603,774</b>	<b>\$ 468,774</b>
Adjustments:	Agenda Item:	
<b>Grants</b>		
FEMA Grant	C-69-15-017-G-00	(345,000)
GRIC Flood Control Grant	C-69-16-018-2-00	(135,000)
FEMA Grant FY16	C-69-16-019-2-00	(123,774)
<b>FY 2017 Baseline Budget</b>	<b>\$ -</b>	<b>\$ -</b>
Adjustments:	Agenda Item:	
<b>Grants</b>		
GRIC Flood Control Grant	C-69-16-018-2-00	5,000
<b>FY 2017 Recommended Budget</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>



**Flood Control Fund (991)**

	Expenditures	Revenue
<b>OPERATING</b>		
<b>FY 2016 Adopted Budget</b>	<b>\$ 32,495,393</b>	<b>\$ 49,642,254</b>
<b>FY 2016 Revised Budget</b>	<b>\$ 32,495,393</b>	<b>\$ 49,642,254</b>
<b>FY 2017 Baseline Budget</b>	<b>\$ 32,495,393</b>	<b>\$ 49,642,254</b>
Adjustments:		
<b>Employee Retirement and Benefits</b>	<b>\$ 236,826</b>	<b>\$ -</b>
Employee Health/Dental Premiums	244,264	-
Vacancy Savings Assoc with Benefit Adjustments	(8,564)	-
Retirement Contributions	1,126	-
<b>Base Adjustments</b>	<b>\$ (236,826)</b>	<b>\$ -</b>
Other Base Adjustments	722,523	-
Increase Central Services Cost Allocation	\$ 326,748	-
Increase Capital Equipment	395,775	-
Radio Charges Adjustment	458	-
Risk Management Adjustment	15,253	-
Base Telecom Adjustment	87,323	-
Personnel Savings	(1,062,383)	-
From 5.17% to 10.15%	\$ (1,062,383)	-
<b>Fees and Other Revenues</b>	<b>\$ -</b>	<b>\$ 216,017</b>
ProgRevenue Volume Inc/Dec	-	216,017
<b>General Revenues</b>	<b>\$ -</b>	<b>\$ 8,860,071</b>
Payments in Lieu of Taxes	-	16,044
Property Taxes	-	8,844,027
<b>FY 2017 Recommended Budget</b>	<b>\$ 32,495,393</b>	<b>\$ 58,718,342</b>
Percent Change from Baseline Amount	0.0%	18.3%
<b>NON-RECURRING</b>		
<b>FY 2016 Adopted Budget</b>	<b>\$ 34,195,616</b>	<b>\$ -</b>
<b>FY 2016 Revised Budget</b>	<b>\$ 34,195,616</b>	<b>\$ -</b>
Adjustments:		
<b>Capital Improvement Program</b>	<b>\$ (34,195,616)</b>	<b>\$ -</b>
Transfer to Capital Proj Fund	(34,195,616)	-
<b>FY 2017 Baseline Budget</b>	<b>\$ -</b>	<b>\$ -</b>
Adjustments:		
<b>Capital Improvement Program</b>	<b>\$ 25,408,677</b>	<b>\$ -</b>
Transfer to Capital Proj Fund	25,408,677	-
<b>FY 2017 Recommended Budget</b>	<b>\$ 25,408,677</b>	<b>\$ -</b>

**Flood Control Capital Projects Fund (990)**

	Expenditures	Revenue
<b>CAPITAL IMPROVEMENTS</b>		
<b>FY 2016 Adopted Budget</b>	\$ 68,000,000	\$ 34,453,000
<b>FY 2016 Revised Budget</b>	\$ 68,000,000	\$ 34,453,000
Adjustments:		
<b>Capital Improvement Program</b>	\$ (68,000,000)	\$ (34,453,000)
<i>Capital Improvement Prog Adj</i>	(68,000,000)	(34,453,000)
<b>FY 2017 Baseline Budget</b>	\$ -	\$ -
Adjustments:		
<b>Capital Improvement Program</b>	\$ 77,446,654	\$ 38,733,500
<i>Capital Improvement Prog Adj</i>	77,446,654	38,733,500
<b>FY 2017 Recommended Budget</b>	\$ 77,446,654	\$ 38,733,500
	Expenditures	Revenue
<b>NON RECURRING NON PROJECT</b>		
<b>FY 2016 Adopted Budget</b>	\$ -	\$ 34,195,616
<b>FY 2016 Revised Budget</b>	\$ -	\$ 34,195,616
Adjustments:		
<b>Capital Improvement Program</b>	\$ -	\$ (34,195,616)
<i>Transfer to Capital Proj Fund</i>	-	(34,195,616)
<b>FY 2017 Baseline Budget</b>	\$ -	\$ -
Adjustments:		
<b>Capital Improvement Program</b>	\$ -	\$ 25,408,677
<i>Transfer to Capital Proj Fund</i>	-	25,408,677
<b>FY 2017 Recommended Budget</b>	\$ -	\$ 25,408,677

**Eliminations Fund (900)**

	Expenditures	Revenue
<b>NON-RECURRING</b>		
<b>FY 2016 Adopted Budget</b>	\$ (34,195,616)	\$ (34,195,616)
<b>FY 2016 Revised Budget</b>	\$ (34,195,616)	\$ (34,195,616)
Adjustments:		
<b>Capital Improvement Program</b>	\$ 34,195,616	\$ 34,195,616
<i>Transfer to Capital Proj Fund</i>	34,195,616	34,195,616
<b>FY 2017 Baseline Budget</b>	\$ -	\$ -
Adjustments:		
<b>Capital Improvement Program</b>	\$ (25,408,677)	\$ (25,408,677)
<i>Transfer to Capital Proj Fund</i>	(25,408,677)	(25,408,677)
<b>FY 2017 Recommended Budget</b>	\$ (25,408,677)	\$ (25,408,677)

## Capital Improvement Program

### Summary

The Flood Control District primarily mitigates existing regional flood hazards through its five-year Capital Improvement Program (CIP) – the revolving five-year plan for accomplishing capital projects.

The CIP drives design and construction of new infrastructure in concert with the District's planning activities and also addresses modification and replacement of existing infrastructure. The District maintains its five-year CIP as mandated by A.R.S. Title 48 in accordance with District Resolution 2010R008, which specifies the Board's financial management directives for the District.

Since 1993, proposed capital projects have been reviewed for merit by the District's annual CIP Prioritization Procedure, although project recommendations resulting from this process are contingent upon ultimate project adoption through Resolutions by the District's Board of Directors. The CIP Prioritization Procedure solicits and evaluates project requests from the District's client communities and other local agencies, generally resulting from completed drainage planning studies.

The evaluation procedure allocates points based on:

- Project Description
- Funding Commitment and Agency Priority
- Flood Control/Drainage Master Plan Element
- Flooding Threat
- Level of Protection
- Area Protected
- Ancillary Benefits
- Level of Partnership Participation
- Operations and Maintenance Costs to the District

The process promotes a balanced approach to the evaluation of proposed projects, identifying and supporting flood control and regional drainage projects that not only provide long-term protection to individuals and property from flash floods and seasonal flooding, but that also promotes community development, protects natural habitats and maintains watercourse flow paths. The procedure favors projects that involve cost-sharing partnerships, allowing the District to best leverage limited financial resources, and allows the District to limit future structural maintenance responsibilities to projects that are multi-jurisdictional, regional or involve main watercourses.



## Project Detail

A total of 3 capital project bins are budgeted for FY 2017, and recommended to the Board by the Flood Control District. The projects are as follows:

990 FLOOD CONTROL CAPITAL PROJECTS	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
SMALL PROJECTS ASSISTANCE PROG	\$ -	\$ 19,000	\$ 1,782,250	\$ -	\$ 1,016,000	\$ 2,016,000	\$ 2,016,000	\$ 6,830,250	\$ 6,849,250
FLOODPRONE PROP ACQUISITION	-	92,455	320,000	-	-	320,000	320,000	960,000	1,052,455
FLOOD CONTROL CIP	153,750,654	51,223,964	75,344,404	61,770,000	34,149,000	38,339,000	42,664,000	252,266,404	457,241,022
<b>Project Total</b>	<b>\$ 153,750,654</b>	<b>\$ 51,335,419</b>	<b>\$ 77,446,654</b>	<b>\$ 61,770,000</b>	<b>\$ 35,165,000</b>	<b>\$ 40,675,000</b>	<b>\$ 45,000,000</b>	<b>\$ 260,056,654</b>	<b>\$ 465,142,727</b>

## Sources and Uses by Project

FLOOD CONTROL CAPITAL PROJECTS SOURCES	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
310A - 3100130 PVR REHABILITATION	\$ -	\$ 9,750,000	\$ 14,683,500	\$ 22,510,050	\$ -	\$ -	\$ -	\$ 37,193,550	\$ 46,943,550
201B - 2010231 WHITE TANKS 4 REHAB	3,553,440	4,400,000	11,525,000	2,172,200	-	-	-	13,697,200	21,650,640
022A - 0220132 CENTRAL CHANDLER DRNG	-	-	-	-	-	-	85,000	85,000	85,000
205A - 2050130 GUADALUPE FRS REHAB	-	-	-	-	-	507,000	1,430,000	1,937,000	1,937,000
207A - 2070131 BUCKEYE 1 REHAB	5,700,484	10,390,585	12,525,000	2,483,000	-	-	-	15,008,000	31,099,069
420D - 4200431 OAK ST BASIN AND ST DR	140,000	-	-	-	-	1,250,000	1,250,000	2,500,000	2,640,000
450G - 4500731 115TH UNION HILLS DR	493,388	-	-	-	-	1,175,000	899,000	2,074,000	2,567,388
620G - 6200334 BETHANY 79TH TO 59TH	-	-	-	-	-	-	50,000	50,000	50,000
FCIP - FLOOD CONTROL CIP	-	-	-	-	-	-	250,000	250,000	250,000
<b>Project Sources Total</b>	<b>\$ 9,887,312</b>	<b>\$ 24,540,585</b>	<b>\$ 38,733,500</b>	<b>\$ 27,165,250</b>	<b>\$ -</b>	<b>\$ 2,932,000</b>	<b>\$ 3,964,000</b>	<b>\$ 72,794,750</b>	<b>\$ 107,222,647</b>

## Sources and Uses by Project (continued)

FLOOD CONTROL CAPITAL PROJECTS USES	Previous Actuals	Projected FY 2016	Year 1 FY 2017	Year 2 FY 2018	Year 3 FY 2019	Year 4 FY 2020	Year 5 FY 2021	5-Year Total	Total Project
017A - 0170630 ALERT2 SYST UPGRADE	\$ 1,109,024	\$ 116,437	\$ 120,000	\$ 370,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 580,000	\$ 1,805,461
022A - 0220132 CENTRAL CHANDLER DRNG	3,049	240	2,000	2,000	2,000	2,000	190,000	198,000	201,289
109A - 109 02 30 AGUA FRIA LEVEE IMP	-	-	2,000	2,000	2,000	2,000	2,000	10,000	10,000
117C - 1170932 27TH AVE AND SOUTH MTN	768,808	45,392	3,505,000	-	-	-	-	3,505,000	4,319,200
121A - 1210332 RITTENHOUSE BASIN	8,725,948	-	2,000	2,000	2,000	2,000	2,000	10,000	8,735,948
121B - 1210333 CHANDLER HEIGHTS BASIN	3,049,161	6,847	6,000	2,000	2,000	2,000	2,000	14,000	3,070,008
201A - 2010131 WHITE TANKS 4 OUTLET	809,495	8,886	16,000	2,000	2,000	2,000	2,000	24,000	842,381
201B - 2010231 WHITE TANKS 4 REHAB	10,768,739	7,173,144	19,843,000	3,342,000	5,000	-	-	23,190,000	41,131,883
202B - 2020231 MCMICKEN DAM PROJECT	4,542,682	788,956	135,000	100,000	200,000	3,757,000	14,544,000	18,736,000	24,067,638
204A - 2040130 MCMICKEN DAM OUT IMPR	196,889	718,651	50,000	50,000	80,000	1,050,000	1,050,000	2,280,000	3,195,540
205A - 2050130 GUADALUPE FRS REHAB	-	-	2,000	30,000	80,000	800,000	2,400,000	3,312,000	3,312,000
207A - 2070131 BUCKEYE 1 REHAB	12,359,042	16,415,432	21,337,000	3,820,000	2,000	-	-	25,159,000	53,933,474
211A - 2110331 DOWNTOWN BUCKEYE	1,084,122	2,834	2,000	2,000	2,000	2,000	2,000	10,000	1,096,956
211B - 2110530 BUCKEYE WATSON SYSTEM	710,322	43,864	8,000	2,000	2,000	2,000	2,000	16,000	770,186
265A - 2650130 GRANITE REEF WASH	8,895	14,250	8,000	2,000	2,000	2,000	2,000	16,000	39,145
310A - 3100130 PVR REHABILITATION	6,206,550	18,323,405	23,033,000	44,532,000	25,050,000	5,200,000	2,000	97,817,000	122,346,955
331A - 3310130 SADDLEBACK FRS MOD	1,103,687	-	2,000	2,000	2,000	2,000	2,000	10,000	1,113,687
350B - 3500130 CAVE BUTTES DAM MOD	2,266,820	791,513	40,000	30,000	80,000	2,554,000	4,711,000	7,415,000	10,473,333
361A - 3610130 SKUNK CREEK AT I17	100,702	1,364	2,000	2,000	2,000	205,000	-	211,000	313,066
370A - 3700130 NEW RIVER DAM OUTLET	13,055	178	5,000	30,000	80,000	1,140,000	-	1,255,000	1,268,233
420D - 4200431 OAK ST BASIN AND ST DR	912,148	480	2,000	30,000	80,000	2,550,000	2,550,000	5,212,000	6,124,628
420E - 4200531 ELLSWORTH MCKELLIPS	125,764	-	2,000	2,000	2,000	2,000	2,000	10,000	135,764
450G - 4500731 115TH UNION HILLS DR	1,274,031	397,013	50,000	50,000	50,000	2,450,000	1,898,000	4,498,000	6,169,044
470D - 4701331 BULLARD WASH PH II	115,121	8,684	5,000	2,000	2,000	2,000	2,000	13,000	136,805
470E - 4701431 LOOP 303 DRAINAGE	40,619,348	581,640	2,000	-	-	-	-	2,000	41,202,988
470H - 4701531 NORTHERN PKWY PH I	5,743,413	745	8,000	30,000	80,000	5,200,000	-	5,318,000	11,062,158
470L - 4701630 LUKE AFB FLOOD MITIG	19,366	2,000	4,000	4,000	4,000	4,000	4,000	20,000	41,366
480C - 4800432 SONOQUI WASH PH II	18,537,204	4,382	2,000	-	-	-	-	2,000	18,543,586
480E - 4800434 SONOQUI WASH PH III	18,688,239	1,579,432	4,000	-	-	-	-	4,000	20,271,671
565B - 5650432 DRCC AVONDALE	96,574	1,225	2,000	2,000	5,000	5,000	5,000	19,000	116,799
565C - 5650433 DRCC ELWOOD 75 TO 107	6,026,878	1,046	2,000	2,000	2,000	5,000	5,000	16,000	6,043,924
565D - 5650435 VNBRN CHNL 99TH TO AFR	6,013	11,000	4,000	4,000	4,000	4,000	4,000	20,000	37,013
620G - 6200334 BETHANY 79TH TO 59TH	11,217	1,000	2,000	2,000	2,000	2,000	110,000	118,000	130,217
625J - 6250130 DOWNTOWN PHOENIX PH I	6,919,428	93,742	2,000	2,000	10,000	60,000	2,000	76,000	7,089,170
625L - 6250232 ARCADIA DR STRM DRAN	-	2,000	2,000	2,000	2,000	2,000	2,000	10,000	12,000
670A - 6700130 ASHBROOK WASH CHANNEL	310,676	2,088,182	10,000	-	-	-	-	10,000	2,408,858
698A - 6981030 EMF MAINT RD IMP	516,744	-	2,000	2,000	2,000	2,000	2,000	10,000	526,744
69D1 - 6991730 9054 S. CALLE SAHUARO	-	-	95,750	-	-	-	-	95,750	95,750
69D2 - 6991631 2ND & SOLOMON DI	-	-	252,000	-	-	-	-	252,000	252,000
69D3 - 6991632 63RD ST BROADWAY	-	-	252,000	-	-	-	-	252,000	252,000
69D4 - 6991633 SOLOMON & SOUTHERN	-	-	252,000	-	-	-	-	252,000	252,000
69D5 - 6991634 48TH & PARADISE DB	-	-	252,000	-	-	-	-	252,000	252,000
69D6 - 6991735 OSBORN SD 48TH-49TH	-	-	252,000	-	-	-	-	252,000	252,000
69D7 - 6991636 PALM LN & 30TH SD	-	-	252,000	-	-	-	-	252,000	252,000
69D8 - 6991637 SHERWOOD HGTS DB	-	-	174,500	-	-	-	-	174,500	174,500
F699 - SMALL PROJECT ASSISTANCE PRGM	-	19,000	-	-	1,016,000	2,016,000	2,016,000	5,048,000	5,067,000
700P - 7001230 FPAP HILL	-	87,168	44,000	-	-	-	-	44,000	131,168
700V - 7001236 FPAP WICKENBURG	-	5,287	26,000	-	-	-	-	26,000	31,287
F700 - FLOODPRONE PROP ACQUISITION	-	-	250,000	-	-	320,000	320,000	890,000	890,000
FCIP - FLOOD CONTROL CIP	1,500	-	-	32,000	32,000	522,000	5,135,000	5,721,000	5,722,500
FCPR - PROJECT RESERVES FLOOD	-	2,000,000	7,119,404	9,280,000	8,245,000	12,775,000	10,000,000	47,419,404	49,419,404
<b>Project Uses Total</b>	<b>\$ 153,750,654</b>	<b>\$ 51,335,419</b>	<b>\$ 77,446,654</b>	<b>\$ 61,770,000</b>	<b>\$ 35,165,000</b>	<b>\$ 40,675,000</b>	<b>\$ 45,000,000</b>	<b>\$ 260,056,654</b>	<b>\$ 465,142,727</b>

## Strategic Business Planning (SBP) for All Projects

### Purpose Statement:

The purpose of the Flood Hazard Remediation program is to provide flood hazard protection through structural and non-structural solutions to the public so that they can live with minimal risk of loss of life or property due to flooding.

### Strategic Goals:

By June 30, 2018, the District will address realized local structural flooding issues by participating in 100% of qualifying Small Projects Program submittals.

### Strategic Plan Program Supported:

- Flood Hazard Remediation

### Strategic Activities Supported:

- Flood Control Capital Projects

**Result Measures:**

Measure	FY 2015 Actual	FY 2016 Forecast	FY 2017 Projected with Capital Improvement
Percent of square miles of area that receive physical protection benefits from projects in the five-year Capital Improvement Program that are completed in this fiscal year.	11.80%	0.1%	12.80%

**Results:**

District CIP MfR results are not applicable at the individual project level or across multiple fiscal years and must be presented as gross, individual fiscal year figures. The District's Key Result Measure for the Capital Project activity reports the percent of total capital budget expended. By default, as it entails CIP expenditures, this project contributes to the results of that measure. Additionally, the District measures the percent of area benefitted by projects completed in a given fiscal year (compared to the area benefitted by all projects in the five-year CIP). The District has calculated a total of 592 square miles of area benefitted by projects in the five-year CIP.

## Common Flood Control CIP Acronyms

ACDC – Arizona Canal Diversion Channel  
ADMP – Area Drainage Master Plan  
ADMS – Area Drainage Master Study  
ADOT – Arizona Department of Transportation  
ADWR – Arizona Department of Water Resources  
SPAP – Small Projects Assistance Program  
CFS – Cubic Feet per Second  
FPAP – Floodprone Property Assistance Program  
FRS – Flood Retarding Structure  
IGA – Intergovernmental Agreement  
MCDOT – Maricopa County Department of Transportation  
NRCS – Natural Resource Conservation Service



Buckeye Wash



## Flood Control District Primary Capital Improvement Program

Managing Department: Flood Control District  
Project Partners: See Project Descriptions

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
ALERT2 System Upgrade Project	All	FY 2016
Central Chandler Storm Drain Improvements	1	FY 2022
Loma Vista Corridor Drainage Improvements	1	FY 2025
Agua Fria River Levee Safety Mitigation	4	FY 2027
27 <sup>th</sup> Avenue and South Mountain Avenue Basin	5	FY 2017
South Phoenix/Laveen Drainage Improvement Project	5	FY 2033
Berneil Channel Modifications	2	FY 2025
Rittenhouse Basin	1	FY 2020
Chandler Heights Detention Basin	1	FY 2027
East Maricopa Floodway Low Flow Channel	1,2	FY 2027
Reata Pass Drainage	2	FY 2022
White Tanks FRS No.4 Outlet	4	FY 2026
White Tanks FRS No.4 Rehabilitation	4	FY 2018
McMicken Dam Rehabilitation	4	FY 2033
McMicken Dam Outlet Channel	4	FY 2027
Guadalupe FRS Rehabilitation	1,5	FY 2021
Buckeye FRS No.1 Rehabilitation	4	FY 2018
Downtown Buckeye Regional Basin and Storm Drain	4	FY 2027
Watson Drainage System	4	FY 2027
Granite Reef Wash Drainage Mitigation Project	2	FY 2024
PVR Rehabilitation/Replacement	1	FY 2026
Harquahala FRS Erosion Mitigation	4	FY 2020
Saddleback FRS Modifications	5	FY 2025
Cave Buttes Dam Modifications	3	FY 2027
I-17/Skunk Creek Land Rights Acquisition and Access Improvements	3	FY 2020
New River Dam Outlet Improvements	4	FY 2020
Oak Street Detention Basin and Storm Drain	2	FY 2021
Ellsworth Road & McKellips Road Drainage Improvements	2	FY 2027
115 <sup>th</sup> Avenue/Union Hills Drive Drainage Improvements	4	FY 2023
Bullard Wash Phase II	4	FY 2027
Loop 303 Drainage Improvements	4	FY 2017
Northern Parkway Drainage	4	FY 2020
Luke Air Force Base Flood Mitigation Improvements	4	FY 2026
Sonoqui Wash Channelization (Chandler Heights to Crismon)	1	FY 2020



Improvement	District	Scheduled Completion
Sonoqui Wash Channelization (Main Branch)	1	FY 2017
Durango Regional Conveyance Channel (Broadway Rd./Southern Ave.)	5	FY 2027
Durango Regional Conveyance Channel (75 <sup>th</sup> Avenue/107 <sup>th</sup> Avenue)	5	FY 2025
Van Buren Street Channel - 99 <sup>th</sup> Avenue to Agua Fria River	5	FY 2027
Bethany Home Road Storm Drain (79 <sup>th</sup> Avenue to 59 <sup>th</sup> Avenue)	5	FY 2022
Downtown Phoenix Drainage System (Phase I)	5	FY 2017
Arcadia Drainage Improvements Phase III	2	FY 2027
Circle K Park Detention Basin	5	FY 2024
Ashbrook Wash Improvements	2	FY 2016
East Maricopa Floodway Maintenance Road Paving	1, 2	FY 2027

### Purpose Statement:

The Primary Capital Improvement Program typically funds projects that have been recommended by the District's Capital Improvement Program Prioritization Procedure, reducing flooding hazards to Maricopa County residents through construction of new facilities and improvements to existing flood control facilities.

### Project Descriptions:

#### ALERT2 System Upgrade Project (017A)

Project Partner: N/A

ALERT2 is the new standard protocol designed to replace the existing ALERT. ALERT2 provides a graceful transition of real-time data collection systems from providing slow, lean, error-prone environmental data to receiving fast, information-rich, error-free knowledge about events in the real world. It differs from ALERT in that it is much faster, carries more information, and operates virtually error free. Using a channel sharing technique called TDMA, where each transmitter has its own brief time slot in which to transmit, the message contention and data loss problems of ALERT can be minimized. It has a large enough ID space to eliminate the ID assignment problems common in some areas of the country.

#### Central Chandler Storm Drain Improvements (022A)

Project Partner: City of Chandler

Project involves installation of 15 catch basins, Ivanhoe Drain slope realignment, and new storm drain construction to eliminate all discharges into Chandler Drain. Project corrects flooding problem in flat downtown area, removes connection to SRP tailwater drainage system and improves measures associated with MS4 Phase II permit.

#### Loma Vista Corridor Drainage Improvements (TBD)

Project Partner: City of Tempe

Mitigate flooding of 21 homes in the area during the 100-year storm event by constructing a series of storm drains in Loma Vista, Alameda and Los Feliz Drives with an outfall into an expanded detention basin at the NW corner of McClintock High school.

Agua Fria River Levee Safety Mitigation (109A)

Project Partner: City of Avondale

Provide safety and fall protection by installing pipe rail along Agua Fria levees between Buckeye Road and McDowell Road.

27<sup>th</sup> Avenue and South Mountain Avenue Basin (117C)

Project Partner: City of Phoenix

Project includes constructing a detention basin that will be designed for a 100-year level of protection and is a part of the overall drainage system plan for the South Phoenix/Laveen ADMP area. The basin will provide flood protection for residential developments existing and planned for the area and may have multi-use recreational amenities.

South Phoenix/Laveen Drainage Improvement Project (TBD)

Project Partner: City of Phoenix

Project includes constructing multiple regional detention basins and storm drains, which are generally bound by 7th Avenue, Olney Avenue, 19th Avenue and South Mountain Avenue. Study update is underway.

Berneil Channel Modifications (TBD)

Project Partner: Town of Paradise Valley

Channel improvements are needed to increase channel capacity to convey a 10-year to 100-year rain event.

Rittenhouse Basin (121A)

Project Partner: Town of Gilbert

Construction of the basin and flood control features is complete, and the project is operated and maintained by the Town of Gilbert. The project remains active as the District will contribute limited funding to aesthetically-enhance the site in the future.

Chandler Heights Detention Basin (121B)

Project Partner: Town of Gilbert

Construction of the detention basin is being accomplished in phases. The first two phases of construction have been completed. Future phases of construction will involve excavation of an additional 3 million cubic yards of material, and will be accomplished as District funding becomes available. Material may also be removed through the dirt auction process.

East Maricopa Floodway Low Flow Channel (TBD)

Project Partner: N/A

Due to the topography of the area, the East Mesa Floodway (EMF) has a particularly shallow slope. Combined with the EMF's earthen bottom, this causes nuisance ponding along much of the structure. In addition to causing mosquito control issues, this creates maintenance difficulties, as maintenance equipment is unable to function in the saturated channel bottom. The District is attempting to address these issues through comparatively minor maintenance modifications.

### Reata Pass Drainage (TBD)

#### Project Partners: City of Scottsdale

The City of Scottsdale is the lead for this project and the project is a high priority for the City. It is anticipated that the project will consist of some kind of channelization of Reata Pass Wash. The City will coordinate their design with the District, and the City has indicated that they will request cost share funding for construction of the project.

### White Tanks FRS No. 4 Outlet (201A)

#### Project Partner: N/A

Construction will involve an outlet pipe from the White Tanks FRS No.4 to the Loop 303 Outfall channel that ultimately discharges to the Gila River.

### White Tanks FRS No. 4 Rehabilitation (201B)

#### Project Partner: Natural Resources Conservation Service

Rehabilitation will mitigate existing dam deficiencies and extend the functional life of the structure. Construction will be completed in two phases, the first of which is complete. Phase two of the work began construction in FY 2016 which includes removing the left auxiliary spillway by extending the left abutment of the dam to the north, widening the right auxiliary spillway to accommodate the removal of the left spillway and re-grading the flood pool.

### McMicken Dam Rehabilitation (202B)

#### Project Partner: U.S. Army Corps of Engineers

The ability of the McMicken Dam Project to maintain the current level of flood protection for the benefit of the public in an increasingly urbanized environment is in question due to significant concerns regarding aging infrastructure, land subsidence, earth fissuring, urbanization encroachment and current dam safety standards. These dam safety issues have led the District to determine that an overall rehabilitation or replacement of the dam is required. Alternatives include a modified dam section, floodways, outlet and spillways which will provide a minimum of 100-year flood protection. Project is being completed through five (5) separate construction phases.

### McMicken Dam Outlet Channel (204A)

#### Project Partner: N/A

The primary goal of the project is to reconstruct the Outlet Channel so as to mitigate current deficiencies, lower risk, and meet District requirements for flood protection, for the 100-year flood.

### Guadalupe FRS Rehabilitation (205A)

#### Project Partner: Natural Resources Conservation Service

Dam rehabilitation work will include the replacement of the intake structure, installation of filter diaphragm around principal spillway, slip line existing principal spillway through dam and slip line the existing principal spillway downstream of the dam.

### Buckeye FRS No. 1 Rehabilitation (207A)

#### Project Partner: Natural Resources Conservation Service

The dam has experienced considerable transverse cracking since being constructed in the 70's. Arizona Department of Water Resources (ADWR) has identified the transverse cracking in Buckeye FRS No.1 as a dam safety deficiency requiring corrective action. The District completed Phase I

Assessments of the dam, and has requested NRCS federal cost share assistance under Public Law 106-472 for a rehabilitation project to address dam safety concerns and to maintain flood control benefits to downstream properties for the next 100 years. The selected alternative consists of dam rehabilitation. Construction will be accomplished in two phases and Phase 2A is currently in construction.

### Downtown Buckeye Regional Basin and Storm Drain Project (211A)

Project Partner: City of Buckeye

The project will relieve historic downtown Buckeye of frequent flooding by implementing storm drains, channels, retention basins, and an outlet infrastructure that will mitigate flood damages to residential, commercial, and industrial properties, government buildings, and schools, while increasing traffic safety and improving the community's flood insurance program rating.

### Watson Drainage System (211B)

Project Partner: City of Buckeye

Project includes several branches of channels, culverts and detention basins spanning more than 10 miles, draining from the Roosevelt Irrigation District canal on the north to the Gila River on the south. The project will be implemented in phases. The District will be responsible for final design and construction of the downstream portion that provides the outfall from the north side of the Union Pacific Railroad to the Gila River. Buckeye will implement the upstream portions through future development and capital projects.

### Granite Reef Wash Drainage Mitigation Project (265A)

Project Partner: City of Scottsdale

The project will construct infrastructure to intercept storm water flows from the Granite Reef Watershed and convey them to the Salt River. Project also eliminates a 100-year flood hazard affecting at least 1,200 property owners within Scottsdale alone. In addition to mitigating flooding in the immediate residential area, the project would reduce flood flows to the Salt River Pima-Maricopa Indian Community's (SRPMIC's) undeveloped Section Twelve, at the junction of State Route 101 Loop and State Route 202.

### PVR FRS Rehabilitation/Replacement (310A)

Project Partner: Natural Resources Conservation Service

The ADWR recently reclassified the PVR FRS's as high hazard potential, medium size structures. The District prepared a Final Failure Mode Analysis (FFMA) Report for the Structures Assessment Program Phase I in July 2002 that identified defects in the structures due to the age of the structures, proximity to fissures, subsidence of the area and cracking caused by drying shrinkage. Project pre-design is complete. Powerline FRS and Vineyard FRS Phase 2 and 3 are under design. The selected alternative involves rehabilitating Vineyard Road FRS, converting Rittenhouse FRS to a levee and replacing the Powerline FRS with a system of channels. Phase I of Vineyard is currently under construction. Total project completion including Rittenhouse is scheduled for 2026.

### Harquahala FRS Erosion Mitigation (TBD)

Project Partner: N/A

Harquahala FRS has exposed earthen slopes that will be subject to long-term erosion. This project provides comprehensive rock mulch and hydroseed treatments for the slopes that will reduce this hazard and increase the dam's life. Project schedule will depend upon District funding availability.

### Saddleback FRS Modifications (331A)

Project Partner: Natural Resource Conservation Service (NRCS)

Saddleback FRS has experienced the formation of numerous erosion holes and longitudinal cracking along the entire length of centerline of the dam crest. The issue cannot be addressed by normal maintenance work and has developed into a dam safety issue which is continuing to worsen over time. The District has identified a need to modify the central material zone of the dam known as the central filter and to reduce erosion through the placement of rock mulch.

### Cave Buttes Dam Modifications (350B)

Project Partner: U.S. Army Corps of Engineers

A substantial flood event in 1993 resulted in a significant impoundment of water behind the dam, and seepage occurred along the dam's left abutment. To prevent deterioration of embankment material from recurring seepage, the District pursued an analysis and investigation of the issue. This investigation has indicated that permanent modification to the dam is required. Modifications will consist of two major features. The first planned improvement (Phase I) will be a drainage tunnel gated outlet and channel, which will decrease the time it takes for the water collected behind the dam to drain. The second planned improvement (Phase II) will be a system to collect water that has seeped through the dam and foundation.

### I-17/Skunk Creek Land Rights Acquisition and Access Improvements (361A)

Project Partner: N/A

District staff has identified the need to secure additional land rights to improve access for routine inspections, repairs & maintenance activities of Skunk Creek in the vicinity of Interstate 17.

### New River Dam Outlet Improvements (370A)

Project Partner: N/A

Erosion related to the dam's outlet channel will potentially impact District maintenance access, and has caused outlet flow restrictions and resultant stagnant impoundments contrary to design specifications. District engineering efforts have identified that these conditions require corrective action, including improvements to the Dam's outlet channel.

### Oak Street Detention Basin and Storm Drain (420D)

Project Partner: City of Mesa

The Oak Street Detention Basin and Storm Drain involves construction of a detention basin at Oak Street and Hawes Road, and storm drains east along Oak Street and north along Hawes Road. The project will provide protection in conjunction with drainage infrastructure constructed by the Hermosa Vista/Hawes Road and McDowell Road projects.

### Ellsworth Road and McKellips Road Drainage Improvements (420E)

Project Partner: City of Mesa

The Ellsworth Road and McKellips Road project will include construction of a detention basin at Ellsworth Road and McKellips Road, an interceptor drain east along McKellips Road, and an outlet generally along 94th Street. The basin rights-of-way are in place, owned by the City of Mesa. The project will provide protection to local, previously-developed subdivisions, where historic flooding has been noted.

### 115<sup>th</sup> Avenue/Union Hills Drive Drainage Improvements (450G)

**Project Partner:** MCDOT, City of Peoria and City of Surprise

The area downstream of 107th Avenue and Union Hills Drive has historically experienced flooding, particularly in the City of Surprise's Coyote Lakes subdivision. Existing drainage systems along Union Hills Drive are considered inadequate. The proposed project will include a combination of open channels and basins, along with utilization of existing drainage features, to relieve flooding in the area. The project will be constructed in three phases. Phase I final design and construction documents are complete.

### Bullard Wash Phase II (470D)

**Project Partner:** City of Goodyear

The project will channelize the floodplain north of the Phoenix-Goodyear Airport. It will reduce the floodplain width, and protect the Phoenix-Goodyear Airport and nearby development from flooding. This storm water would otherwise collect in streets, farm fields, and residential and commercial areas. Phase I of the Bullard Wash Improvements Project has been completed and included construction of an earthen and gabion basket-lined channel from the Gila River to Lower Buckeye Road. Phase II will be implemented as funds become available and includes an earthen/greenbelt channel along the Bullard Wash alignment, which is located between Estrella Parkway and Bullard Avenue from Lower Buckeye Road to Interstate 10.

### Loop 303 Drainage Improvements (470E)

**Project Partner:** City of Goodyear, MCDOT and ADOT

The new outfall drainage system will collect and carry storm water runoff to the Gila River and reduce the chance of property damage and flooding for the future freeway and adjacent areas during a major storm event. Drainage improvements include construction of a concrete-lined channel, box culverts, storm drain pipe, retaining walls and landscaping. Additional improvements include street and irrigation system reconstruction for the Roosevelt Irrigation District (RID) and Buckeye Water Conservation and Drainage District (BWCDD). Project right-of-way condemnations are complete and construction will be completed at the start of FY 2017.

### Northern Parkway Drainage (470H)

**Project Partner:** City of Goodyear, MCDOT and ADOT

This project involves the construction of a new channel, storm drain and basins along the new alignment of Northern Parkway from Dysart Road to 111th Avenue. The channel will intercept offsite storm water flows and convey this runoff to the Agua Fria River.

### Luke Air Force Base Flood Mitigation Improvements (470L)

**Project Partner:** Luke Air Force Base

The project includes rehabilitating and improving the existing storm drain system to collect and convey 100-year flows from sensitive areas on the base to the improved channel system containing those flows within the channel system and provide a connection to the existing regional outfall.

### Sonoqui Wash Channelization (Chandler Heights to Crismon) (480C)

**Project Partners:** Town of Queen Creek and MCDOT

The project involves the channelization of an existing wash from Chandler Heights Road to Riggs Road along the existing alignment, and the east branch from Hawes Road to Crismon Road along Riggs Road. The total length of the project is approximately 3.5 miles. The channel will be earth-lined with

rock slope protection with 4:1 to 8:1 side slopes and a 50-foot bottom width. The project will include multi-use components such as equestrian and pedestrian trails. Phase IIB (Ellsworth Road to Crismon Road) construction will occur in the future by the Town of Queen Creek and the project remains active so District construction management can occur when the next phase is implemented. The project is anticipated to remove the existing floodplain extending from Chandler Heights Road to Riggs Road, which includes 71 acres of land and 68 properties. Queen Creek operates and maintains the facility.

#### Sonoqui Wash Channelization (Main Branch) (480E)

Project Partner: N/A

Phase III is being constructed in an additional two phases in which the first was completed in May 2012. Main Branch Phase IIIA1 from Riggs Road to Empire Boulevard and Phase IIIA2 from Empire Blvd to Hunt Highway in Pinal County construction were completed in October 2013. The West Branch Phase IIIB construction is now complete. The proposed channel will be designed to collect and convey the 100-year flow, remove 345 acres and 217 homes from the floodplain, and provide protection to roads and other infrastructure.

#### Durango Regional Conveyance Channel (Broadway Rd./Southern Ave.) (565B)

Project Partner: City of Avondale

This phase of the DRCC will construct a regional channel and basin in the vicinity of the Salt River Project Buckeye Feeder Canal to intercept storm water flows and provide an outfall to the Agua Fria River. The project would reduce flooding hazards and provide a 100-year outfall in the Durango drainage area.

#### Durango Regional Conveyance Channel (75<sup>th</sup> Avenue to 107<sup>th</sup> Avenue) (565C)

Project Partner: City of Phoenix

This phase of the project constructs the portion of the recommended plan located between 75th Avenue and 107th Avenue, one-half mile north of the Broadway Road alignment. The channel was partially constructed as a series of linear retention basins by developers through efforts coordinated by the City of Phoenix. The project will include constructing basins along the channel alignment and box culverts connecting the linear basins. Upon completion, the basins and culverts will serve to drain the area to the downstream channel in the City of Avondale.

#### Van Buren Street Channel - 99th Avenue to Agua Fria River (565D)

Project Partner: City of Avondale

The Van Buren Street Channel will be designed to provide a drainage system along Van Buren Street carrying storm water west of 99th Avenue to the Agua Fria River. The channel project will improve storm water drainage in the Avondale City Center at Avondale Boulevard (115th Avenue) and Van Buren Street, and solve other crucial drainage issues for current and future development along Van Buren Street. When completed, the channel will provide flood hazard protection up to the 10-year storm event (10% chance of occurring in a year).

#### Bethany Home Road Storm Drain (79<sup>th</sup> Avenue to 59<sup>th</sup> Avenue) (620G)

Project Partner: City of Glendale

The project consists of a 10-year storm drain on Bethany Home Road that ultimately conveys flows to the New River through the Bethany Home Outfall Channel. The storm drain will collect and convey sheet flow that has historically flooded the Maryvale neighborhood in the city of Glendale.



Downtown Phoenix Drainage System (Phase I) (625J)

Project Partner: City of Phoenix

This project will deliver a 10-year level of protection for the downtown area. The project's involves the installation of storm drains and other various drainage features, generally along 1st Avenue, from Van Buren Street to Hadley Street; along Jefferson Street from 19th Avenue to 3rd Avenue; and in the vicinity of Fillmore Street and 3rd Avenue. Project construction is complete but remains active to complete the final archeological reporting requirements.

Arcadia Drainage Improvements Phase III (625L)

Project Partner: City of Phoenix

This third phase of the Arcadia Area Improvement project will include construction of interceptor storm drains, primarily in Arcadia Drive. Drains will provide the outlet from Camelback Road to the Old Cross Cut Canal.

Circle K Park Detention Basin (TBD)

Project Partner: City of Phoenix

The project will construct a 35 ac-ft detention basin and will provide storage for a 10-year event. Properties and structures downstream will be benefited.

Ashbrook Wash Improvements (670A)

Project Partner: Town of Fountain Hills

The Ashbrook Wash Improvement Project is expected to include replacing two culvert crossings (at Bayfield Drive and Saguaro Boulevard), as well as cleaning and channelizing Ashbrook Wash as necessary to ensure it can safely convey flood flows. Once completed, properties adjacent to Ashbrook Wash between Bayfield Drive and Del Cambre Avenue will be protected from flooding caused by 100-year flows through the wash, or flows that have a one percent chance of occurring in any given year. The design and construction are being coordinated with the Saguaro Boulevard Reconstruction Project. Project is currently under construction and is scheduled for completion in FY 2020.

East Maricopa Floodway Maintenance Road Paving (698A)

Project Partner: N/A

Flood control facilities operated and maintained by the District were commonly built in the past with unpaved dirt maintenance roads. District maintenance activities require the use of these roads, potentially adversely impacting air quality. This project includes chip-seal improvements to the unpaved East Maricopa Floodway (EMF) maintenance roads.

Auxiliary Budget Line (FCIP)

Project Partner: N/A

Several District projects did not have accounting lines at the time of this document's preparation and were placed under this function code.

## Flood Control District Small Projects Assistance Program

Managing Department: Flood Control District  
Project Partners: See Project Descriptions

### Scheduled Completion Dates:

Improvement	District	Scheduled Completion
9054 S. Calle Sahuaro	5	FY 2017
63 <sup>rd</sup> Street and Broadway Road	2	FY 2017
Extension Road and 2 <sup>nd</sup> Avenue	1	FY 2017
Solomon and Southern Avenue	5	FY 2017
47 <sup>th</sup> Avenue and Paradise Lane	3	FY 2017
Osborn Road Storm Drain 48 <sup>th</sup> and 49 <sup>th</sup> Streets	2	FY 2017
51 <sup>st</sup> Avenue Storm Drain	5	FY 2017
Sherwood Heights Detention Basin	2	FY 2017

### Purpose Statement:

The Small Projects Assistance Program provides limited District funding for local drainage improvements that reduce flood flows where realized property flooding has historically occurred.

### Project Descriptions:

#### Unallocated Small Project Assistance Program Projects (F699)

Project Partner: N/A

Using objective criteria, the Small Project Assistance Program evaluates new projects annually. This line item provides funding for future (indeterminate) projects.

In accordance with Flood Control District of Maricopa County (District) Resolution 2009R003A, the District prioritizes and funds potential local flood control capital projects through its annual Small Project Assistance Program. The Small Project Assistance Program has three purposes:

- Facilitate the mitigation of flood hazards that are local in nature but pose a risk to the citizens and property of Maricopa County.
- Using consistent, published criteria, objectively evaluate submitted local flood control capital projects requested by municipalities.
- Allow for the rapid implementation of recommended local flood control capital projects with minimal administrative delay.

9054 S. Calle Sahuaro (69D1)

Project Partner: Town of Guadalupe

Construct a concrete lined channel or add storm drain (approximately 150'), 2-3 catch basins and an additional 650' of storm drain.

63rd Street and Broadway Road (69D2)

Project Partner: Town of Gilbert

Excavate and construct a 20' x 600' gabion-lined channel, construct approximately 115 LF of 2' X 6' CBC and demo 2 existing driveways.

Extension Road and 2<sup>nd</sup> Avenue (69D3)

Project Partner: City of Mesa

Construct storm line connection to existing Main Street storm drain system.

Solomon and Southern Avenue (69D4)

Project Partner: City of Mesa

Construct storm drains, catch basin, storm line connection and storm drain manhole.

47<sup>th</sup> Avenue and Paradise Lane (69D5)

Project Partner: City of Phoenix

Design and reconstruct Sunburst Park (basin) and drywells.

Osborn Road Storm Drain 48<sup>th</sup> and 49<sup>th</sup> Streets (69D6)

Project Partner: City of Phoenix

Design and construct Storm Drain along Osborn Road between 48th St. and 49th St. with catch basins.

51<sup>st</sup> Avenue Storm Drain (69D7)

Project Partner: City of Phoenix

Design and construct storm drain and connect to existing 72 inch Storm Drain in 51st Avenue.

Sherwood Heights Detention Basin (69D8)

Project Partner: City of Scottsdale

Construct detention basin, inlet and outlet works.

## **Flood Control District Floodprone Property Acquisition Program**

Managing Department: Flood Control District  
Project Description: See Project Description

Project Descriptions:

### Unallocated Floodprone Acquisition Program (F700)

Project Partner: N/A

In many areas development took place prior to floodplain mapping, and as floodplains were delineated, residents learned their homes were within regulatory floodplains. The Floodprone Property Assistance Program (FPAP) involves the voluntary sale to the Flood Control District of properties in flood hazard areas where structural flood control solutions are infeasible or impractical. Program applicants are scored and ranked under objective criteria. Existing structures on purchased properties are demolished and removed; property may be preserved as open space, sold, or leased for uses compatible with adjacent properties and floodplain regulations.



## Library District

### Motion

Approve the Library District Fiscal Year 2017 Tentative Budget in the amount of \$26,274,950 by total appropriation for each fund and function class for the Library District.



Maricopa County Library District  
*where curiosity leads*



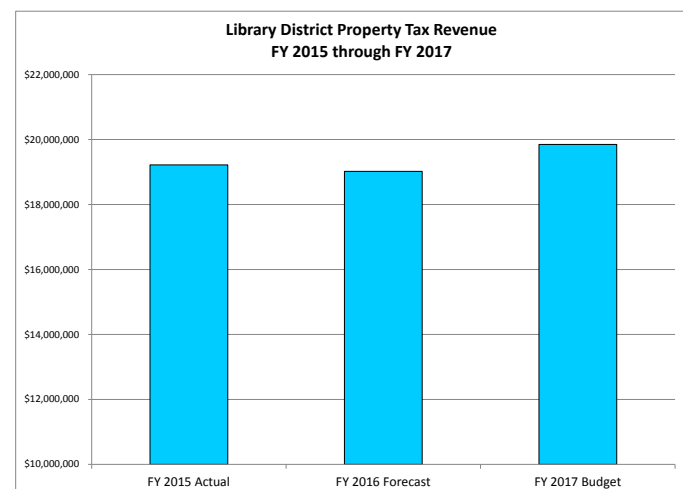
## Library District Transmittal Letter

To: Clint Hickman, Chairman, District 4  
Denny Barney, District 1  
Steve Chucri, District 2  
Andy Kunasek, District 3  
Steve Gallardo, District 5

The Library District FY 2017 revenue budget is \$26,274,950 and the expenditure budget is \$26,274,950. The tax levy for FY 2017 will increase from \$19,250,761 to \$20,091,335 or 4.4%, an increase of \$840,574 from FY 2016. The tax rate for FY 2017 will remain flat at \$0.0556 per \$100 of assessed value, while the net assessed value is increasing by \$1,511,824,151 from FY 2016 to FY 2017.

The Summer Reading Program continues to improve in numbers and software enhancements are delivering a literacy experience that facilitates a more interesting and enjoyable learning experience for at-risk children.

Access to digital materials has remained a focus as demand increases exponentially. The Maricopa County Library District (MCLD) has responded with additional digital resources such as coding clubs and other innovative learning programs for all ages that resulted in the receipt of four 2015 NACO Awards. MCLD continues to provide vital access to information and technology, empowering people to thrive in the digital age.



I wish to offer my appreciation to the Board of Directors for their support and guidance during the budget development process. I believe this budget is sustainable, responsible and aligns with the District's mission.

Sincerely,

Shelby Scharbach  
Interim Maricopa County Manager



Anthem Parade



Chairman Hickman at White Tanks Library



Supervisor Gallardo at Guadalupe Library



Supervisor Barney at Food for Fines



Supervisor Chucri at Southeast Regional Library

## Library District

*Analysis by Christine Jasinski, Management and Budget Analyst*

### Mission

The Mission of the Maricopa County Library District is to provide access to reading, exploring and discovering for all so they can be lifelong learners.

### Vision

Maricopa County Library District aspires to be the vibrant community front porch, a destination where people exchange ideas, gain access, foster creativity and pursue knowledge.

### Strategic Goals

#### Department Specific

**By June 30, 2020, 88% of customers surveyed will report that the library's collections and services meet their needs, up from a 2015 baseline of 84%.**

Status: There has been a 1% increase year over year from 2014's low of 82.9%. MLCD is on track to meet this goal by 2020.

#### Government Operations

**By June 30, 2020, 90% of first and second grade participants in the summer reading program will retain or increase reading and comprehension skills over the summer, based on a 2015 baseline of 87%.**

Status: Goal was added in Fall of 2015. Summer Reading Program 2016 will be the first test against the baseline.

## Summary

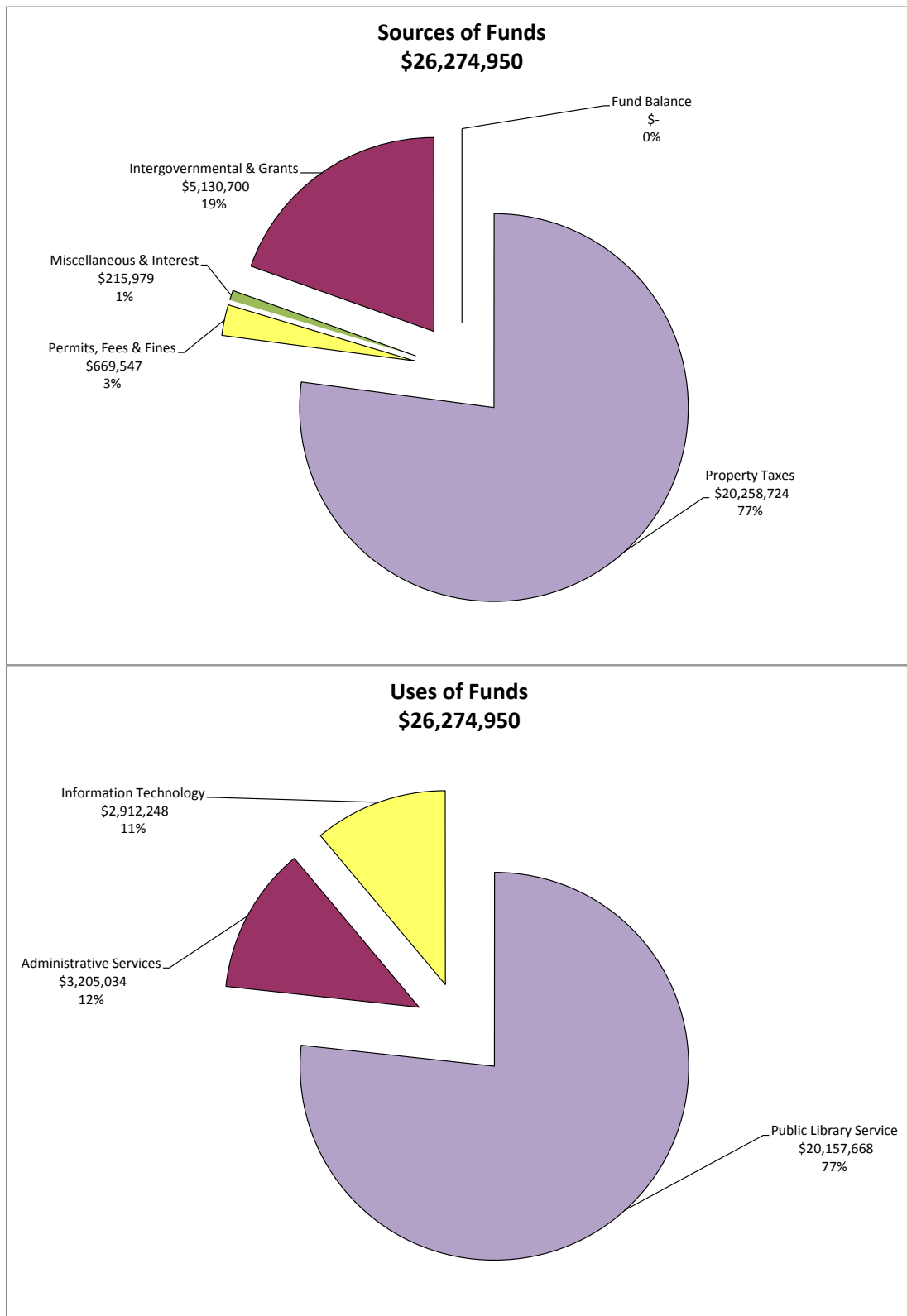
### Consolidated Sources, Uses and Fund Balance by Fund Type

	SPECIAL REVENUE	CAPITAL PROJECTS	SUBTOTAL	ELIMINATIONS	TOTAL
BEGINNING FUND BALANCE	\$ 2,018,941	\$ 9,223,770	\$ 11,242,711	\$ -	\$ 11,242,711
SOURCES OF FUNDS					
OPERATING					
PROPERTY TAXES	\$ 19,850,239	\$ -	\$ 19,850,239	\$ -	\$ 19,850,239
PAYMENTS IN LIEU OF TAXES	408,485	-	408,485	-	408,485
INTERGOV CHARGES FOR SERVICES	5,130,700	-	5,130,700	-	5,130,700
FINES & FORFEITS	669,547	-	669,547	-	669,547
INTEREST EARNINGS	25,000	-	25,000	-	25,000
MISCELLANEOUS REVENUE	190,979	-	190,979	-	190,979
TOTAL OPERATING SOURCES	\$ 26,274,950	\$ -	\$ 26,274,950	\$ -	\$ 26,274,950
NON-RECURRING					
TRANSFERS IN	\$ -	\$ 2,018,941	\$ 2,018,941	\$ (2,018,941)	\$ -
TOTAL NON-RECURRING SOURCES	\$ -	\$ 2,018,941	\$ 2,018,941	\$ (2,018,941)	\$ -
TOTAL SOURCES	\$ 26,274,950	\$ 2,018,941	\$ 28,293,891	\$ (2,018,941)	\$ 26,274,950
USES OF FUNDS					
OPERATING					
PERSONAL SERVICES	\$ 11,827,967	\$ -	\$ 11,827,967	\$ -	\$ 11,827,967
SUPPLIES	9,573,990	-	9,573,990	-	9,573,990
SERVICES	4,732,993	-	4,732,993	-	4,732,993
CAPITAL	140,000	-	140,000	-	140,000
TOTAL OPERATING USES	\$ 26,274,950	\$ -	\$ 26,274,950	\$ -	\$ 26,274,950
NON-RECURRING					
OTHER FINANCING USES	\$ 2,018,941	\$ -	\$ 2,018,941	\$ (2,018,941)	\$ -
TOTAL NON-RECURRING USES	\$ 2,018,941	\$ -	\$ 2,018,941	\$ (2,018,941)	\$ -
TOTAL USES	\$ 28,293,891	\$ -	\$ 28,293,891	\$ (2,018,941)	\$ 26,274,950
ENDING FUND BALANCE:					
RESTRICTED	\$ -	\$ 11,242,711	\$ 11,242,711	\$ -	\$ 11,242,711

## Appropriated Expenditures and Other Uses by Department, Fund and Function Class

		<b>FY 2016 ADOPTED</b>	<b>FY 2016 REVISED</b>	<b>FY 2017 RECOMM</b>	<b>(INC.)/DEC FROM REV.</b>
<b>650</b>	<b>LIBRARY DISTRICT</b>				
<b>244</b>	<b>LIBRARY DISTRICT</b>				
	OPERATING	\$ 20,710,145	\$ 20,721,886	\$ 21,631,223	\$ (909,337)
	NON RECURRING NON PROJECT	4,448,803	4,463,248	2,018,941	2,444,307
	All Functions	\$ 25,158,948	\$ 25,185,134	\$ 23,650,164	\$ 1,534,970
<b>242</b>	<b>LIBRARY DISTRICT GRANTS</b>				
	NON RECURRING NON PROJECT	\$ -	\$ 55,612	\$ -	\$ 55,612
<b>246</b>	<b>LIBRARY INTERGOVERNMENTAL</b>				
	OPERATING	\$ 4,579,574	\$ 4,579,574	\$ 4,643,727	\$ (64,153)
	NON RECURRING NON PROJECT	415,931	415,931	-	415,931
	All Functions	\$ 4,995,505	\$ 4,995,505	\$ 4,643,727	\$ 351,778
<b>465</b>	<b>LIBRARY DIST CAP IMPROVEMENT</b>				
<b>900</b>	<b>ELIMINATIONS</b>				
	NON RECURRING NON PROJECT	\$ (664,734)	\$ (664,734)	\$ (2,018,941)	\$ 1,354,207
	All Functions	\$ (664,734)	\$ (664,734)	\$ (2,018,941)	\$ 1,354,207
	<b>TOTAL LIBRARY DISTRICT</b>	<b>\$ 29,489,719</b>	<b>\$ 29,571,517</b>	<b>\$ 26,274,950</b>	<b>\$ 3,296,567</b>

## Sources and Uses of Funds





## Sources and Uses by Program and Activity

PROGRAM / ACTIVITY	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VAR	%
<b>SOURCES</b>							
MAPC - MAT ACCESS PROGS AND OUTREACH	\$ 5,754,077	\$ 5,888,276	\$ 5,955,629	\$ 6,143,231	\$ 5,991,226	\$ 35,597	0.6%
MUNI - SUPPORT FOR MUNICIPALITIES	-	-	14,445	14,445	-	(14,445)	-100.0%
65PL - PUBLIC LIBRARY SERVICE	\$ 5,754,077	\$ 5,888,276	\$ 5,970,074	\$ 6,157,676	\$ 5,991,226	\$ 21,152	0.4%
SPPT - OPERATIONS SUPPORT	\$ 26,805	\$ 18,000	\$ 18,000	\$ 22,338	\$ 25,000	\$ 7,000	38.9%
99AS - INDIRECT SUPPORT	\$ 26,805	\$ 18,000	\$ 18,000	\$ 22,338	\$ 25,000	\$ 7,000	38.9%
GGOV - GENERAL GOVERNMENT	\$ 19,681,131	\$ 19,441,337	\$ 19,441,337	\$ 19,491,341	\$ 20,258,724	\$ 817,387	4.2%
99GV - GENERAL OVERHEAD	\$ 19,681,131	\$ 19,441,337	\$ 19,441,337	\$ 19,491,341	\$ 20,258,724	\$ 817,387	4.2%
<b>TOTAL PROGRAMS</b>	<b>\$ 25,462,013</b>	<b>\$ 25,347,613</b>	<b>\$ 25,429,411</b>	<b>\$ 25,671,355</b>	<b>\$ 26,274,950</b>	<b>\$ 845,539</b>	<b>3.3%</b>
<b>USES</b>							
MAPC - MAT ACCESS PROGS AND OUTREACH	\$ 14,708,657	\$ 14,962,787	\$ 15,161,949	\$ 14,924,304	\$ 15,389,613	\$ (227,664)	-1.5%
MUNI - SUPPORT FOR MUNICIPALITIES	4,393,688	4,718,043	4,747,762	4,890,813	4,768,055	(20,293)	-0.4%
65PL - PUBLIC LIBRARY SERVICE	\$ 19,102,345	\$ 19,680,830	\$ 19,909,711	\$ 19,815,117	\$ 20,157,668	\$ (247,957)	-1.2%
POOL - POOLED COSTS	\$ -	\$ 177,207	\$ -	\$ -	\$ 225,197	\$ (225,197)	N/A
SPPT - OPERATIONS SUPPORT	1,053,917	1,198,691	1,226,794	1,226,085	1,283,818	(57,024)	-4.6%
99AS - INDIRECT SUPPORT	\$ 1,053,917	\$ 1,375,898	\$ 1,226,794	\$ 1,226,085	\$ 1,509,015	\$ (282,221)	-23.0%
CSCA - CENTRAL SERVICE COST ALLOC	\$ 1,149,371	\$ 1,181,576	\$ 1,181,576	\$ 1,181,575	\$ 1,432,014	\$ (250,438)	-21.2%
GGOV - GENERAL GOVERNMENT	-	4,200,000	4,200,000	4,030,498	-	4,200,000	100.0%
MPOS - ELECTED OR STATUTORY OFFICIALS	182,035	172,525	177,980	177,062	178,192	(212)	-0.1%
RISK - RISK PREMIUMS	98,388	107,643	107,643	170,433	85,813	21,830	20.3%
99GV - GENERAL OVERHEAD	\$ 1,429,794	\$ 5,661,744	\$ 5,667,199	\$ 5,559,568	\$ 1,696,019	\$ 3,971,180	70.1%
TSPT - TECHNOLOGY SUPPORT	\$ 1,987,262	\$ 2,771,247	\$ 2,767,813	\$ 2,846,813	\$ 2,912,248	\$ (144,435)	-5.2%
99IT - INFORMATION TECHNOLOGY	\$ 1,987,262	\$ 2,771,247	\$ 2,767,813	\$ 2,846,813	\$ 2,912,248	\$ (144,435)	-5.2%
<b>TOTAL PROGRAMS</b>	<b>\$ 23,573,318</b>	<b>\$ 29,489,719</b>	<b>\$ 29,571,517</b>	<b>\$ 29,447,583</b>	<b>\$ 26,274,950</b>	<b>\$ 3,296,567</b>	<b>11.1%</b>

## Sources and Uses by Category

CATEGORY	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VAR	%
<b>TAXES</b>							
0601 - PROPERTY TAXES	\$ 19,218,397	\$ 19,019,752	\$ 19,019,752	\$ 19,019,752	\$ 19,850,239	\$ 830,487	4.4%
<b>SUBTOTAL</b>	<b>\$ 19,218,397</b>	<b>\$ 19,019,752</b>	<b>\$ 19,019,752</b>	<b>\$ 19,019,752</b>	<b>\$ 19,850,239</b>	<b>\$ 830,487</b>	<b>4.4%</b>
<b>INTERGOVERNMENTAL</b>							
0615 - GRANTS	\$ 200,738	\$ -	\$ 34,075	\$ 34,075	\$ -	\$ (34,075)	-100.0%
0621 - PAYMENTS IN LIEU OF TAXES	375,194	421,585	421,585	421,585	408,485	(13,100)	-3.1%
<b>SUBTOTAL</b>	<b>\$ 575,932</b>	<b>\$ 421,585</b>	<b>\$ 455,660</b>	<b>\$ 455,660</b>	<b>\$ 408,485</b>	<b>\$ (47,175)</b>	<b>-10.4%</b>
<b>CHARGES FOR SERVICE</b>							
0634 - INTERGOV CHARGES FOR SERVICES	\$ 4,390,122	\$ 5,064,386	\$ 5,064,386	\$ 5,064,103	\$ 5,130,700	\$ 66,314	1.3%
<b>SUBTOTAL</b>	<b>\$ 4,390,122</b>	<b>\$ 5,064,386</b>	<b>\$ 5,064,386</b>	<b>\$ 5,064,103</b>	<b>\$ 5,130,700</b>	<b>\$ 66,314</b>	<b>1.3%</b>
<b>FINES &amp; FOREFEITS</b>							
0637 - FINES & FORFEITS	\$ 720,826	\$ 689,740	\$ 689,739	\$ 670,890	\$ 669,547	\$ (20,192)	-2.9%
<b>SUBTOTAL</b>	<b>\$ 720,826</b>	<b>\$ 689,740</b>	<b>\$ 689,739</b>	<b>\$ 670,890</b>	<b>\$ 669,547</b>	<b>\$ (20,192)</b>	<b>-2.9%</b>
<b>MISCELLANEOUS</b>							
0645 - INTEREST EARNINGS	\$ 72,861	\$ 18,000	\$ 18,000	\$ 47,342	\$ 25,000	\$ 7,000	38.9%
0650 - MISCELLANEOUS REVENUE	483,875	134,150	181,874	413,608	190,979	9,105	5.0%
<b>SUBTOTAL</b>	<b>\$ 556,736</b>	<b>\$ 152,150</b>	<b>\$ 199,874</b>	<b>\$ 460,950</b>	<b>\$ 215,979</b>	<b>\$ 16,105</b>	<b>8.1%</b>
<b>ALL REVENUES</b>	<b>\$ 25,462,013</b>	<b>\$ 25,347,613</b>	<b>\$ 25,429,411</b>	<b>\$ 25,671,355</b>	<b>\$ 26,274,950</b>	<b>\$ 845,539</b>	<b>3.3%</b>
<b>TOTAL SOURCES</b>	<b>\$ 25,462,013</b>	<b>\$ 25,347,613</b>	<b>\$ 25,429,411</b>	<b>\$ 25,671,355</b>	<b>\$ 26,274,950</b>	<b>\$ 845,539</b>	<b>3.3%</b>



## Sources and Uses by Category (continued)

CATEGORY	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VAR	%
<b>PERSONAL SERVICES</b>							
0701 - REGULAR PAY	\$ 7,055,092	\$ 7,522,176	\$ 7,496,209	\$ 7,127,538	\$ 7,288,813	\$ 207,396	2.8%
0705 - TEMPORARY PAY	1,044,542	1,183,846	1,079,098	1,028,869	1,097,002	(17,904)	-1.7%
0710 - OVERTIME	948	6,500	-	450	-	-	N/A
0750 - FRINGE BENEFITS	2,851,468	3,255,467	3,262,794	3,131,628	3,441,752	(178,958)	-5.5%
0790 - OTHER PERSONNEL SERVICES	10,335	400	130,288	288	400	129,888	99.7%
0795 - PERSONNEL SERVICES ALLOC-OUT	(28,200)	(356,388)	(400,865)	(401,175)	(433,932)	33,067	8.2%
0796 - PERSONNEL SERVICES ALLOC-IN	115,686	440,135	484,612	484,612	433,932	50,680	10.5%
<b>SUBTOTAL</b>	<b>\$ 11,049,871</b>	<b>\$ 12,052,136</b>	<b>\$ 12,052,136</b>	<b>\$ 11,372,210</b>	<b>\$ 11,827,967</b>	<b>\$ 224,169</b>	<b>1.9%</b>
<b>SUPPLIES</b>							
0801 - GENERAL SUPPLIES	\$ 8,268,732	\$ 8,731,759	\$ 8,813,557	\$ 9,287,276	\$ 9,162,555	\$ (348,998)	-4.0%
0803 - FUEL	8,599	10,000	10,000	8,832	10,000	-	0.0%
0804 - NON-CAPITAL EQUIPMENT	403,465	314,000	314,000	413,257	401,435	(87,435)	-27.8%
0805 - SUPPLIES-ALLOCATION OUT	-	(2,106)	(2,106)	(2,574)	(2,574)	468	22.2%
0806 - SUPPLIES-ALLOCATION IN	227	2,790	2,790	3,258	2,574	216	7.7%
<b>SUBTOTAL</b>	<b>\$ 8,681,023</b>	<b>\$ 9,056,443</b>	<b>\$ 9,138,241</b>	<b>\$ 9,710,049</b>	<b>\$ 9,573,990</b>	<b>\$ (435,749)</b>	<b>-4.8%</b>
<b>SERVICES</b>							
0812 - OTHER SERVICES	\$ 781,123	\$ 833,945	\$ 833,945	\$ 864,408	\$ 1,183,864	\$ (349,919)	-42.0%
0820 - RENT & OPERATING LEASES	455,260	442,720	442,720	474,522	472,841	(30,121)	-6.8%
0825 - REPAIRS AND MAINTENANCE	600,183	713,935	713,935	744,620	657,318	56,617	7.9%
0830 - INTERGOVERNMENTAL PAYMENTS	1,192,712	5,422,462	5,422,462	5,259,168	1,474,339	3,948,123	72.8%
0839 - INTERNAL SERVICE CHARGES	3,626	-	-	17,524	-	-	N/A
0841 - TRAVEL	44,221	45,648	45,648	63,740	45,648	-	0.0%
0842 - EDUCATION AND TRAINING	15,673	75,848	75,848	112,517	75,848	-	0.0%
0843 - POSTAGE/FREIGHT/SHIPPING	227,476	245,980	245,980	221,813	246,480	(500)	-0.2%
0850 - UTILITIES	511,450	568,145	568,145	565,391	576,655	(8,510)	-1.5%
0872 - SERVICES-ALLOCATION OUT	-	(12,312)	(12,312)	(13,908)	(13,512)	1,200	9.7%
0873 - SERVICES-ALLOCATION IN	-	14,769	14,769	17,505	13,512	1,257	8.5%
<b>SUBTOTAL</b>	<b>\$ 3,831,724</b>	<b>\$ 8,351,140</b>	<b>\$ 8,351,140</b>	<b>\$ 8,327,300</b>	<b>\$ 4,732,993</b>	<b>\$ 3,618,147</b>	<b>43.3%</b>
<b>CAPITAL</b>							
0920 - CAPITAL EQUIPMENT	\$ 10,700	\$ -	\$ -	\$ 11,769	\$ 110,000	\$ (110,000)	N/A
0930 - VEHICLES & CONSTRUCTION EQUIP	-	30,000	30,000	26,255	30,000	-	0.0%
<b>SUBTOTAL</b>	<b>\$ 10,700</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 38,024</b>	<b>\$ 140,000</b>	<b>\$ (110,000)</b>	<b>-366.7%</b>
<b>ALL EXPENDITURES</b>	<b>\$ 23,573,318</b>	<b>\$ 29,489,719</b>	<b>\$ 29,571,517</b>	<b>\$ 29,447,583</b>	<b>\$ 26,274,950</b>	<b>\$ 3,296,567</b>	<b>11.1%</b>
<b>TOTAL USES</b>	<b>\$ 23,573,318</b>	<b>\$ 29,489,719</b>	<b>\$ 29,571,517</b>	<b>\$ 29,447,583</b>	<b>\$ 26,274,950</b>	<b>\$ 3,296,567</b>	<b>11.1%</b>

## Sources and Uses by Fund and Function

FUND / FUNCTION CLASS	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VAR	%
242 LIBRARY DISTRICT GRANTS							
OPERATING	\$ 141,484	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
NON RECURRING NON PROJECT	59,254	-	55,612	55,612	-	(55,612)	-100.0%
<b>FUND TOTAL SOURCES</b>	<b>\$ 200,738</b>	<b>\$ -</b>	<b>\$ 55,612</b>	<b>\$ 55,612</b>	<b>\$ -</b>	<b>\$ (55,612)</b>	<b>-100.0%</b>
244 LIBRARY DISTRICT							
OPERATING	\$ 21,129,408	\$ 20,768,039	\$ 20,779,780	\$ 20,996,720	\$ 21,631,223	\$ 851,443	4.1%
NON RECURRING NON PROJECT	-	-	14,445	14,445	-	(14,445)	-100.0%
<b>FUND TOTAL SOURCES</b>	<b>\$ 21,129,408</b>	<b>\$ 20,768,039</b>	<b>\$ 20,794,225</b>	<b>\$ 21,011,165</b>	<b>\$ 21,631,223</b>	<b>\$ 836,998</b>	<b>4.0%</b>
246 LIBRARY INTERGOVERNMENTAL							
OPERATING	\$ 4,530,161	\$ 4,579,574	\$ 4,579,574	\$ 4,579,574	\$ 4,643,727	\$ 64,153	1.4%
<b>FUND TOTAL SOURCES</b>	<b>\$ 4,530,161</b>	<b>\$ 4,579,574</b>	<b>\$ 4,579,574</b>	<b>\$ 4,579,574</b>	<b>\$ 4,643,727</b>	<b>\$ 64,153</b>	<b>1.4%</b>
465 LIBRARY DIST CAP IMPROVEMENT							
OPERATING	\$ 20,811	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
NON RECURRING NON PROJECT	25,245	664,734	664,734	273,807	2,018,941	1,354,207	203.7%
<b>FUND TOTAL SOURCES</b>	<b>\$ 46,056</b>	<b>\$ 664,734</b>	<b>\$ 664,734</b>	<b>\$ 273,807</b>	<b>\$ 2,018,941</b>	<b>\$ 1,354,207</b>	<b>203.7%</b>
900 ELIMINATIONS							
OPERATING	\$ (444,350)	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
NON RECURRING NON PROJECT	-	(664,734)	(664,734)	(248,803)	(2,018,941)	(1,354,207)	203.7%
<b>FUND TOTAL SOURCES</b>	<b>\$ (444,350)</b>	<b>\$ (664,734)</b>	<b>\$ (664,734)</b>	<b>\$ (248,803)</b>	<b>\$ (2,018,941)</b>	<b>\$ (1,354,207)</b>	<b>203.7%</b>
<b>DEPARTMENT OPERATING TOTAL SOURCES</b>	<b>\$ 25,377,514</b>	<b>\$ 25,347,613</b>	<b>\$ 25,359,354</b>	<b>\$ 25,576,294</b>	<b>\$ 26,274,950</b>	<b>\$ 915,596</b>	<b>3.6%</b>
<b>DEPARTMENT NON RECURRING TOTAL SOURCES</b>	<b>\$ 84,499</b>	<b>\$ -</b>	<b>\$ 70,057</b>	<b>\$ 95,061</b>	<b>\$ -</b>	<b>\$ (70,057)</b>	<b>-100.0%</b>
<b>DEPARTMENT TOTAL SOURCES</b>	<b>\$ 25,462,013</b>	<b>\$ 25,347,613</b>	<b>\$ 25,429,411</b>	<b>\$ 25,671,355</b>	<b>\$ 26,274,950</b>	<b>\$ 845,539</b>	<b>3.3%</b>

## Sources and Uses by Fund and Function (continued)

FUND / FUNCTION CLASS	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VAR	%
242 LIBRARY DISTRICT GRANTS							
NON RECURRING NON PROJECT	\$ 200,738	\$ -	\$ 55,612	\$ 55,612	\$ -	\$ 55,612	100.0%
<b>FUND TOTAL USES</b>	<b>\$ 200,738</b>	<b>\$ -</b>	<b>\$ 55,612</b>	<b>\$ 55,612</b>	<b>\$ -</b>	<b>\$ 55,612</b>	<b>100.0%</b>
244 LIBRARY DISTRICT							
OPERATING	\$ 19,302,042	\$ 20,710,145	\$ 20,721,886	\$ 20,597,952	\$ 21,631,223	\$ (909,337)	-4.4%
NON RECURRING NON PROJECT	-	4,448,803	4,463,248	4,463,248	2,018,941	2,444,307	54.8%
<b>FUND TOTAL USES</b>	<b>\$ 19,302,042</b>	<b>\$ 25,158,948</b>	<b>\$ 25,185,134</b>	<b>\$ 25,061,200</b>	<b>\$ 23,650,164</b>	<b>\$ 1,534,970</b>	<b>6.1%</b>
246 LIBRARY INTERGOVERNMENTAL							
OPERATING	\$ 4,514,888	\$ 4,579,574	\$ 4,579,574	\$ 4,579,574	\$ 4,643,727	\$ (64,153)	-1.4%
NON RECURRING NON PROJECT	-	415,931	415,931	-	-	415,931	100.0%
<b>FUND TOTAL USES</b>	<b>\$ 4,514,888</b>	<b>\$ 4,995,505</b>	<b>\$ 4,995,505</b>	<b>\$ 4,579,574</b>	<b>\$ 4,643,727</b>	<b>\$ 351,778</b>	<b>7.0%</b>
900 ELIMINATIONS							
OPERATING	\$ (444,350)	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
NON RECURRING NON PROJECT	-	(664,734)	(664,734)	(248,803)	(2,018,941)	1,354,207	-203.7%
<b>FUND TOTAL USES</b>	<b>\$ (444,350)</b>	<b>\$ (664,734)</b>	<b>\$ (664,734)</b>	<b>\$ (248,803)</b>	<b>\$ (2,018,941)</b>	<b>\$ 1,354,207</b>	<b>-203.7%</b>
<b>DEPARTMENT OPERATING TOTAL USES</b>	<b>\$ 23,372,580</b>	<b>\$ 25,289,719</b>	<b>\$ 25,301,460</b>	<b>\$ 25,177,526</b>	<b>\$ 26,274,950</b>	<b>\$ (973,490)</b>	<b>-3.8%</b>
<b>DEPARTMENT NON RECURRING TOTAL USES</b>	<b>\$ 200,738</b>	<b>\$ 4,200,000</b>	<b>\$ 4,270,057</b>	<b>\$ 4,270,057</b>	<b>\$ -</b>	<b>\$ 4,270,057</b>	<b>100.0%</b>
<b>DEPARTMENT TOTAL USES</b>	<b>\$ 23,573,318</b>	<b>\$ 29,489,719</b>	<b>\$ 29,571,517</b>	<b>\$ 29,447,583</b>	<b>\$ 26,274,950</b>	<b>\$ 3,296,567</b>	<b>11.1%</b>

## Fund Transfers In

Fund/Function/Transfer	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMMENDED
<b>CAPITAL PROJECTS</b>	<b>\$ 664,734</b>	<b>\$ 664,734</b>	<b>\$ 248,803</b>	<b>\$ 2,018,941</b>
<u>Non-Recurring</u>	\$ 664,734	\$ 664,734	\$ 248,803	\$ 2,018,941
465 - LIBRARY DIST CAP IMPROVEMENT	\$ 664,734	\$ 664,734	\$ 248,803	\$ 2,018,941
<b>TOTAL BEFORE ELIMINATIONS</b>	<b>\$ 664,734</b>	<b>\$ 664,734</b>	<b>\$ 248,803</b>	<b>\$ 2,018,941</b>
<u>Non-Recurring</u>	\$ 664,734	\$ 664,734	\$ 248,803	\$ 2,018,941
<b>ELIMINATIONS</b>	<b>\$ (664,734)</b>	<b>\$ (664,734)</b>	<b>\$ (248,803)</b>	<b>\$ (2,018,941)</b>
<u>Non-Recurring</u>	\$ (664,734)	\$ (664,734)	\$ (248,803)	\$ (2,018,941)
<b>ALL FUNDS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Fund Transfers Out

Fund/Function/Transfer	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMMENDED
<b>OTHER SPECIAL REVENUE</b>	<b>\$ 664,734</b>	<b>\$ 664,734</b>	<b>\$ 248,803</b>	<b>\$ 2,018,941</b>
<u>Non-Recurring</u>	\$ 664,734	\$ 664,734	\$ 248,803	\$ 2,018,941
244 - LIBRARY DISTRICT	\$ 248,803	\$ 248,803	\$ 248,803	\$ 2,018,941
<u>Non-Recurring</u>	\$ 248,803	\$ 248,803	\$ 248,803	\$ 2,018,941
246 - LIBRARY INTERGOVERNMENTAL	\$ 415,931	\$ 415,931	\$ -	\$ -
<u>Non-Recurring</u>	\$ 415,931	\$ 415,931	\$ -	\$ -
<b>TOTAL BEFORE ELIMINATIONS</b>	<b>\$ 664,734</b>	<b>\$ 664,734</b>	<b>\$ 248,803</b>	<b>\$ 2,018,941</b>
<u>Non-Recurring</u>	\$ 664,734	\$ 664,734	\$ 248,803	\$ 2,018,941
<b>ELIMINATIONS</b>	<b>\$ (664,734)</b>	<b>\$ (664,734)</b>	<b>\$ (248,803)</b>	<b>\$ (2,018,941)</b>
<u>Non-Recurring</u>	\$ (664,734)	\$ (664,734)	\$ (248,803)	\$ (2,018,941)
<b>ALL FUNDS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Staffing by Program and Activity

PROGRAM/ACTIVITY	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED TO RECOMM VARIANCE	VAR %
GENERAL OVERHEAD							
ELECTED OR STATUTORY OFFICIALS	1.00	1.00	1.00	1.00	1.00	-	0.0%
PROGRAM TOTAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
INDIRECT SUPPORT							
OPERATIONS SUPPORT	12.00	11.45	10.95	10.95	11.95	1.00	9.1%
PROGRAM TOTAL	12.00	11.45	10.95	10.95	11.95	1.00	9.1%
INFORMATION TECHNOLOGY							
TECHNOLOGY SUPPORT	14.00	13.00	13.00	13.00	13.00	-	0.0%
PROGRAM TOTAL	14.00	13.00	13.00	13.00	13.00	-	0.0%
PUBLIC LIBRARY SERVICE							
MAT ACCESS PROGS AND OUTREACH	137.73	135.61	136.01	136.01	136.01	-	0.0%
SUPPORT FOR MUNICIPALITIES	-	2.67	2.77	2.77	2.77	-	0.0%
PROGRAM TOTAL	137.73	138.28	138.78	138.78	138.78	-	0.0%
DEPARTMENT TOTAL	164.73	163.73	163.73	163.73	164.73	1.00	0.6%

## Staffing by Market Range Title

MARKET RANGE TITLE	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED TO RECOMM VARIANCE	VAR %
Accountant	1.00	1.00	1.00	1.00	1.00	-	0.0%
Accounting Specialist	2.00	2.00	2.00	2.00	2.00	-	0.0%
Administrative Supervisor	-	-	1.00	1.00	1.00	-	0.0%
Communications Department Ofcr	-	-	-	-	1.00	1.00	N/A
Communicatn Ofcr/Govt Liaison	1.00	1.00	1.00	1.00	1.00	-	0.0%
Database Administrator	1.00	1.00	1.00	1.00	1.00	-	0.0%
Department Facilities Planner	2.00	-	-	-	-	-	N/A
Deputy Director - Library	1.00	1.00	1.00	1.00	1.00	-	0.0%
Director - Library	1.00	1.00	1.00	1.00	1.00	-	0.0%
Executive Assistant	1.00	1.00	-	-	-	-	N/A
Finance Manager	1.00	1.00	1.00	1.00	1.00	-	0.0%
Finance Support Supervisor	1.00	1.00	1.00	1.00	1.00	-	0.0%
Human Resources Analyst	1.00	1.00	1.00	1.00	1.00	-	0.0%
Human Resources Associate	-	-	1.00	1.00	1.00	-	0.0%
Human Resources Manager	1.00	1.00	1.00	1.00	1.00	-	0.0%
Human Resources Specialist	1.00	1.00	-	-	-	-	N/A
IT Division Manager	1.00	1.00	1.00	1.00	1.00	-	0.0%
IT Services Supv	1.00	1.00	1.00	1.00	1.00	-	0.0%
Librarian	32.00	30.00	33.00	33.00	33.00	-	0.0%
Library Administrator	3.00	3.00	2.00	2.00	2.00	-	0.0%
Library Branch Services Supervisor	-	-	4.00	4.00	4.00	-	0.0%
Library Clerk	47.49	48.49	48.49	48.49	48.49	-	0.0%
Library Large Branch Manager	12.00	11.00	9.00	9.00	9.00	-	0.0%
Library Page	1.24	1.24	1.24	1.24	1.24	-	0.0%
Library Paraprofessional	18.00	20.00	18.00	18.00	18.00	-	0.0%
Library Region Manager	4.00	7.00	5.00	5.00	5.00	-	0.0%
Library Services Manager	-	-	4.00	4.00	4.00	-	0.0%
Library Small Branch Manager	10.00	9.00	5.00	5.00	5.00	-	0.0%
Library Support Services Supv	5.00	5.00	5.00	5.00	5.00	-	0.0%
Management Analyst	1.00	1.00	1.00	1.00	1.00	-	0.0%
Media Specialist	1.00	1.00	1.00	1.00	1.00	-	0.0%
Network Engineer	2.00	1.00	1.00	1.00	1.00	-	0.0%
Office Assistant	1.00	-	-	-	-	-	N/A
Office Assistant Specialized	1.00	-	-	-	-	-	N/A
PC/LAN Technician	6.00	6.00	6.00	6.00	6.00	-	0.0%
Systems Administrator	1.00	1.00	1.00	1.00	1.00	-	0.0%
Trades Generalist	-	2.00	2.00	2.00	2.00	-	0.0%
Web Designer/Developer	1.00	1.00	1.00	1.00	1.00	-	0.0%
Web Designer/Developer - Senior/Lead	1.00	1.00	1.00	1.00	1.00	-	0.0%
<b>Department Total</b>	<b>164.73</b>	<b>163.73</b>	<b>163.73</b>	<b>163.73</b>	<b>164.73</b>	<b>1.00</b>	<b>0.6%</b>

## Staffing by Fund

DEPARTMENT/FUND	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED TO RECOMM VARIANCE	VAR %
244 LIBRARY DISTRICT	116.73	116.73	116.73	116.73	117.73	1.00	0.9%
246 LIBRARY INTERGOVERNMENTAL	48.00	47.00	47.00	47.00	47.00	-	0.0%
<b>Department Total</b>	<b>164.73</b>	<b>163.73</b>	<b>163.73</b>	<b>163.73</b>	<b>164.73</b>	<b>1.00</b>	<b>0.6%</b>

## Staffing Variance Analysis

The Library District is hiring a Communications Officer to enhance the customer experience and initiate community engagement. This position will create, implement, and measure the effectiveness of short and long range strategic activities and operating plans for the District's communication, advertising and development. The Communication Officer will develop strategic marketing campaigns designed to increase public awareness of the Maricopa County Library District programs and services and cultivate positive relationships with civic and community leaders.

## General Adjustments

### **Base Adjustments:**

#### **Library District Fund (244) Operating**

- Increase Revenue by \$45,797 for Donations.
- Increase Revenue by \$830,487 for Property Taxes.
- Decrease Revenue by \$13,100 for Payments in Lieu of Taxes.
- Increase Regular Benefits by \$157,599 for the impact of changes in health/dental premium rates.
- Increase Personnel Benefits Savings by \$2,673 for the vacancy factor applied to the impact of the changes in health/dental and retirement rates.
- Increase Regular Benefits by \$582 for the impact of the changes in retirement contribution rates.
- Increase Internal Service Charges by \$250,438 for the increase in Central Services Cost Allocation.
- Increase Supplies by \$331,525 for Virtual Branch library materials.
- Increase Services by \$219,857 for Polaris software updates.
- Decrease Internal Service Charges by \$21,830 for the impact of the changes in risk management charges.
- Increase Personnel Savings by \$14,420, from 1.58% to 2.66%.

#### **Library District Fund (244) Non Recurring Non Project**

- FY 2017 Non Recurring Non Project budget of \$2,018,941 includes:
  - \$2,018,941 Transfer to Capital Project Fund.

#### **Library Intergovernmental Fund (246) Operating**

- Increase Revenue by \$64,153 for the increase in Intergovernmental Agreements.
- Increase Regular Benefits by \$62,644 for the changes in health/dental premium rates.
- Increase Personnel Benefits Savings by \$911 for the vacancy factor applied to the impact of the changes in health/dental and retirement rates.
- Increase Regular Benefits by \$187 for the impact of the changes in retirement contribution rates.
- Increase in Supplies and Services by \$90,985 for library materials.
- Increase in Personnel Savings by \$88,752, from 3.76% to 5.61%.

#### **Library District Capital Improvement Fund (465) Non Recurring Non Project**

- FY 2017 Non Recurring Non Project budget of \$2,018,941 includes:
  - \$2,018,941 Transfer to Capital Project Fund

## Programs and Activities

### Public Library Service Program

The purpose of the Public Library Service Program is to provide resources, activities and skilled assistance to our customers so they can meet their needs, interests and goals.

## Program Results

Measure Description	FY 2015 ACTUAL	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REV VS RECOMM VAR	%
Percent of customers who rate overall library services as excellent	54.0%	48.6%	48.6%	55.0%	6.4%	13.2%
Percent of customers who report that the library's collection of books and other materials meets their needs	93.7%	87.7%	87.7%	86.0%	(1.7%)	-1.9%
Percent of customers who report they are satisfied with the range of library programs and activities offered	92.1%	91.8%	91.8%	93.8%	2.0%	2.2%

Activities that comprise this program include:

- Public Library Services

### Public Library Services Activity

The purpose of the Public Library Services Activity is to provide skilled assistance/referral, information literacy training, resources and activities to our customers so they can get the information they want in a timely manner and that they may find enjoyment, personal development and cultural enrichment.

**Mandates:** Discretionary services.

Measure Type	Measure Description	FY 2015 ACTUAL	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REV VS RECOMM VAR	%
Result	Percent of customers who rate overall library services as excellent	54.0%	48.6%	54.0%	55.0%	6.4%	13.2%
Result	Percent of customers who report that the library's collection of books and other materials meets their needs	93.7%	87.7%	85.3%	86.0%	(1.7%)	-1.9%
Result	Percent of customers who report they are satisfied with the range of library programs and activities offered	92.1%	91.8%	92.8%	93.8%	2.0%	2.2%
Output	Number of items circulated	7,476,306	8,000,000	7,700,000	7,700,000	(300,000)	-3.8%
Output	Number of programs and activities provided	6,068	5,500	6,200	6,500	1,000	18.2%
Output	Number of digital materials accessed	1,151,715	1,000,000	1,250,000	1,400,000	400,000	40.0%
Output	Number of website visits	3,487,932	3,715,000	3,310,332	3,800,000	85,000	2.3%
Demand	Number of items requested to be circulated	7,500,000	8,000,000	7,700,000	7,700,000	(300,000)	-3.8%
Demand	Number of digital materials requested to be accessed	1,250,000	1,000,000	1,250,000	1,400,000	400,000	40.0%
Expenditure Ratio	Total expenditure per item circulated	\$ 1.97	\$ 1.90	\$ 1.94	\$ 2.00	\$ (0.10)	-5.5%
Expenditure Ratio	Total expenditure per digital material accessed	\$ 12.77	\$ 15.16	\$ 11.94	\$ 10.99	\$ 4.17	27.5%
<b>Revenue</b>							
	242 - LIBRARY DISTRICT GRANTS	\$ 159,254	\$ 55,612	\$ 30,612	\$ -	\$ (55,612)	-100.0%
	244 - LIBRARY DISTRICT	1,509,012	1,320,443	1,533,045	1,347,499	27,056	2.0%
	246 - LIBRARY INTERGOVERNMENTAL	4,530,161	4,579,574	4,579,574	4,643,727	64,153	1.4%
	465 - LIBRARY DIST CAP IMPROVEMENT	-	664,734	248,803	2,018,941	1,354,207	203.7%
	900 - ELIMINATIONS	(444,350)	(664,734)	(248,803)	(2,018,941)	(1,354,207)	203.7%
	TOTAL SOURCES	\$ 5,754,077	\$ 5,955,629	\$ 6,143,231	\$ 5,991,226	\$ 35,597	0.6%
<b>Expenditure</b>							
	242 - LIBRARY DISTRICT GRANTS	\$ 200,738	\$ 55,612	\$ 55,612	\$ -	\$ 55,612	100.0%
	244 - LIBRARY DISTRICT	10,437,381	10,775,566	10,537,921	12,764,827	(1,989,261)	-18.5%
	246 - LIBRARY INTERGOVERNMENTAL	4,514,888	4,995,505	4,579,574	4,643,727	351,778	7.0%
	900 - ELIMINATIONS	(444,350)	(664,734)	(248,803)	(2,018,941)	1,354,207	-203.7%
	TOTAL USES	\$ 14,708,657	\$ 15,161,949	\$ 14,924,304	\$ 15,389,613	\$ (227,664)	-1.5%

**Activity Narrative:** The Demand for "the number of items customers requested to be circulated" in the FY 2016 Revised Budget was overly ambitious and has been adjusted for the FY 2016 Forecast and

FY 2017 Recommended Budget to be more in line with actual performance. The Library District is attempting to incrementally increase all three result measure percentages beginning in FY 2017 by continually listening to customers and reallocating resources as necessary to meet their needs.

## Revenue Sources and Variance Commentary

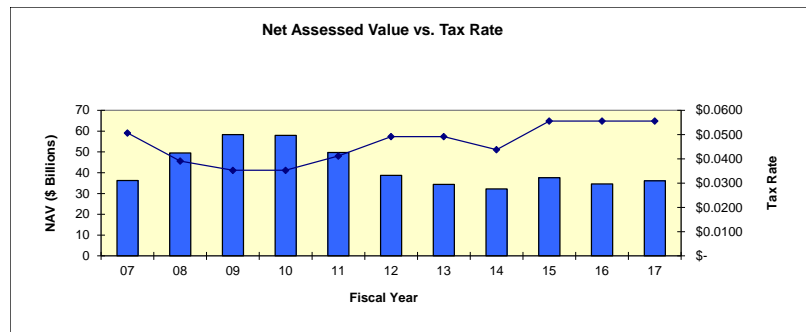
### Property Taxes

Beginning in FY 2016 for Tax Year 2015, the Library District secondary property tax will no longer assess property valuation based on full cash value, but instead on limited property value and will have a growth cap of 5% on property taxed in the prior year. This change in property tax collections is due to a voter approved Proposition 117 that was approved in 2012. Previously, secondary net assessed values of real and personal property had no constitutional limitation on growth. The Library District Board of Directors chose to impose growth limitations similar to those imposed on the primary levy resulting in a 2% cap annual growth on property taxed in the prior year.

The schedule below lists the secondary net assessed values, tax rates, and secondary property tax levies for the last nine fiscal years, plus the assessed values and tax rates for FY 2017. The tax levy will increase from FY 2016 to FY 2017. The Library District's property tax rate for FY 2017 will remain flat at \$0.0556 per \$100 net assessed value.

<b>Fiscal Year</b>	<b>Net Assessed Value (Thousands)</b>	<b>Tax Rate (per \$100 N.A.V.)</b>	<b>Tax Levy</b>
2008	49,534,573	0.0391	19,368,018
2009	58,303,635	0.0353	20,581,183
2010	57,984,051	0.0353	20,468,370
2011	49,707,952	0.0412	20,479,676
2012	38,760,297	0.0492	19,070,066
2013	34,400,455	0.0492	16,925,024
2014	32,229,007	0.0438	14,116,305
2015	37,616,986	0.0556	19,504,284
2016	34,623,670	0.0556	19,250,761
2017	36,135,494	0.0556	20,091,335

The Board of Directors must adopt the Library District's property tax levy on or before the third Monday in August for the fiscal year that begins on the previous July 1. Real property taxes are paid in arrears in two installments, due October 1 and March 1.



The FY 2017 budget includes a secondary property tax levy (excluding Salt River Project) of \$20,091,335, an increase of \$840,574 from the FY 2016 Adopted Levy.

FY 2017 RECOMMENDED PROPERTY TAX LEVIES AND RATES LIBRARY DISTRICT								
Description	Net Assessed Value	Salt River Proj. Effective Net Assessed Value	Total Net Assessed Value w/SRP	Revenue from 1-cent Levy	Tax Rates	Property Tax Levy	SRP Payment in Lieu of Taxes (PILT)	Total Tax Levy & PILT
LIBRARY DISTRICT SECONDARY:								
FY 2017 Recommended	\$ 36,135,494,474	734,685,173	36,870,179,647	3,687,018	0.0556	20,091,335	408,485	20,499,820
FY 2016 Adopted	34,623,670,323	758,245,769	35,381,916,092	3,538,192	0.0556	19,250,761	421,585	19,672,346
FY 2017 Variance	\$ 1,511,824,151	\$ (23,560,596)	\$ 1,488,263,555	\$ 148,826	\$ -	\$ 840,574	\$ (13,100)	\$ 827,474

## Levy Limit

FY 2017 LIBRARY DISTRICT SECONDARY PROPERTY TAX LEVY vs. SELF-IMPOSED LEVY LIMIT			
FY 2017 Adjusted Allowable Levy Limit	\$	28,185,686	
Maximum Tax Rate (per \$100 Assessed Value)		0.0780	
FY 2017 Secondary Levy (excluding SRP)	\$	20,091,335	
Secondary Tax Rate (per \$100 Assessed Value)		0.0556	
Amount Under Limit:	\$	8,094,351	28.7%
		0.0224	



<b>FY 2017 LIBRARY DISTRICT SECONDARY PROPERTY TAX LEVY vs. "TRUTH-IN-TAXATION" TOTAL LEVY</b>			
FY 2017 "Truth-in-Taxation" Secondary Levy	\$	19,693,844	
"Truth-in-Taxation" Tax Rate (per \$100 Assessed Value)		0.0545	
FY 2017 Secondary Levy	\$	20,091,335	
Secondary Tax Rate (per \$100 Assessed Value)		0.0556	
Amount Under/(Over) "Truth-in-Taxation" Levy	\$	(397,491)	-2.0%
		(0.0011)	
FY 2017 Median Residential Limited Property Value	\$	121,100	
"Truth-in-Taxation" Tax Bill on Median-Valued Home	\$	6.60	
Property Tax Bill on Median-Valued Home		6.73	
Tax Bill Savings/(Increase)	\$	(0.13)	-2.0%
<b>LIBRARY DISTRICT SECONDARY PROPERTY TAX LEVY FY 2017 vs. FY 2016 TAX BILL IMPACT ON MEDIAN HOME</b>			
FY 2016:			
Median Residential Full Cash Property Value	\$	116,078	
Secondary Tax Rate (per \$100 Assessed Value)		0.0556	
Property Tax Bill	\$	6.45	
FY 2017:			
Median Residential Limited Property Value	\$	121,100	
Secondary Tax Rate (per \$100 Assessed Value)		0.0556	
Property Tax Bill	\$	6.73	
Tax Bill Savings/(Increase)	\$	(0.28)	-4.3%

Property tax revenue is budgeted in FY 2017 based on prior years' collection trends, rather than on the actual levy amount. The chart below illustrates the estimated collection for FY 2017.

<b>Property Tax Collection Analysis Library District</b>			
<b>FY</b>	<b>Levy Amount</b>	<b>Estimated Collections</b>	<b>Rate</b>
2017	\$ 20,091,335	\$ 19,850,239	98.8%

## Intergovernmental Revenues

Intergovernmental Revenues are amounts received by the Library District from other government or public entities, and include payments in lieu of taxes, grants, and payments required by intergovernmental agreements, (IGAs). Intergovernmental Revenues come from a variety of sources including the Federal government, local cities and the State of Arizona. Included in the intergovernmental classification are grant revenues that typically carry restrictions on how they may be expended.

## Payments in Lieu of Taxes

Payments in lieu of taxes are collected from the Salt River Project (SRP) and the Federal government. Although it is a public entity, SRP estimates its net assessed value and makes payments in lieu of property taxes to each taxing jurisdiction based on its property tax rates.

Fiscal Year	SRP Payments in Lieu of Taxes
2008	202,829
2009	195,719
2010	226,942
2011	269,405
2012	327,394
2013	329,011
2014	296,957
2015	377,686
2016*	421,585
2017**	408,485
* Forecast	
** Budget	

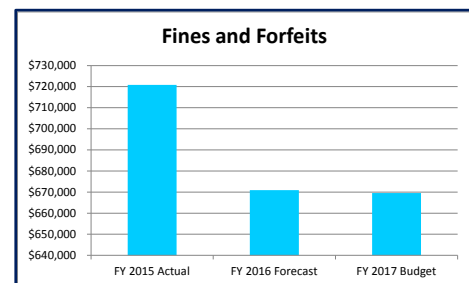
## Intergovernmental Charges for Service

Intergovernmental Charges for Service include a variety of payments from other jurisdictions, usually as required by Intergovernmental Agreements (IGAs) with the District. The following table shows the projected and budgeted intergovernmental revenue, by jurisdiction.

Intergovernmental Charges for Service		
	FY 2016	FY 2017
Gilbert, Perry Branch Library	\$ 1,025,985	\$ 1,004,890
Surprise/Hollyhock	1,852,860	1,903,000
Deer Valley Unified School Dist (lease & library services)	26,855	22,600
Gilbert, Southeast Regional Library	2,158,686	2,200,210
<b>TOTAL</b>	<b>\$ 5,064,386</b>	<b>\$ 5,130,700</b>

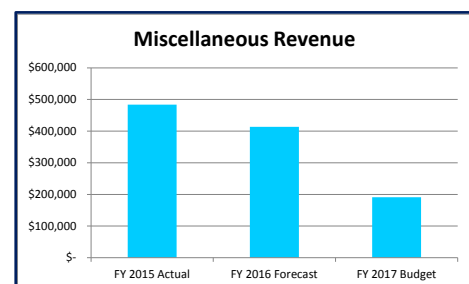
## Fines and Forfeits

The District collects fines according to the rates approved by the Board of Directors. The chart to the right illustrates the fines collected from FY 2015, the anticipated amount for FY 2016 and the budget for FY 2017. The Food for Fines program decreased revenue significantly from FY 2015 to FY 2016.



## Miscellaneous Revenue

The Library District classifies miscellaneous revenues as any revenues that do not fall within a more specific revenue category. Examples of miscellaneous revenues include vending receipts, sales of copies, interest earnings, building rental, and donations. The chart to the right illustrates the Miscellaneous Revenues from FY 2015 through the FY 2017 budget. The FY 2017 Miscellaneous Revenues are significantly less than those budgeted for FY 2016 due to a decrease in donations.



## Fund Balance Summary and Variance Commentary

The following schedule lists the estimated beginning fund balances, projected revenues and expenditures for the upcoming fiscal year, along with resulting estimated fund balances. "Beginning Spendable Fund Balance" represents resources accumulated within each fund as of the start of the fiscal year, based on actual and projected revenues and expenditures for prior fiscal years. For budgeting purposes, Library District fund balances are "Restricted".

### Fund Balance Summary

#### Library District Operating Fund (242) Fund Balance Summary

	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM
Beginning Spendable Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -
Sources:					
Operating	\$ 141,484	\$ -	\$ -	\$ -	\$ -
Non-Recurring	59,254	-	55,612	55,612	-
Total Sources:	\$ 200,738	\$ -	\$ 55,612	\$ 55,612	\$ -
Uses:					
Non-Recurring	200,738	-	55,612	55,612	-
Total Uses:	\$ 200,738	\$ -	\$ 55,612	\$ 55,612	\$ -
Structural Balance	\$ 141,484	\$ -	\$ -	\$ -	\$ -
Ending Spendable Fund Balance:					
Restricted	\$ -	\$ -	\$ -	\$ -	\$ -
Total Ending Spendable Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -

#### Library District Operating Fund (244) Fund Balance Summary

	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM
Beginning Spendable Fund Balance	\$ 4,226,352	\$ 4,390,909	\$ 4,390,909	\$ 6,068,976	\$ 2,018,941
Sources:					
Operating	\$ 21,129,408	\$ 20,768,039	\$ 20,779,780	\$ 20,996,720	\$ 21,631,223
Non-Recurring	-	-	14,445	14,445	-
Total Sources:	\$ 21,129,408	\$ 20,768,039	\$ 20,794,225	\$ 21,011,165	\$ 21,631,223
Uses:					
Operating	\$ 19,302,042	\$ 20,710,145	\$ 20,721,886	\$ 20,597,952	\$ 21,631,223
Non-Recurring	-	4,448,803	4,463,248	4,463,248	2,018,941
Total Uses:	\$ 19,302,042	\$ 25,158,948	\$ 25,185,134	\$ 25,061,200	\$ 23,650,164
Structural Balance	\$ 1,827,366	\$ 57,894	\$ 57,894	\$ 398,768	\$ -
Accounting Adjustments	\$ 15,258	\$ -	\$ -	\$ -	\$ -
Ending Spendable Fund Balance:					
Restricted	\$ 6,068,976	\$ -	\$ -	\$ 2,018,941	\$ -
Total Ending Spendable Fund Balance	\$ 6,068,976	\$ -	\$ -	\$ 2,018,941	\$ -

### Library District Intergovernmental Fund (246) Fund Balance Summary

	<b>FY 2015 ACTUAL</b>	<b>FY 2016 ADOPTED</b>	<b>FY 2016 REVISED</b>	<b>FY 2016 FORECAST</b>	<b>FY 2017 RECOMM</b>
Beginning Spendable Fund Balance	\$ -	\$ 415,931	\$ 415,931	\$ -	\$ -
Sources:					
Operating	\$ 4,530,161	\$ 4,579,574	\$ 4,579,574	\$ 4,579,574	\$ 4,643,727
Total Sources:	\$ 4,530,161	\$ 4,579,574	\$ 4,579,574	\$ 4,579,574	\$ 4,643,727
Uses:					
Operating	\$ 4,514,888	\$ 4,579,574	\$ 4,579,574	\$ 4,579,574	\$ 4,643,727
Non-Recurring	-	415,931	415,931	-	-
Total Uses:	\$ 4,514,888	\$ 4,995,505	\$ 4,995,505	\$ 4,579,574	\$ 4,643,727
Structural Balance	\$ 15,273	\$ -	\$ -	\$ -	\$ -
Accounting Adjustments	\$ (15,273)	\$ -	\$ -	\$ -	\$ -
Ending Spendable Fund Balance:					
Unassigned	-	-	-	-	-
Total Ending Spendable Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -

### Library District Capital Fund (465) Fund Balance Summary

	<b>FY 2015 ACTUAL</b>	<b>FY 2016 ADOPTED</b>	<b>FY 2016 REVISED</b>	<b>FY 2016 FORECAST</b>	<b>FY 2017 RECOMM</b>
Beginning Spendable Fund Balance	\$ 8,903,907	\$ 8,925,007	\$ 8,925,007	\$ 8,949,963	\$ 9,223,770
Sources:					
Operating	\$ 20,811	\$ -	\$ -	\$ -	\$ -
Non-Recurring	25,245	664,734	664,734	273,807	2,018,941
Total Sources:	\$ 46,056	\$ 664,734	\$ 664,734	\$ 273,807	\$ 2,018,941
Uses:					
Structural Balance	\$ 20,811	\$ -	\$ -	\$ -	\$ -
Ending Spendable Fund Balance:					
Restricted	\$ 8,949,963	\$ 9,589,741	\$ 9,589,741	\$ 9,223,770	\$ 11,242,711
Total Ending Spendable Fund Balance	\$ 8,949,963	\$ 9,589,741	\$ 9,589,741	\$ 9,223,770	\$ 11,242,711

## Appropriated Budget Reconciliations

### Library District Fund (244)

		Expenditures	Revenue
<b>OPERATING</b>			
<b>FY 2016 Adopted Budget</b>		<b>\$ 20,710,145</b>	<b>\$ 20,768,039</b>
Adjustments:	Agenda Item:		
<b>Donations</b>		<b>\$ 11,741</b>	<b>\$ 11,741</b>
Friends of Libr Sun City	C-65-16-004-D-00	2,089	2,089
Friends of Libr Fountain Hills	C-65-16-006-D-00	1,377	1,377
Friends of Libr Queen Creek	C-65-16-007-D-00	806	806
Robert Joseph Berkes Dotation	C-65-16-013-D-00	7,469	7,469
<b>FY 2016 Revised Budget</b>		<b>\$ 20,721,886</b>	<b>\$ 20,779,780</b>
Adjustments:	Agenda Item:		
<b>Donations</b>		<b>\$ (11,741)</b>	<b>\$ (11,741)</b>
Friends of Libr Sun City	C-65-16-004-D-00	(2,089)	(2,089)
Friends of Libr Fountain Hills	C-65-16-006-D-00	(1,377)	(1,377)
Friends of Libr Queen Creek	C-65-16-007-D-00	(806)	(806)
Robert Joseph Berkes Dotation	C-65-16-013-D-00	(7,469)	(7,469)
<b>FY 2017 Baseline Budget</b>		<b>\$ 20,710,145</b>	<b>\$ 20,768,039</b>
Adjustments:			
<b>Employee Retirement and Benefits</b>		<b>\$ 155,508</b>	<b>\$ -</b>
Employee Health/Dental Premiums		157,599	-
Vacancy Savings Assoc with Benefit Adjustments		(2,673)	-
Retirement Contributions		582	-
<b>Base Adjustments</b>		<b>\$ 765,570</b>	<b>\$ -</b>
Base Adjustment Increases		801,820	-
Increase Central Services Cost Allocation	\$ 250,438		
Increase Supplies for Virtual Branch Library Materials	331,525		
Increase Services for Polaris Software Updates	219,857		
Risk Management Adjustment		(21,830)	-
Personnel Savings		(14,420)	-
From 1.58% to 2.66%	\$ (14,420)		
<b>Fees and Other Revenues</b>		<b>\$ -</b>	<b>\$ 45,797</b>
ProgRevenue Volume Inc/Dec		-	45,797
<b>General Revenues</b>		<b>\$ -</b>	<b>\$ 817,387</b>
Payments in Lieu of Taxes		-	(13,100)
Property Taxes		-	830,487
<b>FY 2017 Recommended Budget</b>		<b>\$ 21,631,223</b>	<b>\$ 21,631,223</b>
<b>Percent Change from Baseline Amount</b>		<b>4.4%</b>	<b>4.2%</b>

Library District Fund (244) (continued)

		Expenditures	Revenue
<b>NON-RECURRING</b>			
<b>FY 2016 Adopted Budget</b>		<b>\$ 4,448,803</b>	<b>\$ -</b>
Adjustments:	Agenda Item:		
<b>Donations</b>		<b>\$ 14,445</b>	<b>\$ 14,445</b>
Friends of Libr Queen Creek Br	C-65-16-008-D-00	12,450	12,450
Friends of Libr Fountain Hills	C-65-16-009-D-00	1,995	1,995
<b>FY 2016 Revised Budget</b>		<b>\$ 4,463,248</b>	<b>\$ 14,445</b>
Adjustments:	Agenda Item:		
<b>Capital Improvement Program</b>		<b>\$ (248,803)</b>	<b>\$ -</b>
Transfer to Capital Proj Fund		(248,803)	-
<b>Donations</b>		<b>\$ (14,445)</b>	<b>\$ (14,445)</b>
Friends of Libr Queen Creek Br	C-65-16-008-D-00	(12,450)	(12,450)
Friends of Libr Fountain Hills	C-65-16-009-D-00	(1,995)	(1,995)
<b>Other Mandates</b>		<b>\$ (4,200,000)</b>	<b>\$ -</b>
State Contribution		(4,200,000)	-
<b>FY 2017 Baseline Budget</b>		<b>\$ -</b>	<b>\$ -</b>
Adjustments:			
<b>Capital Improvement Program</b>		<b>\$ 2,018,941</b>	<b>\$ -</b>
Transfer to Capital Proj Fund		2,018,941	-
<b>FY 2017 Recommended Budget</b>		<b>\$ 2,018,941</b>	<b>\$ -</b>

Library Intergovernmental Fund (246)

		Expenditures	Revenue
<b>OPERATING</b>			
<b>FY 2016 Adopted Budget</b>		<b>\$ 4,579,574</b>	<b>\$ 4,579,574</b>
<b>FY 2016 Revised Budget</b>		<b>\$ 4,579,574</b>	<b>\$ 4,579,574</b>
<b>FY 2017 Baseline Budget</b>		<b>\$ 4,579,574</b>	<b>\$ 4,579,574</b>
Adjustments:			
<b>Employee Retirement and Benefits</b>		<b>\$ 61,920</b>	<b>\$ -</b>
Employee Health/Dental Premiums		62,644	-
Vacancy Savings Assoc with Benefit Adjustments		(911)	-
Retirement Contributions		187	-
<b>Base Adjustments</b>		<b>\$ 2,233</b>	<b>\$ -</b>
Other Base Adjustments		90,985	-
Increase Other Supplies and Services	\$ 90,985		-
Personnel Savings		(88,752)	-
From 3.76% to 5.61%	\$ (88,752)		-
<b>Intergovernmental Agreements</b>		<b>\$ -</b>	<b>\$ 64,153</b>
Other IGA		-	64,153
<b>FY 2017 Recommended Budget</b>		<b>\$ 4,643,727</b>	<b>\$ 4,643,727</b>
Percent Change from Baseline Amount		1.4%	1.4%

**Library District Capital Improvement Fund (465)**

	Expenditures	Revenue
<b>NON-RECURRING</b>		
<b>FY 2016 Adopted Budget</b>	\$ -	\$ 664,734
<b>FY 2016 Revised Budget</b>	\$ -	\$ 664,734
Adjustments:		
<b>Capital Improvement Program</b>	\$ -	\$ (664,734)
<i>Transfer to Capital Proj Fund</i>	-	(664,734)
<b>FY 2017 Baseline Budget</b>	\$ -	\$ -
Adjustments:		
<b>Capital Improvement Program</b>	\$ -	\$ 2,018,941
<i>Transfer to Capital Proj Fund</i>	-	2,018,941
<b>FY 2017 Recommended Budget</b>	\$ -	\$ 2,018,941

**Eliminations Fund (900)**

	Expenditures	Revenue
<b>NON-RECURRING</b>		
<b>FY 2016 Adopted Budget</b>	\$ (664,734)	\$ (664,734)
<b>FY 2016 Revised Budget</b>	\$ (664,734)	\$ (664,734)
Adjustments:		
<b>Non Recurring</b>	\$ 664,734	\$ 664,734
<i>Non Recurring Fund Transfer</i>	664,734	-
<i>Non Recurring Fund Transfer R</i>	-	664,734
<b>FY 2017 Baseline Budget</b>	\$ -	\$ -
Adjustments:		
<b>Capital Improvement Program</b>	\$ (2,018,941)	\$ (2,018,941)
<i>Transfer to Capital Proj Fund</i>	(2,018,941)	(2,018,941)
<b>FY 2017 Recommended Budget</b>	\$ (2,018,941)	\$ (2,018,941)



Maricopa County Library District  
*where curiosity leads*

## Stadium District

### Motion

Approve the Stadium District Fiscal Year 2017 Tentative Budget in the amount of \$10,639,898 by total appropriation for each fund and function class for the Stadium District.



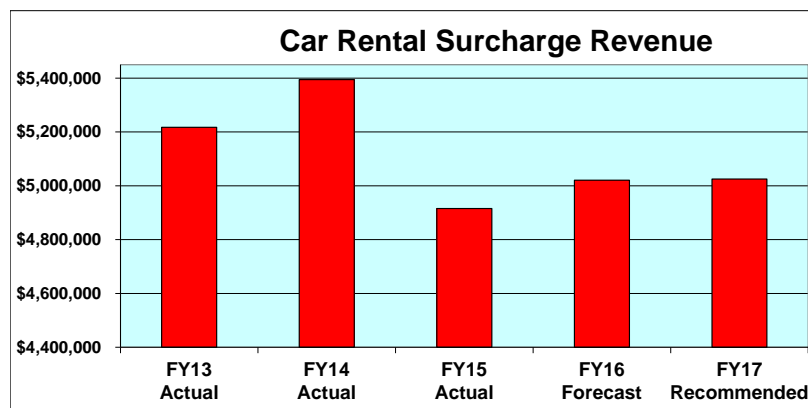


## Stadium District Transmittal Letter

To: Clint Hickman, Chairman, District 4  
Denny Barney, District 1  
Steve Chucri, District 2  
Andrew Kunasek, District 3  
Steve Gallardo, District 5

The Stadium District's recommended expenditure budget for FY 2017 is \$10,639,898 and the recommended revenue budget is \$10,620,908.

Chase Field is now entering its 19<sup>th</sup> season of baseball. The District completed Phase V of the Concrete and Structural Repair project in FY 2016. The Concrete and Structural project is projected to be an ongoing, multi-year effort based on objective findings from the Facility Assessment Study (conducted every two years) and annual observation and investigation.



On August 1, 2012, the District issued Revenue Refunding Bonds, Series 2012 in the amount of \$25,140,000 (par value) with an interest rate of 2.28%. The District paid \$3,325,000 towards the FY 2015 outstanding balance of \$16,010,000; leaving a balance of \$12,685,000 for FY 2016. The District will pay \$3,405,000 towards principal in FY 2017, leaving a balance of \$9,280,000. The Bonds are scheduled to be paid off in June 2019.

In FY 2015, \$1,230,178 of excess car rental surcharge revenue was remitted to the Arizona Sports and Tourism Authority (AZSTA). It is expected that excess car rental surcharge revenue will continue to be available for remittance to AZSTA in FY 2016 and 2017.

I wish to offer my appreciation to the Board of Directors for their support and guidance during the budget development process. I believe this budget is sustainable, responsible, and aligns with the District's mission.

Sincerely,

Shelby Scharbach  
Interim Maricopa County Manager



Chase Field

## Stadium District

*Analysis by Kimberly D. Tolbert, Management and Budget Analyst*

### Mission

The mission of the Maricopa County Stadium District is to provide fiscal resources and asset management for the community and visitors to Maricopa County so they can attend Major League Baseball games and other entertainment events in state-of-the-art, well-maintained facilities.

### Vision

Citizens serving citizens by working collaboratively, efficiently, and innovatively. We will be responsive to our customers while being fiscally prudent.

### Strategic Goals

#### Department Specific

**By June 2017, completion of preventive maintenance will increase by 5% from 80% to 85% of items that are scheduled for the Stadium to maintain the facility for the safety and convenience of the attendees.**

Status: It is anticipated that routine maintenance will be approximately 83% for FY 2016 and the goal of 85% will be met in FY 2017.

#### Department Specific

**By June 2017, the number of District events held at the ballpark will increase by 3% from 168 to 173 non-baseball events.**

Status: There are 220 non-baseball District events scheduled for FY 2016. It is anticipated that the goal of 173 non-baseball events will be met in FY 2017.

#### Department Specific

**By June, 2017, the District will increase facility revenue by 3%, from \$627,509 to \$646,334, for non-baseball events to provide resources to ensure that Chase Field is a well-maintained, state-of-the-art facility.**

Status: Revenue from non-baseball events is scheduled to be \$650,000 for FY 2016 and FY 2017 in accordance with the Booking Manager Contract.

## Summary

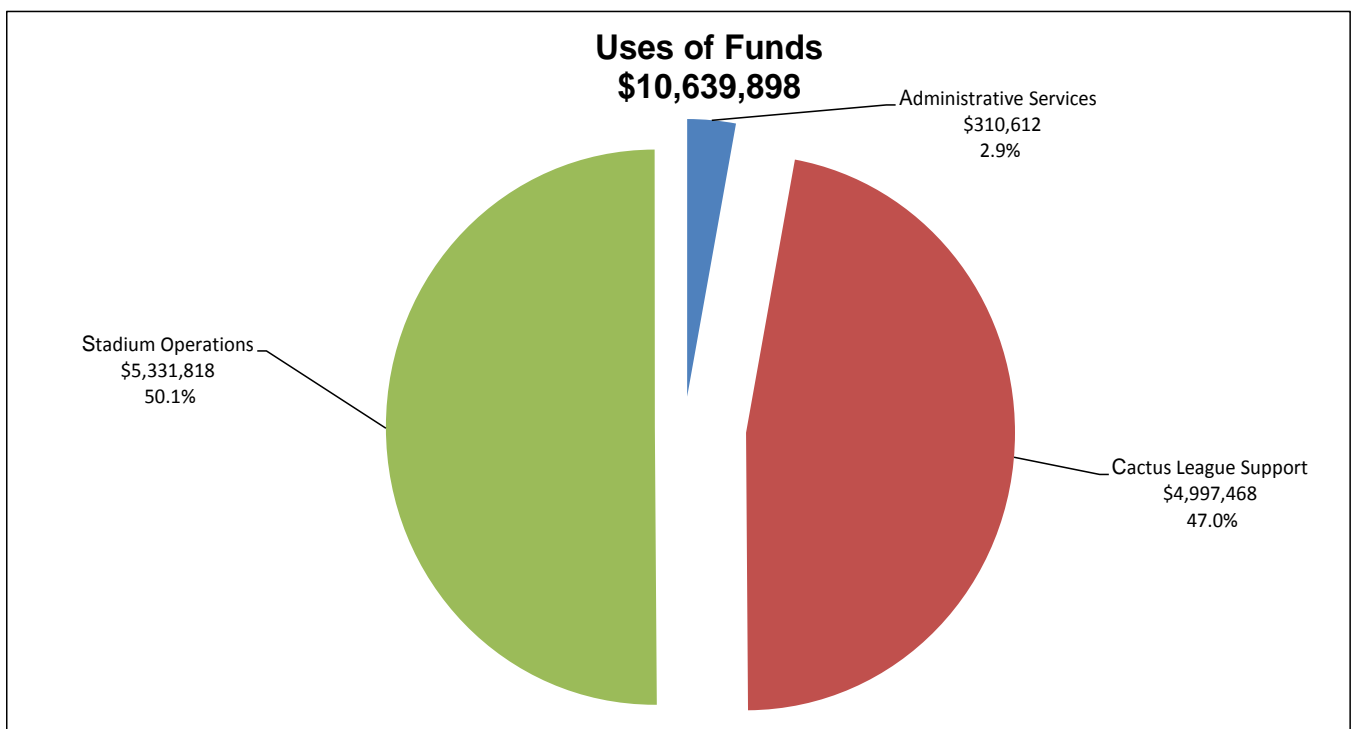
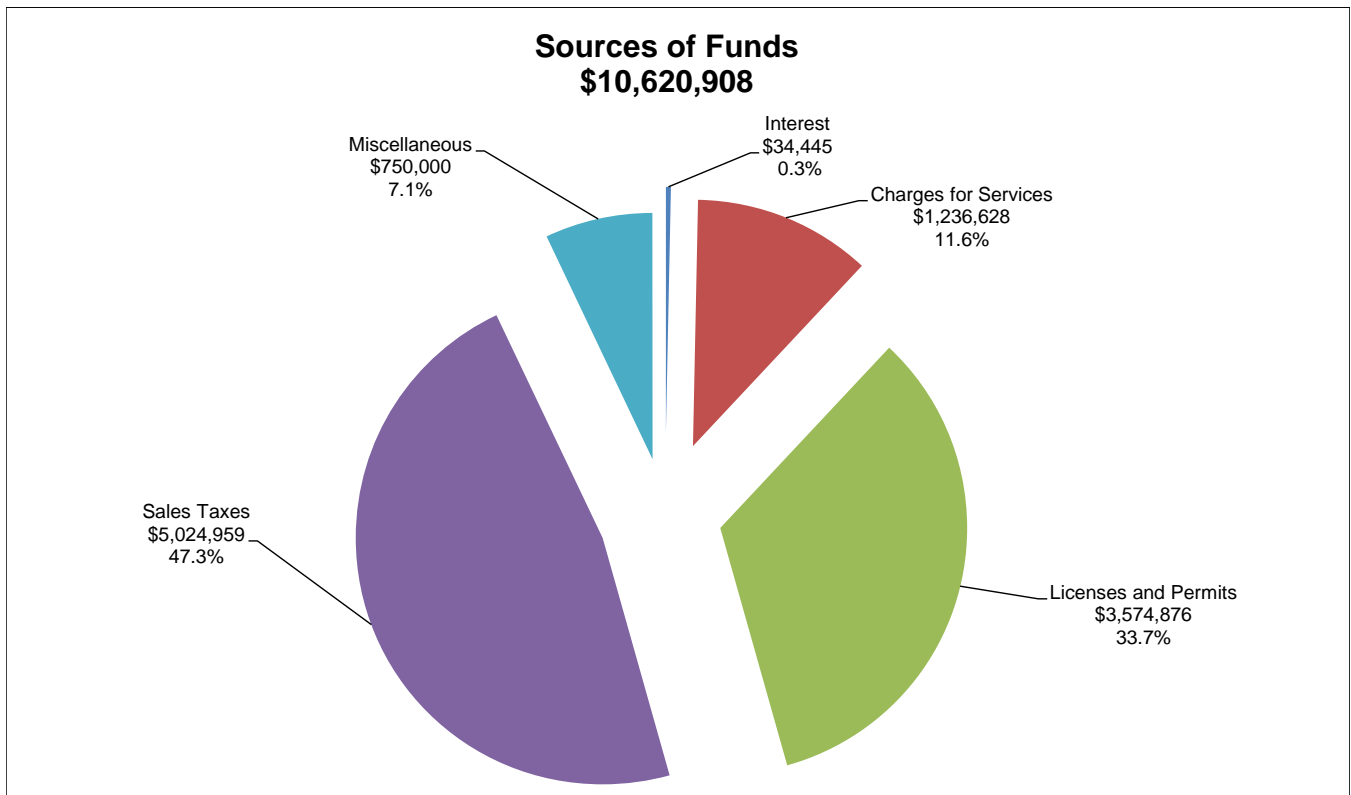
### Consolidated Sources, Uses and Fund Balance by Fund Type

	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	SUBTOTAL	ELIMINATIONS	TOTAL
<b>BEGINNING FUND BALANCE</b>	\$ 12,345,132	\$ 4,275,051	\$ 7,995,979	\$ 24,616,162	\$ -	\$ 24,616,162
<b>SOURCES OF FUNDS</b>						
<b>OPERATING</b>						
SALES TAXES	\$ 1,319,391	\$ 3,705,468	\$ 100	\$ 5,024,959	\$ -	\$ 5,024,959
LICENSES AND PERMITS	3,574,876	-	-	3,574,876	-	3,574,876
OTHER CHARGES FOR SERVICES	1,236,628	-	-	1,236,628	-	1,236,628
INTEREST EARNINGS	34,000	345	100	34,445	-	34,445
MISCELLANEOUS REVENUE	-	-	750,000	750,000	-	750,000
TRANSFERS IN	-	-	1,521,643	1,521,643	(1,521,643)	-
TOTAL OPERATING SOURCES	\$ 6,164,895	\$ 3,705,813	\$ 2,271,843	\$ 12,142,551	\$ (1,521,643)	\$ 10,620,908
<b>NON-RECURRING</b>						
TRANSFERS IN	\$ -	\$ -	\$ 2,555,000	\$ 2,555,000	\$ (2,555,000)	\$ -
TOTAL NON-RECURRING SOURCES	\$ -	\$ -	\$ 2,555,000	\$ 2,555,000	\$ (2,555,000)	\$ -
<b>TOTAL SOURCES</b>	<b>\$ 6,164,895</b>	<b>\$ 3,705,813</b>	<b>\$ 4,826,843</b>	<b>\$ 14,697,551</b>	<b>\$ (4,076,643)</b>	<b>\$ 10,620,908</b>
<b>USES OF FUNDS</b>						
<b>OPERATING</b>						
PERSONAL SERVICES	\$ 424,972	\$ -	\$ -	\$ 424,972	\$ -	\$ 424,972
SUPPLIES	5,540	-	-	5,540	-	5,540
SERVICES	2,441,934	11,595	3,000	2,456,529	-	2,456,529
CAPITAL	-	3,694,218	-	3,694,218	-	3,694,218
OTHER FINANCING USES	1,521,643	-	-	1,521,643	(1,521,643)	-
TOTAL OPERATING USES	\$ 4,394,089	\$ 3,705,813	\$ 3,000	\$ 8,102,902	\$ (1,521,643)	\$ 6,581,259
<b>NON-RECURRING</b>						
SUPPLIES	\$ 3,639	\$ -	\$ -	\$ 3,639	\$ -	\$ 3,639
SERVICES	-	-	4,055,000	4,055,000	-	4,055,000
OTHER FINANCING USES	2,555,000	-	-	2,555,000	(2,555,000)	-
TOTAL NON-RECURRING USES	\$ 2,558,639	\$ -	\$ 4,055,000	\$ 6,613,639	\$ (2,555,000)	\$ 4,058,639
<b>TOTAL USES</b>	<b>\$ 6,952,728</b>	<b>\$ 3,705,813</b>	<b>\$ 4,058,000</b>	<b>\$ 14,716,541</b>	<b>\$ (4,076,643)</b>	<b>\$ 10,639,898</b>
STRUCTURAL BALANCE	\$ 1,770,806	\$ -	\$ 2,268,843	\$ 4,039,649	\$ -	\$ 4,039,649
<b>ENDING FUND BALANCE:</b>						
RESTRICTED	\$ 11,557,299	\$ 4,275,051	\$ 8,764,822	\$ 24,597,172	\$ -	\$ 24,597,172

## Appropriated Expenditures and Other Uses by Department, Fund and Function Class

		<b>FY 2016 ADOPTED</b>	<b>FY 2016 REVISED</b>	<b>FY 2017 RECOMM</b>	<b>(INC.)/DEC FROM REV.</b>
<b>680</b>	<b>STADIUM DISTRICT</b>				
<b>250</b>	<b>CACTUS LEAGUE OPERATIONS</b>				
	OPERATING	\$ 1,297,259	\$ 1,297,259	\$ 1,297,259	\$ -
<b>253</b>	<b>BALLPARK OPERATIONS</b>				
	OPERATING	\$ 3,096,830	\$ 3,096,830	\$ 3,096,830	\$ -
	NON RECURRING NON PROJECT	2,500,000	2,500,000	2,558,639	(58,639)
	All Functions	\$ 5,596,830	\$ 5,596,830	\$ 5,655,469	\$ (58,639)
<b>370</b>	<b>STADIUM DISTRICT DEBT SERVICE</b>				
	OPERATING	\$ 3,701,623	\$ 3,701,623	\$ 3,705,813	\$ (4,190)
	All Functions	\$ 3,701,623	\$ 3,701,623	\$ 3,705,813	\$ (4,190)
<b>450</b>	<b>LONG TERM PROJECT RESERVE</b>				
	OPERATING	\$ 3,000	\$ 3,000	\$ 3,000	\$ -
	NON RECURRING NON PROJECT	4,000,000	4,226,952	4,055,000	171,952
	All Functions	\$ 4,003,000	\$ 4,229,952	\$ 4,058,000	\$ 171,952
<b>900</b>	<b>ELIMINATIONS</b>				
	OPERATING	\$ (1,385,778)	\$ (1,385,778)	\$ (1,521,643)	\$ 135,865
	NON-RECURRING	(2,500,000)	(2,500,000)	(2,555,000)	55,000
	All Functions	\$ (3,885,778)	\$ (3,885,778)	\$ (4,076,643)	\$ 190,865
	<b>TOTAL STADIUM DISTRICT</b>	<b>\$ 10,712,934</b>	<b>\$ 10,939,886</b>	<b>\$ 10,639,898</b>	<b>\$ 299,988</b>

## Sources and Uses of Funds



## Sources and Uses by Program and Activity

PROGRAM / ACTIVITY	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VAR	%
<b>SOURCES</b>							
CACT - CACTUS LEAGUE SUPPORT	\$ 4,916,111	\$ 5,021,014	\$ 5,021,014	\$ 5,021,038	\$ 5,025,204	\$ 4,190	0.1%
STOP - STADIUM OPERATIONS	5,436,820	5,484,439	5,484,439	5,553,781	5,561,604	77,165	1.4%
68SD - STADIUM DISTRICT	\$ 10,352,931	\$ 10,505,453	\$ 10,505,453	\$ 10,574,819	\$ 10,586,808	\$ 81,355	0.8%
GGOV - GENERAL GOVERNMENT	\$ (30,186)	\$ 34,100	\$ 34,100	\$ 38,987	\$ 34,100	\$ -	0.0%
99GV - GENERAL OVERHEAD	\$ (30,186)	\$ 34,100	\$ 34,100	\$ 38,987	\$ 34,100	\$ -	0.0%
<b>TOTAL PROGRAMS</b>	<b>\$ 10,322,745</b>	<b>\$ 10,539,553</b>	<b>\$ 10,539,553</b>	<b>\$ 10,613,806</b>	<b>\$ 10,620,908</b>	<b>\$ 81,355</b>	<b>0.8%</b>
<b>USES</b>							
CACT - CACTUS LEAGUE SUPPORT	\$ 4,942,825	\$ 4,991,634	\$ 4,991,634	\$ 4,991,537	\$ 4,997,468	\$ (5,834)	-0.1%
STOP - STADIUM OPERATIONS	3,325,831	5,369,386	5,607,323	5,590,915	5,331,731	275,592	4.9%
68SD - STADIUM DISTRICT	\$ 8,268,656	\$ 10,361,020	\$ 10,598,957	\$ 10,582,452	\$ 10,329,199	\$ 269,758	2.5%
BDFS - BUDGET AND FINANCIAL SERVICES	\$ 54,775	\$ 56,914	\$ 56,914	\$ 58,635	\$ 57,836	\$ (922)	-1.6%
HRAC - HUMAN RESOURCES	43,502	55,286	55,286	53,935	55,918	(632)	-1.1%
ODIR - EXECUTIVE MANAGEMENT	80,951	80,826	80,826	85,627	81,462	(636)	-0.8%
POOL - POOLED COSTS	-	10,985	-	-	8,930	(8,930)	N/A
PROC - PROCUREMENT	4,747	3,241	3,241	2,342	3,311	(70)	-2.2%
SPPT - OPERATIONS SUPPORT	60,660	59,648	59,648	60,049	60,703	(1,055)	-1.8%
99AS - INDIRECT SUPPORT	\$ 244,635	\$ 266,900	\$ 255,915	\$ 260,588	\$ 268,160	\$ (12,245)	-4.8%
CSCA - CENTRAL SERVICE COST ALLOC	\$ 36,293	\$ 79,504	\$ 79,504	\$ 79,508	\$ 33,713	\$ 45,791	57.6%
INFR - INFRASTRUCTURE	8	-	-	-	-	-	N/A
RISK - RISK PREMIUMS	1,008	897	897	903	882	15	1.7%
99GV - GENERAL OVERHEAD	\$ 37,309	\$ 80,401	\$ 80,401	\$ 80,411	\$ 34,595	\$ 45,806	57.0%
TSPT - TECHNOLOGY SUPPORT	\$ 1,486	\$ 4,613	\$ 4,613	\$ 4,245	\$ 7,944	\$ (3,331)	-72.2%
99IT - INFORMATION TECHNOLOGY	\$ 1,486	\$ 4,613	\$ 4,613	\$ 4,245	\$ 7,944	\$ (3,331)	-72.2%
<b>TOTAL PROGRAMS</b>	<b>\$ 8,552,086</b>	<b>\$ 10,712,934</b>	<b>\$ 10,939,886</b>	<b>\$ 10,927,696</b>	<b>\$ 10,639,898</b>	<b>\$ 299,988</b>	<b>2.7%</b>



## Sources and Uses by Category

CATEGORY	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VAR	%
<b>TAXES</b>							
0606 - SALES TAXES	4,915,705	5,020,769	5,020,769	5,020,769	5,024,959	4,190	0.1%
<b>SUBTOTAL</b>	\$ 4,915,705	\$ 5,020,769	\$ 5,020,769	\$ 5,020,769	\$ 5,024,959	\$ 4,190	0.1%
<b>LICENSES AND PERMITS</b>							
0610 - LICENSES AND PERMITS	3,469,347	3,499,163	3,499,163	3,521,556	3,574,876	75,713	2.2%
<b>SUBTOTAL</b>	\$ 3,469,347	\$ 3,499,163	\$ 3,499,163	\$ 3,521,556	\$ 3,574,876	\$ 75,713	2.2%
<b>CHARGES FOR SERVICE</b>							
0635 - OTHER CHARGES FOR SERVICES	1,191,962	1,235,176	1,235,176	1,259,779	1,236,628	1,452	0.1%
<b>SUBTOTAL</b>	\$ 1,191,962	\$ 1,235,176	\$ 1,235,176	\$ 1,259,779	\$ 1,236,628	\$ 1,452	0.1%
<b>MISCELLANEOUS</b>							
0645 - INTEREST EARNINGS	(29,644)	34,445	34,445	39,521	34,445	-	0.0%
0650 - MISCELLANEOUS REVENUE	775,375	750,000	750,000	772,181	750,000	-	0.0%
<b>SUBTOTAL</b>	\$ 745,731	\$ 784,445	\$ 784,445	\$ 811,702	\$ 784,445	\$ -	0.0%
<b>ALL REVENUES</b>	\$ 10,322,745	\$ 10,539,553	\$ 10,539,553	\$ 10,613,806	\$ 10,620,908	\$ 81,355	0.8%
<b>TOTAL SOURCES</b>	\$ 10,322,745	\$ 10,539,553	\$ 10,539,553	\$ 10,613,806	\$ 10,620,908	\$ 81,355	0.8%
CATEGORY	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VAR	%
<b>PERSONAL SERVICES</b>							
0701 - REGULAR PAY	300,789	298,742	289,970	296,928	290,094	(124)	0.0%
0705 - TEMPORARY PAY	-	9,772	9,772	4,081	9,772	-	0.0%
0710 - OVERTIME	5,277	5,000	5,000	5,000	5,300	(300)	-6.0%
0750 - FRINGE BENEFITS	94,426	101,526	99,313	98,636	103,968	(4,655)	-4.7%
0795 - PERSONNEL SERVICES ALLOC-OUT	(40,133)	(13,489)	(13,489)	(13,488)	(12,920)	(569)	-4.2%
0796 - PERSONNEL SERVICES ALLOC-IN	17,070	17,146	17,146	17,056	16,058	1,088	6.3%
<b>SUBTOTAL</b>	\$ 377,429	\$ 418,697	\$ 407,712	\$ 408,213	\$ 412,272	\$ (4,560)	-1.1%
<b>SUPPLIES</b>							
0801 - GENERAL SUPPLIES	1,119	5,485	5,485	2,741	5,485	-	0.0%
0804 - NON-CAPITAL EQUIPMENT	63	-	-	-	-	-	N/A
0806 - SUPPLIES-ALLOCATION IN	-	58	58	44	3,694	(3,636)	-6269.0%
<b>SUBTOTAL</b>	\$ 1,182	\$ 5,543	\$ 5,543	\$ 2,785	\$ 9,179	\$ (3,636)	-65.6%
<b>SERVICES</b>							
0810 - LEGAL SERVICES	14,163	75,298	75,298	69,207	50,000	25,298	33.6%
0812 - OTHER SERVICES	2,040,400	1,948,059	1,959,044	1,956,908	1,889,430	69,614	3.6%
0820 - RENT & OPERATING LEASES	2,908	3,000	3,000	2,921	3,000	-	0.0%
0825 - REPAIRS AND MAINTENANCE	1,951,183	4,001,000	4,001,000	4,001,000	4,056,000	(55,000)	-1.4%
0830 - INTERGOVERNMENTAL PAYMENTS	460,957	555,910	555,910	562,516	510,609	45,301	8.1%
0841 - TRAVEL	4,341	4,950	4,950	5,766	4,950	-	0.0%
0842 - EDUCATION AND TRAINING	152	8,400	8,400	5,100	8,400	-	0.0%
0843 - POSTAGE/FREIGHT/SHIPPING	41	276	276	141	276	-	0.0%
0850 - UTILITIES	58	875	875	379	875	-	0.0%
0873 - SERVICES-ALLOCATION IN	10,077	733	733	825	689	44	6.0%
<b>SUBTOTAL</b>	\$ 4,484,280	\$ 6,598,501	\$ 6,609,486	\$ 6,604,763	\$ 6,524,229	\$ 85,257	1.3%
<b>CAPITAL</b>							
0915 - BUILDINGS AND IMPROVEMENTS	-	-	226,952	221,840	-	226,952	100.0%
0950 - DEBT SERVICE	3,689,128	3,690,028	3,690,028	3,690,028	3,694,218	(4,190)	-0.1%
0956 - CAPITAL-ALLOCATION IN	67	165	165	67	-	165	100.0%
<b>SUBTOTAL</b>	\$ 3,689,195	\$ 3,690,193	\$ 3,917,145	\$ 3,911,935	\$ 3,694,218	\$ 222,927	5.7%
<b>ALL EXPENDITURES</b>	\$ 8,552,086	\$ 10,712,934	\$ 10,939,886	\$ 10,927,696	\$ 10,639,898	\$ 299,988	2.7%
<b>TOTAL USES</b>	\$ 8,552,086	\$ 10,712,934	\$ 10,939,886	\$ 10,927,696	\$ 10,639,898	\$ 299,988	2.7%

## Sources and Uses by Fund and Function

FUND / FUNCTION CLASS	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VAR	%
250 CACTUS LEAGUE OPERATIONS							
OPERATING	\$ 1,339,819	\$ 1,333,391	\$ 1,333,391	\$ 1,336,053	\$ 1,333,391	\$ -	0.0%
<b>FUND TOTAL SOURCES</b>	\$ 1,339,819	\$ 1,333,391	\$ 1,333,391	\$ 1,336,053	\$ 1,333,391	\$ -	0.0%
253 BALLPARK OPERATIONS							
OPERATING	\$ 4,642,718	\$ 4,754,339	\$ 4,754,339	\$ 4,803,560	\$ 4,831,504	\$ 77,165	1.6%
<b>FUND TOTAL SOURCES</b>	\$ 4,642,718	\$ 4,754,339	\$ 4,754,339	\$ 4,803,560	\$ 4,831,504	\$ 77,165	1.6%
370 STADIUM DISTRICT DEBT SERVICE							
OPERATING	\$ 3,564,658	\$ 3,701,623	\$ 3,701,623	\$ 3,701,647	\$ 3,705,813	\$ 4,190	0.1%
<b>FUND TOTAL SOURCES</b>	\$ 3,564,658	\$ 3,701,623	\$ 3,701,623	\$ 3,701,647	\$ 3,705,813	\$ 4,190	0.1%
450 LONG TERM PROJECT RESERVE							
OPERATING	\$ 2,395,536	\$ 2,135,978	\$ 2,135,978	\$ 2,158,324	\$ 2,271,843	\$ 135,865	6.4%
NON RECURRING NON PROJECT	-	2,500,000	2,500,000	2,500,000	2,555,000	55,000	2.2%
<b>FUND TOTAL SOURCES</b>	\$ 2,395,536	\$ 4,635,978	\$ 4,635,978	\$ 4,658,324	\$ 4,826,843	\$ 190,865	4.1%
900 ELIMINATIONS							
OPERATING	\$ (1,619,986)	\$ (1,385,778)	\$ (1,385,778)	\$ (1,385,778)	\$ (1,521,643)	\$ (135,865)	9.8%
NON RECURRING NON PROJECT	-	(2,500,000)	(2,500,000)	(2,500,000)	(2,555,000)	(55,000)	2.2%
<b>DEPARTMENT OPERATING TOTAL SOURCES</b>	\$ 10,322,745	\$ 10,539,553	\$ 10,539,553	\$ 10,613,806	\$ 10,620,908	\$ 81,355	0.8%
<b>DEPARTMENT NON RECURRING TOTAL SOURCES</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
<b>DEPARTMENT TOTAL SOURCES</b>	\$ 10,322,745	\$ 10,539,553	\$ 10,539,553	\$ 10,613,806	\$ 10,620,908	\$ 81,355	0.8%
FUND / FUNCTION CLASS	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED VS RECOMM VAR	%
250 CACTUS LEAGUE OPERATIONS							
OPERATING	\$ 1,255,492	\$ 1,297,259	\$ 1,297,259	\$ 1,297,170	\$ 1,297,259	\$ -	0.0%
<b>FUND TOTAL USES</b>	\$ 1,255,492	\$ 1,297,259	\$ 1,297,259	\$ 1,297,170	\$ 1,297,259	\$ -	0.0%
253 BALLPARK OPERATIONS							
OPERATING	\$ 3,271,951	\$ 3,096,830	\$ 3,096,830	\$ 3,090,349	\$ 3,096,830	\$ -	0.0%
NON RECURRING NON PROJECT	-	2,500,000	2,500,000	2,500,000	2,558,639	(58,639)	-2.3%
<b>FUND TOTAL USES</b>	\$ 3,271,951	\$ 5,596,830	\$ 5,596,830	\$ 5,590,349	\$ 5,655,469	\$ (58,639)	-1.0%
370 STADIUM DISTRICT DEBT SERVICE							
OPERATING	\$ 3,690,946	\$ 3,701,623	\$ 3,701,623	\$ 3,701,615	\$ 3,705,813	\$ (4,190)	-0.1%
<b>FUND TOTAL USES</b>	\$ 3,690,946	\$ 3,701,623	\$ 3,701,623	\$ 3,701,615	\$ 3,705,813	\$ (4,190)	-0.1%
450 LONG TERM PROJECT RESERVE							
OPERATING	\$ 2,500	\$ 3,000	\$ 3,000	\$ 2,500	\$ 3,000	\$ -	0.0%
NON RECURRING NON PROJECT	1,951,183	4,000,000	4,226,952	4,221,840	4,055,000	171,952	4.1%
<b>FUND TOTAL USES</b>	\$ 1,953,683	\$ 4,003,000	\$ 4,229,952	\$ 4,224,340	\$ 4,058,000	\$ 171,952	4.1%
900 ELIMINATIONS							
OPERATING	\$ (1,619,986)	\$ (1,385,778)	\$ (1,385,778)	\$ (1,385,778)	\$ (1,521,643)	\$ 135,865	-9.8%
NON RECURRING NON PROJECT	-	(2,500,000)	(2,500,000)	(2,500,000)	(2,555,000)	55,000	-2.2%
<b>FUND TOTAL USES</b>	\$ (1,619,986)	\$ (3,885,778)	\$ (3,885,778)	\$ (3,885,778)	\$ (4,076,643)	\$ 190,865	-4.9%
<b>DEPARTMENT OPERATING TOTAL USES</b>	\$ 6,600,903	\$ 6,712,934	\$ 6,712,934	\$ 6,705,856	\$ 6,581,259	\$ 131,675	2.0%
<b>DEPARTMENT NON RECURRING TOTAL USES</b>	\$ 1,951,183	\$ 4,000,000	\$ 4,226,952	\$ 4,221,840	\$ 4,058,639	\$ 168,313	4.0%
<b>DEPARTMENT TOTAL USES</b>	\$ 8,552,086	\$ 10,712,934	\$ 10,939,886	\$ 10,927,696	\$ 10,639,898	\$ 299,988	2.7%

## Fund Transfers In

Fund/Function/Transfer	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMMENDED
<b>CAPITAL PROJECTS</b>	\$ 3,885,778	\$ 3,885,778	\$ 3,885,778	\$ 4,076,643
<u>Operating</u>	\$ 1,385,778	\$ 1,385,778	\$ 1,385,778	\$ 1,521,643
<u>Non-Recurring</u>	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,555,000
450 - LONG TERM PROJECT RESERVE	\$ 3,885,778	\$ 3,885,778	\$ 3,885,778	\$ 4,076,643
<u>Operating</u>	\$ 1,385,778	\$ 1,385,778	\$ 1,385,778	\$ 1,521,643
<u>Non-Recurring</u>	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,555,000
<b>TOTAL BEFORE ELIMINATIONS</b>	\$ 3,885,778	\$ 3,885,778	\$ 3,885,778	\$ 4,076,643
<u>Operating</u>	\$ 1,385,778	\$ 1,385,778	\$ 1,385,778	\$ 1,521,643
<u>Non-Recurring</u>	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,555,000
<b>ELIMINATIONS</b>	\$ (3,885,778)	\$ (3,885,778)	\$ (3,885,778)	\$ (4,076,643)
<u>Operating</u>	\$ (1,385,778)	\$ (1,385,778)	\$ (1,385,778)	\$ (1,521,643)
<u>Non-Recurring</u>	\$ (2,500,000)	\$ (2,500,000)	\$ (2,500,000)	\$ (2,555,000)
<b>ALL FUNDS</b>	\$ -	\$ -	\$ -	\$ -

## Fund Transfers Out

Fund/Function/Transfer	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMMENDED
<b>OTHER SPECIAL REVENUE</b>	\$ 3,885,778	\$ 3,885,778	\$ 3,885,778	\$ 4,076,643
<u>Operating</u>	\$ 1,385,778	\$ 1,385,778	\$ 1,385,778	\$ 1,521,643
<u>Non-Recurring</u>	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,555,000
253 - BALLPARK OPERATIONS	\$ 3,885,778	\$ 3,885,778	\$ 3,885,778	\$ 4,076,643
<u>Operating</u>	\$ 1,385,778	\$ 1,385,778	\$ 1,385,778	\$ 1,521,643
<u>Non-Recurring</u>	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,555,000
<b>TOTAL BEFORE ELIMINATIONS</b>	\$ 3,885,778	\$ 3,885,778	\$ 3,885,778	\$ 4,076,643
<u>Operating</u>	\$ 1,385,778	\$ 1,385,778	\$ 1,385,778	\$ 1,521,643
<u>Non-Recurring</u>	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,555,000
<b>ELIMINATIONS</b>	\$ (3,885,778)	\$ (3,885,778)	\$ (3,885,778)	\$ (4,076,643)
<u>Operating</u>	\$ (1,385,778)	\$ (1,385,778)	\$ (1,385,778)	\$ (1,521,643)
<u>Non-Recurring</u>	\$ (2,500,000)	\$ (2,500,000)	\$ (2,500,000)	\$ (2,555,000)
<b>ALL FUNDS</b>	\$ -	\$ -	\$ -	\$ -

## Staffing by Program and Activity

PROGRAM/ACTIVITY	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED TO RECOMM VARIANCE	VAR %
INDIRECT SUPPORT							
BUDGET AND FINANCIAL SERVICES	.80	.70	.70	.70	.70	-	0.0%
EXECUTIVE MANAGEMENT	.50	.50	.50	.50	.50	-	0.0%
HUMAN RESOURCES	.55	.55	.55	.55	.55	-	0.0%
OPERATIONS SUPPORT	.70	.85	.85	.85	.85	-	0.0%
PROCUREMENT	.10	.05	.05	.05	.05	-	0.0%
PROGRAM TOTAL	2.65	2.65	2.65	2.65	2.65	-	0.0%
STADIUM DISTRICT							
STADIUM OPERATIONS	2.35	2.35	2.35	2.35	2.35	-	0.0%
PROGRAM TOTAL	2.35	2.35	2.35	2.35	2.35	-	0.0%
DEPARTMENT TOTAL	5.00	5.00	5.00	5.00	5.00	-	0.0%

## Staffing by Market Range Title

MARKET RANGE TITLE	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED TO RECOMM VARIANCE	VAR %
Director - Stadium District	1.00	1.00	1.00	1.00	1.00	-	0.0%
Executive Assistant	1.00	1.00	-	-	-	-	N/A
Facil Capital Project Mgr	1.00	1.00	1.00	1.00	1.00	-	0.0%
Finance/Business Analyst	1.00	1.00	1.00	1.00	1.00	-	0.0%
Management Assistant	-	-	1.00	1.00	1.00	-	0.0%
Office Assistant	1.00	1.00	1.00	1.00	1.00	-	0.0%
Department Total	5.00	5.00	5.00	5.00	5.00	-	0.0%

## Staffing by Fund

DEPARTMENT/FUND	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REVISED TO RECOMM VARIANCE	VAR %
253 BALLPARK OPERATIONS	5.00	5.00	5.00	5.00	5.00	-	0.0%
Department Total	5.00	5.00	5.00	5.00	5.00	-	0.0%

## General Adjustments

### Base Adjustments:

#### **Ballpark Operations Fund (253) Operating**

- Increase Regular Benefits by \$6,550 for the impact of the changes in health/dental premium rates.
- Increase Personnel Benefits Savings by \$874 for the vacancy factor applied to the impact of the changes in health/dental and retirement rates.
- Increase Regular Benefits by \$33 for the impact of the changes in retirement contribution rates.
- Decrease Services by \$5,694.
- Decrease Internal Service Charges by \$15 for the impact of the changes in risk management charges.
- Increase Revenues by \$77,165 for the impact of additional payments from the Arizona Diamondbacks in compliance with multiple agreements and changes in other charges for services.

#### **Ballpark Operations Fund (253) Non Recurring Non Project**

- The 2017 Non Recurring Non Project budget of \$2,558,639 includes:
  - Increase Supplies-Allocation In by \$3,639 for Other IT Non Recurring expense for desktop replacement.
  - Increase Transfer Out by \$2,555,000 to the Long Term Project Reserve Fund (450) Non Recurring Non Project.

**Stadium District Debt Service (370) Operating**

- Increase Revenue by \$4,190 for the impact of changes in Car Rental Surcharge in FY 2017.
- Increase Debt Service expenditures by \$4,190 in FY 2017.

**Long Term Project Reserve Fund (450) Operating**

- Increase revenue by \$135,865.

**Long Term Project Reserve Fund (450) Non Recurring Non Project**

- The Non Recurring Non Project budget includes:
  - Increase Transfer In by \$2,555,000 from Ballpark Operations Fund (253) Non Recurring Non Project.
  - Increase expenditures by \$4,000,000 for Phase VI of the Concrete and Structural Repair project and \$55,000 for Chase Field Roof Power Wash.

**Eliminations Fund (900) Operating**

- Decrease revenue and expenditures by \$135,865 to eliminate transfers between Ballpark Operations Fund (253) and Long Term Project Reserve Fund (450).

**Eliminations Fund (900) Non Recurring Non Project**

- The 2017 Non Recurring Non Project budget of (\$2,555,000) includes:
  - Decrease revenue and expenditures by \$2,555,000 to eliminate transfers between Ballpark Operations Fund (253) and Long Term Project Reserve Fund (450).

## Programs and Activities

### Stadium District Program

The purpose of the Stadium District Program is to provide facilities and events to communities, residents and visitors so they can enjoy the benefits of baseball games and other events.

### Program Results

Measure Description	FY 2015 ACTUAL	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REV VS RECOMM VAR	%
Percent of routine maintenance items completed on schedule during current fiscal	84.4%	81.1%	19.1%	85.0%	3.9%	4.8%
Percent of event attendees reporting that they are satisfied with facility during the current fiscal year.	77.4%	77.4%	77.4%	77.4%	0.0%	0.0%
Percent change in economic benefit from Cactus League over prior year.	28.9%	5.0%	28.9%	5.0%	0.0%	0.0%

Activities that comprise this program include:

- Cactus League Support
- Stadium Operations

### Cactus League Support Activity

The purpose of the Cactus League Activity is to provide spring training facilities to Maricopa County communities so they can enjoy the economic benefit resulting from games and events.

**Mandates:** Mandated by A.R.S 48-4204 which states, "From the taxes and surcharges levied pursuant to article 2 of this chapter for use with respect to major league baseball spring training, the district may

acquire land and construct, finance, furnish, maintain, improve, operate, market and promote the use of existing or proposed major league baseball spring training facilities or stadiums and other structures, utilities, roads, parking areas or buildings necessary for full use of the training facilities or stadiums for sports and other purposes and do all things necessary or convenient to accomplish those purposes. The board shall require that any project undertaken by the district include financial participation from the county or municipality in which the project is located, from a private party or from any combination of these entities which equals or exceeds one-half of the amount to be expended or distributed by the district..."

Measure Type	Measure Description	FY 2015 ACTUAL	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REV VS RECOMM VAR	%
Result	Percent change in economic benefit from Cactus League over prior year.	28.9%	5.0%	28.9%	5.0%	0.0%	0.0%
Output	Number of existing spring training facilities in Maricopa County for the current Fiscal Year.	10	10	10	10	-	0.0%
Demand	Number of existing and planned spring training facilities for the current Fiscal Year.	10	10	10	10	-	0.0%
Expenditure Ratio	Cost per existing spring training facility in Maricopa County for the current fiscal year.	\$ 494,282.50	\$ 499,163.40	\$ 499,153.70	\$ 499,746.80	\$ (583.40)	-0.1%
<b>Revenue</b>							
	250 - CACTUS LEAGUE OPERATIONS	\$ 1,351,453	\$ 1,319,391	\$ 1,319,391	\$ 1,319,391	\$ -	0.0%
	370 - STADIUM DISTRICT DEBT SERVICE	3,564,658	3,701,623	3,701,647	3,705,813	4,190	0.1%
	TOTAL SOURCES	\$ 4,916,111	\$ 5,021,014	\$ 5,021,038	\$ 5,025,204	\$ 4,190	0.1%
<b>Expenditure</b>							
	250 - CACTUS LEAGUE OPERATIONS	\$ 1,251,879	\$ 1,290,011	\$ 1,289,922	\$ 1,291,655	\$ (1,644)	-0.1%
	370 - STADIUM DISTRICT DEBT SERVICE	3,690,946	3,701,623	3,701,615	3,705,813	(4,190)	-0.1%
	TOTAL USES	\$ 4,942,825	\$ 4,991,634	\$ 4,991,537	\$ 4,997,468	\$ (5,834)	-0.1%

**Activity Narrative:** The annual cost per spring training facility declined in FY 2015 due to a decrease in excess Car Rental Surcharge that was remitted to the Arizona Sports and Tourism Authority (AZSTA). The payment to AZSTA in FY 2015, in accordance with the intergovernmental agreement was \$1,230,178. The debt service payment increased due to the net effect of an increase in principal and decrease in interest payments. Revenue collected for the Car Rental Surcharge is expected to increase based on historical results and forecasting tools.

### Stadium Operations Activity

The purpose of the Stadium Operations Activity is to provide Stadium events, capital improvement projects and a well-maintained facility to attendees so they can attend and enjoy events in an up-to-date well maintained facility.

**Mandates:** Mandated by A.R.S 48-4204 which states, "From the taxes and surcharges levied pursuant to article 2 of this chapter for use with respect to major league baseball spring training, the district may acquire land and construct, finance, furnish, maintain, improve, operate, market and promote the use of existing or proposed major league baseball spring training facilities or stadiums and other structures, utilities, roads, parking areas or buildings necessary for full use of the training facilities or stadiums for sports and other purposes and do all things necessary or convenient to accomplish those purposes. The board shall require that any project undertaken by the district include financial participation from the county or municipality in which the project is located, from a private party or from any combination of these entities which equals or exceeds one-half of the amount to be expended or distributed by the district..."

Measure Type	Measure Description	FY 2015 ACTUAL	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM	REV VS RECOMM VAR	%
Result	Percent of routine maintenance items completed on schedule during current fiscal year.	84.4%	81.1%	19.1%	85.0%	3.9%	4.8%
Result	Percent of event attendees reporting that they are satisfied with facility during the current fiscal year.	77.4%	77.4%	77.4%	77.4%	0.0%	0.0%
Output	Number of total routine maintenance items scheduled for the current fiscal year.	1,901	1,901	1,901	1,901	-	0.0%
Output	Number of attendees at all events for the current Fiscal Year	2,106,079	2,165,724	2,137,378	2,137,378	(28,346)	-1.3%
Demand	Number of expected attendees at events for the current fiscal year.	2,165,724	2,165,724	2,137,378	2,137,378	(28,346)	-1.3%
Expenditure Ratio	Cost per attendee for the current fiscal year.	\$ 1.58	\$ 2.59	\$ 2.62	\$ 2.49	\$ 0.09	3.7%
<b>Revenue</b>							
	253 - BALLPARK OPERATIONS	\$ 4,661,309	\$ 4,734,339	\$ 4,781,335	\$ 4,811,504	\$ 77,165	1.6%
	450 - LONG TERM PROJECT RESERVE	2,395,497	4,635,878	4,658,224	4,826,743	190,865	4.1%
	900 - ELIMINATIONS	(1,619,986)	(3,885,778)	(3,885,778)	(4,076,643)	(190,865)	4.9%
	<b>TOTAL SOURCES</b>	<b>\$ 5,436,820</b>	<b>\$ 5,484,439</b>	<b>\$ 5,553,781</b>	<b>\$ 5,561,604</b>	<b>\$ 77,165</b>	<b>1.4%</b>
<b>Expenditure</b>							
	253 - BALLPARK OPERATIONS	\$ 2,992,134	\$ 5,263,149	\$ 5,252,353	\$ 5,350,374	\$ (87,225)	-1.7%
	450 - LONG TERM PROJECT RESERVE	1,953,683	4,229,952	4,224,340	4,058,000	171,952	4.1%
	900 - ELIMINATIONS	(1,619,986)	(3,885,778)	(3,885,778)	(4,076,643)	190,865	-4.9%
	<b>TOTAL USES</b>	<b>\$ 3,325,831</b>	<b>\$ 5,607,323</b>	<b>\$ 5,590,915</b>	<b>\$ 5,331,731</b>	<b>\$ 275,592</b>	<b>4.9%</b>

**Activity Narrative:** It is estimated that there will be a slight increase in routine maintenance items completed on time. The number of expected attendees at events for the current fiscal year is expected to decrease in FY 2017. The results of the survey that was conducted in 2015 by the Arizona Diamondbacks showed that customer satisfaction remained the same. The decrease in attendance would be due to historical data and forecasting tools. Increase in revenue results from agreements with the Arizona Diamondbacks in FY 2016. The District is working with the Arizona Diamondbacks and facility assessment to determine the amount for non-recurring major maintenance and/or capital projects.

## Revenue Sources and Variance Commentary

### Special Sales Tax

The Car Rental Surcharge established by A.R.S. §48-4234 is used to repay Stadium District Revenue Bonds for Chase Field or the Cactus League and to fund Cactus League operations. Any net revenue is transferred to the Arizona Sports and Tourism Authority (AZSTA) according to an intergovernmental agreement. Pursuant to A.R.S. §48-4234, the District may set the car rental surcharge at \$2.50 for each lease or rental of a motor vehicle, licensed for hire for less than one year and designed to carry fewer than 15 passengers, regardless of whether such vehicle is licensed in the State of Arizona. The District Board of Directors initially levied a car rental surcharge at a rate of \$1.50 beginning in January 1992. The District Board of Directors increased the surcharge to \$2.50, the maximum amount permitted by Statute, in January 1993.

Stadium District Car Rental Surcharge		
Fiscal Year	Annual Collections	Growth Rate
2007-08	6,132,645	-2.5%
2008-09	5,304,567	-13.5%
2009-10	4,668,575	-12.0%
2010-11	4,988,266	6.8%
2011-12	5,191,683	4.1%
2012-13	5,217,412	0.5%
2013-14	5,394,707	3.4%
2014-15	4,915,705	-8.9%
2015-16*	5,020,769	2.1%
2016-17**	5,024,959	0.1%

\* Forecasted  
\*\* Budgeted



## Licenses and Permits

The Stadium District receives revenue for naming rights, intellectual property rights and commissions on suite rental which it classifies as License and Permit revenue. In addition, there are receipts under agreement with the Arizona Diamondbacks baseball organization that fall into this category.

## Other Charges for Service

The Stadium District classifies revenues from the booking manager for events, parking charges, and reimbursements for security services as Other Charges for Service. The Stadium District also receives a fee from Northwind related to the utilization of the District's cooling system which is included as Other Charges for Service.

## Miscellaneous Revenue

The Stadium District classifies Miscellaneous Revenues as any revenues that do not fall within a more specific revenue category. Examples of Miscellaneous revenues include certain receipts from the agreements with the Arizona Diamondbacks baseball organization and interest earnings.

## Other Financing Sources

Other Financing Sources are solely comprised by Fund Transfers In.

## Fund Transfers

Revenue is transferred between the Stadium District funds to provide resources for operations and capital improvements. Under an intergovernmental agreement with the Arizona Sports and Tourism Authority (AZSTA), the District transfers any remaining revenue after debt payments, required reserves, and operations from the Stadium District Debt Service Fund (370) to the Cactus League Operations Fund (250). The remaining revenue is then sent to the AZSTA to be used for Cactus League purposes.

Additionally each year, half the net revenue from the Ballpark Operations Fund (253) is transferred to the Long Term Project Reserve Fund (450). These transfers are made as required under the agreements with the baseball team. The funds are utilized to maintain and improve the facility. In addition, transfers from the Stadium District Ballpark Operations Fund (253) to the Stadium District Debt Service Fund (370) will be made for repayment of loans used for projects and renovations. For further detail on Fund Transfers, refer to the Fund Transfer section earlier in this document.

## Fund Balance Summary and Variance Commentary

### Fund Balance Summary

The following schedule lists the estimated beginning fund balances, projected revenues and expenditures for the upcoming fiscal year, as well as resulting estimated fund balances at the end of FY 2017. "Beginning fund balance" represents resources accumulated within each fund as of the start of the fiscal year, based on actual and projected revenues and expenditures for prior fiscal years.

### Cactus League Operations (250) Fund Balance Summary

	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM
Beginning Spendable Fund Balance	\$ 4,556,371	\$ 4,594,828	\$ 4,594,828	\$ 4,640,699	\$ 4,679,582
Sources:					
Operating	\$ 1,339,819	\$ 1,333,391	\$ 1,333,391	\$ 1,336,053	\$ 1,333,391
Total Sources:	\$ 1,339,819	\$ 1,333,391	\$ 1,333,391	\$ 1,336,053	\$ 1,333,391
Uses:					
Operating	\$ 1,255,492	\$ 1,297,259	\$ 1,297,259	\$ 1,297,170	\$ 1,297,259
Total Uses:	\$ 1,255,492	\$ 1,297,259	\$ 1,297,259	\$ 1,297,170	\$ 1,297,259
Structural Balance	\$ 84,327	\$ 36,132	\$ 36,132	\$ 38,883	\$ 36,132
Accounting Adjustments	\$ 1	\$ -	\$ -	\$ -	\$ -
Ending Spendable Fund Balance:					
Restricted	\$ 4,640,699	\$ 4,630,960	\$ 4,630,960	\$ 4,679,582	\$ 4,715,714
Total Ending Spendable Fund Balance	\$ 4,640,699	\$ 4,630,960	\$ 4,630,960	\$ 4,679,582	\$ 4,715,714

### Ballpark Operations (253) Fund Balance Summary

	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM
Beginning Spendable Fund Balance	\$ 7,081,566	\$ 8,709,963	\$ 8,709,963	\$ 8,452,339	\$ 7,665,550
Sources:					
Operating	\$ 4,642,718	\$ 4,754,339	\$ 4,754,339	\$ 4,803,560	\$ 4,831,504
Total Sources:	\$ 4,642,718	\$ 4,754,339	\$ 4,754,339	\$ 4,803,560	\$ 4,831,504
Uses:					
Operating	\$ 3,271,951	\$ 3,096,830	\$ 3,096,830	\$ 3,090,349	\$ 3,096,830
Non-Recurring	-	2,500,000	2,500,000	2,500,000	2,558,639
Total Uses:	\$ 3,271,951	\$ 5,596,830	\$ 5,596,830	\$ 5,590,349	\$ 5,655,469
Structural Balance	\$ 1,370,767	\$ 1,657,509	\$ 1,657,509	\$ 1,713,211	\$ 1,734,674
Accounting Adjustments	\$ 6	\$ -	\$ -	\$ -	\$ -
Ending Spendable Fund Balance:					
Restricted	\$ 8,452,339	\$ 7,867,472	\$ 7,867,472	\$ 7,665,550	\$ 6,841,585
Total Ending Spendable Fund Balance	\$ 8,452,339	\$ 7,867,472	\$ 7,867,472	\$ 7,665,550	\$ 6,841,585

### Stadium District Debt Service (370) Fund Balance Summary

	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM
Beginning Spendable Fund Balance	\$ 4,401,308	\$ 4,401,344	\$ 4,401,344	\$ 4,275,019	\$ 4,275,051
Sources:					
Operating	\$ 3,564,658	\$ 3,701,623	\$ 3,701,623	\$ 3,701,647	\$ 3,705,813
Total Sources:	\$ 3,564,658	\$ 3,701,623	\$ 3,701,623	\$ 3,701,647	\$ 3,705,813
Uses:					
Operating	\$ 3,690,946	\$ 3,701,623	\$ 3,701,623	\$ 3,701,615	\$ 3,705,813
Total Uses:	\$ 3,690,946	\$ 3,701,623	\$ 3,701,623	\$ 3,701,615	\$ 3,705,813
Structural Balance	\$ (126,288)	\$ -	\$ -	\$ 32	\$ -
Accounting Adjustments	\$ (1)	\$ -	\$ -	\$ -	\$ -
Ending Spendable Fund Balance:					
Restricted	\$ 4,275,019	\$ 4,401,344	\$ 4,401,344	\$ 4,275,051	\$ 4,275,051
Total Ending Spendable Fund Balance	\$ 4,275,019	\$ 4,401,344	\$ 4,401,344	\$ 4,275,051	\$ 4,275,051

### Long Term Project Reserve (450) Fund Balance Summary

	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 REVISED	FY 2016 FORECAST	FY 2017 RECOMM
Beginning Spendable Fund Balance	\$ 7,120,142	\$ 6,868,120	\$ 6,868,120	\$ 7,561,995	\$ 7,995,979
Sources:					
Operating	\$ 2,395,536	\$ 2,135,978	\$ 2,135,978	\$ 2,158,324	\$ 2,271,843
Non-Recurring	-	2,500,000	2,500,000	2,500,000	2,555,000
Total Sources:	\$ 2,395,536	\$ 4,635,978	\$ 4,635,978	\$ 4,658,324	\$ 4,826,843
Uses:					
Operating	\$ 2,500	\$ 3,000	\$ 3,000	\$ 2,500	\$ 3,000
Non-Recurring	1,951,183	4,000,000	4,226,952	4,221,840	4,055,000
Total Uses:	\$ 1,953,683	\$ 4,003,000	\$ 4,229,952	\$ 4,224,340	\$ 4,058,000
Structural Balance	\$ 2,393,036	\$ 2,132,978	\$ 2,132,978	\$ 2,155,824	\$ 2,268,843
Ending Spendable Fund Balance:					
Restricted	\$ 7,561,995	\$ 7,501,098	\$ 7,274,146	\$ 7,995,979	\$ 8,764,822
Total Ending Spendable Fund Balance	\$ 7,561,995	\$ 7,501,098	\$ 7,274,146	\$ 7,995,979	\$ 8,764,822

## Appropriated Budget Reconciliations

### Cactus League Operations Fund (250)

	Expenditures	Revenue
<b>OPERATING</b>		
FY 2016 Adopted Budget	\$ 1,297,259	\$ 1,333,391
FY 2016 Revised Budget	\$ 1,297,259	\$ 1,333,391
FY 2017 Baseline Budget	\$ 1,297,259	\$ 1,333,391
FY 2017 Recommended Budget	\$ 1,297,259	\$ 1,333,391
Percent Change from Baseline Amount	0.0%	0.0%

## Ballpark Operations Fund (253)

	Expenditures	Revenue
<b>OPERATING</b>		
<b>FY 2016 Adopted Budget</b>	<b>\$ 3,096,830</b>	<b>\$ 4,754,339</b>
<b>FY 2016 Revised Budget</b>	<b>\$ 3,096,830</b>	<b>\$ 4,754,339</b>
<b>FY 2017 Baseline Budget</b>	<b>\$ 3,096,830</b>	<b>\$ 4,754,339</b>
Adjustments:		
<b>Employee Retirement and Benefits</b>	<b>\$ 5,709</b>	<b>\$ -</b>
Employee Health/Dental Premiums	6,550	-
Vacancy Savings Assoc with Benefit Adjustments	(874)	-
Retirement Contributions	33	-
<b>Base Adjustments</b>	<b>\$ (5,709)</b>	<b>\$ -</b>
Other Base Adjustments	(5,694)	-
Decrease Services	\$ (5,694)	-
Risk Management Adjustment	(15)	-
<b>Fees and Other Revenues</b>	<b>\$ -</b>	<b>\$ 77,165</b>
ProgRevenue Volume Inc/Dec	-	77,165
<b>FY 2017 Recommended Budget</b>	<b>\$ 3,096,830</b>	<b>\$ 4,831,504</b>
Percent Change from Baseline Amount	0.0%	1.6%
	<b>Expenditures</b>	<b>Revenue</b>
<b>NON RECURRING NON PROJECT</b>		
<b>FY 2016 Adopted Budget</b>	<b>\$ 2,500,000</b>	<b>\$ -</b>
<b>FY 2016 Revised Budget</b>	<b>\$ 2,500,000</b>	<b>\$ -</b>
Adjustments:		
<b>Base Adjustments</b>	<b>\$ (2,500,000)</b>	<b>\$ -</b>
Stadium Net Non Recurring Transfer to Long Term Reserve	(2,500,000)	-
<b>FY 2017 Baseline Budget</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Information and Communications Technology</b>		
Other IT Non Recurring		3,639
Desktop Replacements	\$ 3,639	-
<b>Non Recurring</b>	<b>\$ 2,555,000</b>	<b>\$ -</b>
Other Non Recurring	2,555,000	-
Stadium Net Non Recurring Transfer to Long Term Reserve	\$ 2,555,000	-
<b>FY 2017 Recommended Budget</b>	<b>\$ 2,558,639</b>	<b>\$ -</b>

## Stadium District Debt Service Fund (370)

	Expenditures	Revenue
<b>OPERATING</b>		
<b>FY 2016 Adopted Budget</b>	<b>\$ 3,701,623</b>	<b>\$ 3,701,623</b>
<b>FY 2016 Revised Budget</b>	<b>\$ 3,701,623</b>	<b>\$ 3,701,623</b>
<b>FY 2017 Baseline Budget</b>	<b>\$ 3,701,623</b>	<b>\$ 3,701,623</b>
Adjustments:		
<b>Base Adjustments</b>	<b>\$ 4,190</b>	<b>\$ -</b>
Debt Service	4,190	-
<b>Fees and Other Revenues</b>	<b>\$ -</b>	<b>\$ 4,190</b>
ProgRevenue Volume Inc/Dec	-	4,190
<b>FY 2017 Recommended Budget</b>	<b>\$ 3,705,813</b>	<b>\$ 3,705,813</b>
Percent Change from Baseline Amount	0.1%	0.1%

**Long Term Project Reserve Fund (450)**

	Expenditures	Revenue
<b>OPERATING</b>		
<b>FY 2016 Adopted Budget</b>	<b>\$ 3,000</b>	<b>\$ 2,135,978</b>
<b>FY 2016 Revised Budget</b>	<b>\$ 3,000</b>	<b>\$ 2,135,978</b>
<b>FY 2017 Baseline Budget</b>	<b>\$ 3,000</b>	<b>\$ 2,135,978</b>
Adjustments:		
<b>Fees and Other Revenues</b>	<b>\$ -</b>	<b>\$ 135,865</b>
<i>ProgRevenue Volume Inc/Dec</i>	-	135,865
<b>FY 2017 Recommended Budget</b>	<b>\$ 3,000</b>	<b>\$ 2,271,843</b>
<i>Percent Change from Baseline Amount</i>	<i>0.0%</i>	<i>6.4%</i>
	<b>Expenditures</b>	<b>Revenue</b>
<b>NON RECURRING NON PROJECT</b>		
<b>FY 2016 Adopted Budget</b>	<b>\$ 4,000,000</b>	<b>\$ 2,500,000</b>
Adjustments:	Agenda Item:	
<b>Capital Improvement Program</b>		
<i>Stadium District Roof Bearing Replacement</i>	<i>C-68-15-011-M-00</i>	
	<b>\$ 226,952</b>	<b>\$ -</b>
	226,952	-
<b>FY 2016 Revised Budget</b>	<b>\$ 4,226,952</b>	<b>\$ 2,500,000</b>
Adjustments:	Agenda Item:	
<b>Base Adjustments</b>		
<i>Stadium Net Non Recurring Transfer to Long Term Reserve</i>		
	<b>\$ -</b>	<b>\$ (2,500,000)</b>
	-	(2,500,000)
<b>Capital Improvement Program</b>		
<i>Stadium District Roof Bearing Replacement</i>	<i>C-68-15-011-M-00</i>	
	<b>\$ (226,952)</b>	<b>\$ -</b>
	(226,952)	-
<b>Non Recurring</b>		
<i>Other Non Recurring</i>		
	<b>\$ (4,000,000)</b>	<b>\$ -</b>
	(4,000,000)	-
<b>FY 2017 Baseline Budget</b>	<b>\$ -</b>	<b>\$ -</b>
Adjustments:		
<b>Base Adjustments</b>		
<i>Stadium Net Non Recurring Transfer to Long Term Reserve</i>		
	<b>\$ -</b>	<b>\$ 2,555,000</b>
	-	2,555,000
<b>Non Recurring</b>		
<i>Other Non Recurring</i>		
<i>Chase Field Concrete Repair Project - Phase VI</i>	<i>\$ 4,000,000</i>	
<i>Roof Power Wash</i>	<i>\$ 55,000</i>	
	<b>\$ 4,055,000</b>	<b>\$ -</b>
	4,055,000	-
<b>FY 2017 Recommended Budget</b>	<b>\$ 4,055,000</b>	<b>\$ 2,555,000</b>

**Eliminations Fund (900)**

	Expenditures	Revenue
<b>OPERATING</b>		
<b>FY 2016 Adopted Budget</b>	<b>\$ (1,385,778)</b>	<b>\$ (1,385,778)</b>
<b>FY 2016 Revised Budget</b>	<b>\$ (1,385,778)</b>	<b>\$ (1,385,778)</b>
<b>FY 2017 Baseline Budget</b>	<b>\$ (1,385,778)</b>	<b>\$ (1,385,778)</b>
Adjustments:		
<b>Base Adjustments</b>	<b>\$ (135,865)</b>	<b>\$ (135,865)</b>
<i>Stadium Net Operating Transfer to/from Debt Service</i>	<i>(135,865)</i>	<i>(135,865)</i>
<b>FY 2017 Recommended Budget</b>	<b>\$ (1,521,643)</b>	<b>\$ (1,521,643)</b>
<i>Percent Change from Baseline Amount</i>	<i>9.8%</i>	<i>9.8%</i>
	Expenditures	Revenue
<b>NON RECURRING NON PROJECT</b>		
<b>FY 2016 Adopted Budget</b>	<b>\$ (2,500,000)</b>	<b>\$ (2,500,000)</b>
<b>FY 2016 Revised Budget</b>	<b>\$ (2,500,000)</b>	<b>\$ (2,500,000)</b>
Adjustments:		
<b>Base Adjustments</b>	<b>\$ 2,500,000</b>	<b>\$ 2,500,000</b>
<i>Stadium Net Non Recurring Transfer to Long Term Reserve</i>	<i>2,500,000</i>	<i>2,500,000</i>
<b>FY 2017 Baseline Budget</b>	<b>\$ -</b>	<b>\$ -</b>
Adjustments:		
<b>Base Adjustments</b>	<b>\$ (2,555,000)</b>	<b>\$ (2,555,000)</b>
<i>Stadium Net Non Recurring Transfer to Long Term Reserve</i>	<i>(2,555,000)</i>	<i>(2,555,000)</i>
<b>FY 2017 Recommended Budget</b>	<b>\$ (2,555,000)</b>	<b>\$ (2,555,000)</b>

## Debt Service

The Stadium District was formed through action of the Maricopa County Board of Supervisors in September 1991 pursuant to A.R.S., Title 48, Chapter 26. The Stadium District has two purposes:

- Oversee the operation and maintenance of Chase Field, a Major League Baseball stadium.
- Enhance and promote Major League Baseball spring training in the County through the development of new, and the improvement of existing, baseball training facilities.

To accomplish these purposes, the Stadium District possesses the statutory authority to issue special obligation bonds to provide financial assistance for the development and improvement of baseball training facilities located within the County.

## Debt Issuance History

The Stadium District has used debt financing for many years to finance capital projects. The following chart illustrates the amount of debt, as well as categories of outstanding debt for the fiscal year ended June 30, 2015.

**LONG-TERM LIABILITIES**  
**All Categories of Debt**  
**Maricopa County Stadium District**  
**As of June 30, 2015**

	Year Ending June 30				
	2011	2012	2013	2014	2015
<b>GOVERNMENTAL ACTIVITIES:</b>					
Bonds, loans, and other payables:					
Stadium District revenue bonds	\$ 34,515,000	\$ 30,945,000	\$ 22,440,000	\$ 19,260,000	\$ 16,010,000
Stadium District loans payable	8,106,857	6,906,857	5,706,857	-	-
Total governmental activities	\$ 42,621,857	\$ 37,851,857	\$ 28,146,857	\$ 19,260,000	\$ 16,010,000

Stadium District 2012 Revenue Refunding Bonds are special obligations of the District, which were privately placed and not subject to bond rating. The bonds are payable solely from pledged revenues, consisting of car rental surcharges levied and collected by the District pursuant to A.R.S., Title 48, Chapter 26, Article 2, §48-4234. The bonds do not constitute a debt or a pledge of the faith or credit of Maricopa County, the State of Arizona, or any other political subdivision. The payment of the bonds is enforceable solely out of the pledged revenues, and no owner shall have any right to compel any exercise of taxing power of the District, except for surcharges.

The Stadium District has pledged future auto rental surcharge revenues to repay the Revenue Refunding Bonds of \$16,010,000. Proceeds from the bond issuance provided financing to refund previously issued bonded debt for the construction of Cactus League facilities. The bond is payable through 2019.

The following table illustrates the existing debt service for the outstanding Stadium District Revenue Bonds.

**DEBT SERVICE REQUIREMENTS TO MATURITY**  
**Stadium District Revenue Bonds**  
**Maricopa County, Arizona**  
**As of June 30, 2015**

<b>Year Ending</b>			<b>Total</b>
<b>June 30</b>	<b>Principal</b>	<b>Interest</b>	<b>Debt Service</b>
2016	\$ 3,325,000	\$ 365,028	\$ 3,690,028
2017	3,405,000	289,218	3,694,218
2018	3,480,000	211,584	3,691,584
2019	5,800,000	132,240	5,932,240
Total	\$ 16,010,000	\$ 998,070	\$ 17,008,070





## Improvement Districts

### Motion

Pursuant to ARS §48-954, approve the Fiscal Year 2017 Tentative Budgets for the County Improvement Districts per the FY 2017 Budget Schedules entitled “Direct Assessment Special Districts” and “Street Lighting Improvement Districts.”

## Direct Assessment Special Districts

DIST. NO.	DISTRICT NAME	LEVY PURPOSE	BUDGET FY 2016	ESTIMATED EXPENDITURES FY 2016	BUDGET REQUEST FY 2017	LESS AVAILABLE FUNDS	DIRECT ASSESSMENT FY 2017
K-91	Queen Creek Water Improv	Bond Interest	138	138	73	-	73
		Bond redemption	1,420	1,420	1,017	-	1,017
			1,558	1,558	1,090	-	1,090
K-109	Plymouth Street	Bond Interest	2,374	2,374	1,440	-	1,440
		Bond redemption	7,785	7,785	7,298	-	7,298
			10,159	10,159	8,738	-	8,738
	28795 Circle City Community Park	General	13,800	13,800	13,800	-	13,800
	28529 Estrella Dells	General	100,000	100,000	100,000	-	100,000
	28793 Queen Creek Water Improv	General	10,900	10,900	10,900	-	10,900
		Subtotal	130,548	130,548	124,700	-	124,700
		Total	142,266	142,266	134,528	-	134,528

## Street Lighting Improvement District

**MARICOPA COUNTY  
STREET LIGHTING IMPROVEMENT DISTRICT LEVIES  
SECONDARY ROLL  
FISCAL YEAR 2017**

DIST #	DESCRIPTION	FY 2016 BUDGET	Estimated FY 2017 BUDGET	Estimated TAX LEVY	TAX YEAR 2016 NET ASSESSED VALUE	Estimated 2016 TAX RATE
13001	Sun City 38B	3,674	3,666	4,143	673,582	0.6151
13003	Sunrise Unit 5 Ph 2	3,985	3,979	3,292	1,276,741	0.2578
13005	Golden West 2	12,897	12,938	11,031	2,002,015	0.5510
13010	Empire Gardens 2	1,588	1,594	1,427	237,963	0.5997
13051	Towne Meadows	9,378	13,240	12,429	7,749,347	0.1604
13056	The Vineyards of Mesa	14,208	14,255	11,820	1,867,709	0.6329
13057	Clark Acres	635	637	36	361,897	0.0099
13059	Country Meadows 9	23,947	23,908	18,277	1,739,636	1.0506
13069	Sun Lakes 09	3,652	3,663	3,477	832,407	0.4177
13070	Camelot Golf Club Est. 1	6,351	6,375	6,293	2,119,550	0.2969
13072	Desert Sands Golf & CC 3	8,523	8,548	8,203	1,079,746	0.7597
13075	Litchfield Park 19	7,487	7,481	6,661	1,887,620	0.3529
13078	Sunrise Meadows 1	317	318	234	1,727,386	0.0135
13079	Estate Ranchos	1,443	1,448	1,157	581,369	0.1990
13103	Desert Foothills Est 5	5,593	5,612	4,579	1,610,511	0.2843
13107	Desert Foothills Est 6	7,736	7,760	6,290	1,740,474	0.3614
13109	Apache Wells Mobile P 3A	3,175	4,516	3,659	622,281	0.5880
13121	Desert Sands Golf & CC 4	13,410	13,459	11,413	2,135,130	0.5345
13122	Sun Lakes 07	5,142	5,159	4,836	1,182,316	0.4090
13128	Litchfield Park 17	5,598	5,591	4,408	921,268	0.4785
13132	Valencia Village	7,891	7,863	6,414	1,052,939	0.6092
13147	Superstition View #1	4,374	4,390	3,506	493,713	0.7101
13169	Sun Lakes 22	6,439	6,462	5,940	3,941,013	0.1507
13176	Villa Royale	952	956	834	812,000	0.1027
13177	Coronado Acres	635	637	24	240,271	0.0100
13178	Sun Lakes 10	11,122	11,162	10,496	3,979,987	0.2637
13184	Hopeville	2,312	2,303	2,338	146,429	1.5967
13188	Sun Lakes 21	16,683	16,743	15,168	5,915,675	0.2564
13191	Dreamland Villa-19	1,250	1,254	1,118	372,248	0.3003
13203	Sun Lakes 19	8,985	8,441	7,323	2,818,463	0.2598
13210	Crestview Manor	3,578	1,254	12	124,438	0.0096
13219	Sun Lakes 12	11,415	11,456	10,439	3,243,730	0.3218
13220	Sun Lakes 14	9,366	9,400	8,277	2,698,741	0.3067
13221	Sun Lakes 16 & 16A	14,261	14,309	12,823	4,051,104	0.3165
13223	Sun Lakes 18	20,375	20,432	18,902	4,791,318	0.3945
13226	Sun Lakes 11 & 11A	2,049	2,056	1,963	1,300,726	0.1509
13228	Crimson Cove	2,811	2,822	2,268	239,213	0.9481
13247	Sun City 57	15,057	15,039	13,841	1,996,050	0.6934
13248	Apache Wells Mobile P 3B	4,763	4,781	4,511	993,852	0.4539
13263	Sun City 10	34,517	34,485	32,716	4,387,504	0.7457
13264	Sun Lakes 03A	2,955	4,199	3,325	578,919	0.5743

Street Lighting Improvement District (continued)

DIST #	DESCRIPTION	FY 2016 BUDGET	Estimated FY 2017 BUDGET	Estimated TAX LEVY	TAX YEAR 2016 NET ASSESSED VALUE	Estimated 2016 TAX RATE
13268	Sun Lakes 08	5,045	5,060	4,670	768,792	0.6074
13271	Mesquite Trails	5,529	5,548	4,664	614,249	0.7593
13281	Sun City 10A	32,734	32,703	29,345	3,636,518	0.8070
13287	Empire Gardens 3	1,588	1,594	1,175	253,526	0.4635
13288	Empire Gardens 4	1,858	1,863	1,521	265,569	0.5727
13290	Sun Lakes 15	8,781	8,812	7,978	2,941,649	0.2712
13291	Sun City 50A	5,137	5,129	4,406	441,713	0.9975
13298	Sun City West	1,045,429	1,047,023	964,615	213,931,598	0.4509
13303	Sun Lakes 17	16,391	16,450	15,348	4,022,987	0.3815
13310	Casa Mia 2A	3,175	3,188	2,670	319,603	0.8354
13311	Pomeroy Estates	3,493	3,506	2,741	658,951	0.4160
13312	Rio Vista West 2	272	430	368	177,879	0.2069
13315	Apache Wells Mobile P 6	4,128	4,143	3,897	1,067,462	0.3651
13316	Sun City 44	25,832	25,809	23,843	3,019,478	0.7896
13325	Queen Creek Plaza	3,242	3,251	2,654	227,839	1.1649
13326	Rio Vista West	7,758	7,771	6,865	408,714	1.6797
13329	Desert Saguaro Estates 1	5,936	5,958	4,714	483,138	0.9757
13330	Sun City 45	20,480	20,462	18,711	2,589,583	0.7225
13331	Sun City 46	13,682	13,669	12,378	1,806,542	0.6852
13335	Casa Mia 2B	3,811	3,825	3,234	519,704	0.6223
13343	Knott Manor	2,884	2,893	2,753	176,943	1.5559
13346	Circle City	4,280	4,273	3,970	469,560	0.8455
13348	Desert Saguaro Estates 2	2,499	2,509	2,044	398,575	0.5128
13349	Sun City 47	29,760	29,739	27,588	3,462,318	0.7968
13351	Sun City 38	3,898	3,894	3,589	348,240	1.0306
13352	Mesa East	30,827	30,940	29,562	3,751,173	0.7881
13354	Sun City 49	32,347	32,316	29,501	4,065,781	0.7256
13356	Desert Sands Golf & CC 6	3,811	3,825	3,351	742,824	0.4511
13357	Desert Sands Golf & CC 7	6,351	6,375	5,845	873,868	0.6689
13358	Sun City 38A	3,969	3,965	3,789	309,015	1.2262
13359	Velda Rose Estates East 5	3,749	5,331	4,221	584,991	0.7215
13361	Sun Lakes 04	9,395	9,429	8,718	2,855,079	0.3054
13362	Sun Lakes 05	18,432	18,500	16,851	3,375,230	0.4993
13363	Sun Lakes 06	14,970	15,022	13,678	3,318,219	0.4122
13364	Sun City 48	23,918	23,891	21,255	3,646,078	0.5830
13371	Oasis Verde	10,519	10,552	8,361	1,139,356	0.7338
13372	Sun City 15D	6,553	6,542	5,786	640,773	0.9030
13374	Sun City 51	20,310	20,290	18,936	2,498,131	0.7580
13375	Sun City 52	18,963	18,945	17,623	2,765,276	0.6373
13376	Sun City 50	12,755	12,742	11,739	1,846,558	0.6357
13383	Sun City West Expansion I	182,167	182,103	167,397	38,397,854	0.4360
13386	Litchfield Park 18	6,438	6,433	5,628	1,326,180	0.4244
13392	Sun City 41	15,524	15,498	14,231	1,860,063	0.7651
13393	Sun City 53	44,779	44,736	41,339	7,633,753	0.5415
13394	Sun City 54	27,764	27,735	25,046	4,339,955	0.5771
13395	Sun City 55	28,114	28,085	26,230	3,734,893	0.7023

Street Lighting Improvement District (continued)

DIST #	DESCRIPTION	FY 2016 BUDGET	Estimated FY 2017 BUDGET	Estimated TAX LEVY	TAX YEAR 2016 NET ASSESSED VALUE	Estimated 2016 TAX RATE
13396	Desert Skies 2	3,198	3,210	2,700	455,676	0.5925
13397	Sun City 56	6,466	6,460	5,916	921,051	0.6423
13401	Sun City 33	32,931	32,902	31,270	4,251,665	0.7355
13402	Rancho Del Sol 2	876	1,091	1,235	1,626,270	0.0759
13404	Sun City 17E F&G	13,399	13,383	12,106	2,013,910	0.6011
13417	Western Ranchettes	938	936	711	795,108	0.0894
13418	AZ Skies Mobile Est E2	4,686	4,703	4,286	315,659	1.3578
13419	Sun City 35	40,264	40,233	36,602	4,949,497	0.7395
13420	Az Skies Mobil Estates	5,936	5,958	5,428	560,460	0.9685
13421	Sun City 28A	3,640	3,636	3,417	536,998	0.6363
13422	Velda Rose Estates East 3	1,562	2,221	1,792	286,379	0.6257
13423	Velda Rose Estates East 4	2,186	2,195	1,855	208,465	0.8898
13424	Linda Vista	4,786	4,804	3,597	452,947	0.7941
13432	Sun City 17H	5,297	5,286	4,605	753,789	0.6109
13433	Sun Lakes 01	9,372	9,407	8,826	1,710,107	0.5161
13434	Sun Lakes 02	9,890	9,923	9,013	1,713,995	0.5258
13437	Granite Reef Vista Park	1,325	1,329	1,088	213,208	0.5103
13438	Sun City 34	5,576	5,572	4,976	838,667	0.5933
13439	Sun City 34A	27,155	27,127	25,029	3,646,836	0.6863
13440	Sun City 35A	25,542	25,522	22,934	3,363,921	0.6818
13441	Sun City 36	8,460	8,451	7,115	2,916,147	0.2440
13444	Velda Rose Estates East 2	2,499	3,554	3,047	351,141	0.8677
13446	Apache Wells Mobil P 1&2	22,019	22,084	20,547	5,956,926	0.3449
13447	Apache Cntry Club Est. 5	6,351	6,375	5,649	1,555,484	0.3632
13448	Apache Wells Mobile P 4B	1,588	1,992	1,814	272,635	0.6654
13450	Casa Mia	9,648	9,679	8,331	749,485	1.1116
13451	Desert Skies	2,541	2,550	2,193	285,534	0.7680
13452	Dreamland Villa 16	15,928	15,988	14,594	2,189,825	0.6664
13453	Dreamland Villa 17	4,952	4,969	4,423	703,850	0.6284
13454	Linda Vista 2	4,835	4,850	4,333	430,350	1.0069
13455	Lucy T. Homesites 2	4,266	4,280	3,989	413,279	0.9652
13456	Luke Field Homes	11,520	11,502	10,471	713,868	1.4668
13459	McAfee Mobile Manor	2,584	2,591	2,234	487,231	0.4585
13460	Rancho Grande Tres	10,642	10,677	8,894	1,293,129	0.6878
13463	Sun Lakes 03	15,139	15,193	13,980	2,426,943	0.5760
13465	Western Ranchettes 2	922	936	969	745,224	0.1300
13485	Sun City 32A	27,016	26,998	22,957	3,720,215	0.6171
13486	Sun City 31A	37,311	37,286	33,535	4,408,128	0.7608
13487	Sun City 39	14,810	14,790	11,823	3,150,665	0.3753
13488	Sun City 40	8,692	8,680	7,864	1,655,749	0.4750
13490	Brentwood Acres	683	964	859	328,042	0.2619
13492	Desert Sands Golf & CC 8	6,668	6,693	5,287	988,441	0.5349
13494	Sun City 37	23,409	23,389	20,088	3,506,249	0.5729
13495	Sun City 42	12,659	12,640	11,454	1,415,600	0.8091
13496	Sun City 43	28,706	28,680	26,843	3,179,482	0.8443
13499	Sun City 28B	4,238	4,234	3,641	397,397	0.9162

Street Lighting Improvement District (continued)

DIST #	DESCRIPTION	FY 2016 BUDGET	Estimated FY 2017 BUDGET	Estimated TAX LEVY	TAX YEAR 2016 NET ASSESSED VALUE	Estimated 2016 TAX RATE
13510	Camelot Golf Club Est. 2	5,421	5,441	4,648	1,440,395	0.3227
13801	Scottsdale Estates 01	1,794	1,789	197	1,967,747	0.0100
13802	Scottsdale Highlands 1	769	766	115	1,152,580	0.0100
13810	Melville 1	2,477	2,470	205	2,052,452	0.0100
13812	Scottsdale Estates 04	5,263	5,247	526	5,255,265	0.0100
13813	Scottsdale Highlands 2	854	852	105	1,049,021	0.0100
13816	Scottsdale Estates 02	2,221	2,214	235	2,348,232	0.0100
13817	Cavalier	2,182	2,175	238	2,376,565	0.0100
13820	Hidden Village	684	682	508	5,076,675	0.0100
13821	Scottsdale Estates 03	2,819	2,810	375	3,751,284	0.0100
13825	Mesa Country Club Park	4,446	4,462	3,735	598,546	0.6240
13827	Scottsdale Estates 05	4,596	4,582	519	5,188,646	0.0100
13830	Trail West	684	682	93	930,081	0.0100
13836	Dreamland Villa	2,834	2,845	2,648	335,203	0.7900
13837	Scottsdale Cntry Acres	1,623	1,618	208	2,076,995	0.0100
13838	Cox Heights 1	1,537	1,533	164	1,639,182	0.0100
13839	Cox Heights 2	4,317	4,304	361	3,606,749	0.0100
13840	Dreamland Villa 02	4,061	4,076	3,716	1,287,349	0.2887
13844	Esquire Villa 1	8,256	8,287	7,091	788,953	0.8988
13848	Scottsdale Estates 07	4,698	4,684	452	4,519,560	0.0100
13849	Scottsdale Estates 06	4,919	4,903	477	4,772,669	0.0100
13850	Scottsdale Estates 08	3,075	3,066	337	3,365,303	0.0100
13851	Scottsdale Estates 09	1,965	1,959	176	1,759,601	0.0100
13853	Cox Hghts 3 & Scot Est 12	3,929	3,917	456	4,562,254	0.0100
13855	Glenmar	3,124	3,136	2,770	352,437	0.7860
13859	Dreamland Villa 03	7,498	7,526	6,648	894,678	0.7431
13862	Town & Country Scottsdale	940	937	80	803,142	0.0100
13863	Country Place at Chandler	10,135	10,148	8,158	2,079,605	0.3923
13864	Scottsdale Highlands 4	565	563	63	626,794	0.0101
13865	Trail West 2	854	852	122	1,219,383	0.0100
13868	Scottsdale Estates 16	2,648	2,640	223	2,229,090	0.0100
13869	J & O Frontier Place	1,110	1,107	114	1,138,515	0.0100
13870	McCormick Estates 1	2,419	2,428	2,005	226,421	0.8855
13872	Dreamland Villa 04	2,887	3,139	3,255	453,220	0.7182
13874	Hallcraft 1	11,360	11,327	1,194	11,935,358	0.0100
13875	Hallcraft 2	6,950	6,926	717	7,165,929	0.0100
13876	Hallcraft 3	4,783	4,769	1,019	10,192,114	0.0100
13879	Apache Cntry Club Est. 1	11,749	11,793	10,046	2,482,562	0.4047
13882	Scottsdale Cntry Acres 2	2,694	2,686	312	3,119,117	0.0100
13884	Mereway Manor	2,221	2,214	120	1,198,942	0.0100
13885	Cox Heights 7	769	766	63	634,927	0.0099
13886	Cox Heights 6	512	511	51	513,933	0.0099
13888	Cox Heights 4	1,879	1,873	207	2,071,567	0.0100
13890	Dreamland Villa 05	9,060	9,093	8,103	1,049,847	0.7718
13896	Scottsdale Highlands 5	684	682	57	571,471	0.0100
13901	Velda Rose Estates 1	1,875	2,352	2,137	222,578	0.9601

Street Lighting Improvement District (continued)

DIST #	DESCRIPTION	FY 2016 BUDGET	Estimated FY 2017 BUDGET	Estimated TAX LEVY	TAX YEAR 2016 NET ASSESSED VALUE	Estimated 2016 TAX RATE
13908	Apache Cntry Club Est. 3	17,783	17,849	15,449	3,621,881	0.4265
13909	Dreamland Villa 06	6,398	6,421	5,808	916,510	0.6337
13911	Velda Rose Estates 2	2,811	2,822	2,657	269,333	0.9865
13912	Velda Rose Estates 3	3,124	3,136	2,973	539,191	0.5514
13916	Sun City 06	46,696	46,969	42,090	5,063,114	0.8313
13917	Sun City 05	20,676	20,655	18,495	2,461,264	0.7514
13919	Dreamland Villa 07	9,997	10,034	8,920	1,318,508	0.6765
13921	Dreamland Villa 08	6,905	6,929	6,175	1,027,465	0.6010
13922	Velda Rose Cntry Club Add	4,015	4,028	3,399	318,414	1.0675
13923	Sun City 06C	38,281	38,243	34,461	4,600,802	0.7490
13924	Sun City 06D	33,320	33,284	31,773	3,505,397	0.9064
13925	Sun City 06G	16,428	16,412	15,353	1,928,489	0.7961
13926	Sun City 07	14,898	14,885	13,044	1,898,236	0.6872
13927	Sun City 08	18,179	18,163	16,388	2,082,280	0.7870
13928	Sun City 09	14,608	14,595	13,687	1,462,705	0.9357
13929	Velda Rose Estates 4	3,124	4,443	3,536	481,640	0.7342
13930	Dreamland Villa 09	9,684	9,720	8,861	1,257,900	0.7044
13931	Sun City 11	59,348	59,276	53,670	6,440,427	0.8333
13932	Sun City 12	45,357	45,300	40,828	4,322,152	0.9446
13933	Sun City 15	5,308	5,302	5,062	539,423	0.9384
13934	Sun City 17	5,788	5,779	5,235	597,509	0.8761
13935	Sun City 01	406,956	406,415	370,052	28,741,252	1.2875
13936	Velda Rose Gardens	6,056	6,078	5,870	647,209	0.9070
13937	Dreamland Villa 10	9,060	9,093	8,661	1,180,257	0.7338
13938	Sun City 15B	7,324	7,313	6,863	780,122	0.8797
13939	Sun City 18 & 18A	45,766	45,725	43,265	5,385,645	0.8033
13940	Sun City 17A	3,192	3,189	2,865	395,033	0.7253
13941	Sun City 17B & 17C	11,482	11,468	9,628	1,509,540	0.6378
13942	Sun City 19 & 20	51,514	51,462	46,643	5,991,262	0.7785
13943	Dreamland Villa 11	13,121	13,170	12,473	1,660,064	0.7514
13944	Sun City 23	29,114	29,084	26,334	2,657,494	0.9909
13950	Sun City 21 & 21A	46,392	46,351	42,177	4,970,851	0.8485
13951	Dreamland Villa 12	10,934	10,975	9,830	1,346,286	0.7302
13952	Sun City 11A	15,747	15,733	14,487	1,305,357	1.1098
13953	Sun City 15C	16,795	16,775	13,585	3,301,032	0.4115
13954	Sun City 22 & 22A	40,813	40,778	38,665	3,421,007	1.1302
13955	Apache Wells Mobile P 5	4,153	4,167	3,889	680,237	0.5717
13962	Velda Rose Estates East	5,623	5,644	4,919	531,924	0.9248
13964	Sun City 14	7,820	7,811	7,016	1,181,635	0.5938
13965	Sun City 22B	12,762	12,749	10,046	2,323,110	0.4324
13966	Sun City 25	53,995	53,941	49,756	7,181,256	0.6929
13967	Sun City 25A	28,979	28,952	26,826	3,595,983	0.7460
13968	Sun City 27	14,704	14,693	13,344	1,949,305	0.6846
13969	Sun City 30	54,241	54,192	49,690	6,154,396	0.8074
13970	Sun City 16	24,568	24,526	18,601	7,181,311	0.2590
13972	Apache Wells Mobile P 3	13,020	13,068	12,370	3,475,234	0.3559

Street Lighting Improvement District (continued)

DIST #	DESCRIPTION	FY 2016 BUDGET	Estimated FY 2017 BUDGET	Estimated TAX LEVY	TAX YEAR 2016 NET ASSESSED VALUE	Estimated 2016 TAX RATE
13973	Dreamland Villa 14	21,275	21,355	19,965	3,110,906	0.6418
13974	Apache Wells Mobile P 4	9,526	9,562	9,239	2,978,582	0.3102
13978	Apache Wells Mobile P 4A	4,128	4,143	3,924	1,072,395	0.3659
13985	Sun City 24	11,325	11,314	10,275	1,725,994	0.5953
13986	Sun City 26	26,589	26,571	25,794	3,817,128	0.6757
13989	Sun City 26A	22,748	22,728	20,521	2,359,302	0.8698
13990	Sun City 31	20,978	20,964	18,970	2,491,868	0.7613
13991	Suburban Ranchettes	1,365	2,268	1,740	1,443,630	0.1205
13992	Sun City 24B	10,823	10,809	8,922	3,164,626	0.2819
13993	Sun City 28	4,796	4,790	4,438	587,678	0.7552
13994	Sun City 32	21,624	21,610	19,697	2,538,268	0.7760
13995	Dreamland Villa 15	13,791	13,842	12,764	1,964,895	0.6496
13999	Sun City 24C	7,358	7,353	10,504	1,436,626	0.7312
23076	Pinnacle Ranch at 83rd Ave	3,814	3,809	2,913	1,484,604	0.1962
23137	Country Meadows 10	18,362	18,332	13,276	2,455,678	0.5406
23145	Litchfield Vista Views II	2,774	2,771	2,269	1,389,801	0.1633
23176	Crystal Manor	10,796	10,831	9,031	1,141,516	0.7911
23189	Anthem I	779,375	780,189	584,872	120,754,589	0.4843
23254	Cloud Creek Ranch	1,680	1,679	1,280	524,776	0.2439
23255	Citrus Point	8,065	8,029	6,194	2,358,516	0.2626
23324	SCW Expansion 17	107,015	106,841	98,703	21,645,220	0.4560
23344	Dreaming Summit 1,2a,2b	52,471	53,348	9,596	14,961,516	0.0641
23352	Sun Lakes Unit 41	2,186	2,195	1,902	848,692	0.2241
23353	Wigwam Creek N.Ph.1	16,844	16,774	12,440	3,798,565	0.3275
23360	Dreaming Summit 3	25,699	25,223	18,693	8,772,350	0.2131
23375	Russell Ranch PH 1	4,761	4,746	3,989	3,465,222	0.1151
23399	Wigwam Creek South	58,667	58,502	43,400	19,715,689	0.2201
23452	Litchfield Vista Views IIIA&B	1,453	1,447	1,139	2,148,335	0.0530
23502	Dos Rios Units 1&2	5,144	5,123	3,692	5,157,094	0.0716
23567	White Tank Foothills	32,387	32,247	23,116	10,620,654	0.2177
23568	Capistrano North&South	6,352	6,324	4,951	1,907,839	0.2595
23572	Wigwam Creek N 2&2b	36,057	35,913	26,281	8,999,698	0.2920
23574	Coldwater Ranch	10,562	20,900	25,203	3,542,274	0.7115
23578	Cortessa Sub SLID	84,653	84,587	61,284	24,068,529	0.2546
23579	Crossriver	17,973	17,901	12,701	18,346,555	0.0692
23580	SanTan Vista Unit III	4,770	4,782	3,690	4,841,381	0.0762
23594	Rancho Cabrillo	32,979	32,830	27,390	3,558,878	0.7696
23595	Jackrabbit Estates	4,608	4,590	3,336	6,806,851	0.0490
23596	Sundero	736	734	539	1,249,669	0.0431
23697	Arroyo Norte Unit 4	4,866	4,846	4,213	2,025,226	0.2080
		<u>5,583,291</u>	<u>5,606,502</u>			
					2016 SQUARE FOOTAGE	
13435	Az Skies Mobile Est. W 2	3,124	3,920		313,262	
23104	Litchfield Vista Views	2,471	2,468		1,369,683	